



**City of Kingston  
Report to Council  
Report Number 25-161**

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**To:** Mayor and Members of Council  
**From:** Desirée Kennedy, Chief Financial Officer & City Treasurer  
**Resource Staff:** Lana Foulds, Director, Financial Services  
Christa Walsh, Manager, Financial Planning  
**Date of Meeting:** August 12, 2025  
**Subject:** Capital Budget Status Report – as at June 30, 2025

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**Council Strategic Plan Alignment:**

Theme: Financial measures/budget

Goal: See above

**Executive Summary:**

The purpose of this report is to provide Council with an update on the status of the city's capital works.

When capital projects are complete Council is advised and the necessary recommendations are made to complete the financing requirements. In most cases these recommendations result in a return of funds (denoted in brackets) to the original approved financing source, but they may also result in additional funding adjustments or budget amendments. The recommendations are supported by the detail in Exhibit A to this report which ensures that appropriate approval, tracking and monitoring processes are maintained and supported.

This report also recommends new budget requests that are required to support current initiatives or to fund new projects that have been brought forward in the capital plan.

Exhibit B to this report provides summary information on the capital projects that are in process as at June 30, 2025, including information on approved budgets and actual costs to date.

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**Recommendation:**

**That** Council approve capital budget changes, as well as financing of capital projects or (return of funds), as detailed in Exhibit A to Report Number 25-161; and

**That** Council approve a budget amendment of \$12,000,000, to be funded from the Municipal Capital Reserve Fund, to advance the investment in road renewal and rehabilitation work ahead of the 2026 capital budget process; and

**That** Council approve a budget amendment of \$325,000 to enable access to grant funding for the installation of the solar photovoltaic (PV) system at Rideau Heights Community Centre, funded from the Municipal Environmental Reserve Fund; and

**That** Council approve a budget amendment of \$125,000, with \$50,000 funded from the Municipal Capital Reserve Fund and the remainder from the Development Charges Reserve Fund, to fund additional costs related to the 2024 Development Charges By-Law process; and

**That** Council approve a budget amendment of \$1,300,000, to be funded from the proceeds of sale of the Kingston Area Recycling Centre property, to fund the relocation of the Household Hazardous Waste site; and

**That** Council approve a budget amendment of \$1,000,000, funded from the Municipal Capital Reserve Fund, to support the purchase and implementation of a new point-of-sale system; and

**That** Council approve a budget amendment of \$3,500,000 for housing related initiatives, with funding from the proceeds of sale of the 900 Division Street property (\$1,500,000 less closing costs) with the remaining balance to be funded from the Municipal Capital Reserve Fund; and

**That** Council approve the closure of the Kingston Frontenac Public Library's Steele Reserve Fund.

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**Authorizing Signatures:**

ORIGINAL SIGNED BY CHIEF

FINANCIAL OFFICER & CITY TREASURER

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**Desiree Kennedy, Chief  
Financial Officer & City  
Treasurer**

ORIGINAL SIGNED BY CHIEF

ADMINISTRATIVE OFFICER

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**Lanie Hurdle, Chief  
Administrative Officer**

**Consultation with the following Members of the Corporate Management Team:**

Paige Agnew, Commissioner, Growth & Development Services

Jennifer Campbell, Commissioner, Community Services

Neil Carbone, Commissioner, Corporate & Emergency Services

David Fell, President & CEO, Utilities Kingston

Not required

Ian Semple, Commissioner, Transportation & Infrastructure Services

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**Options/Discussion:****Background**

Financial Services provides information on a regular basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion and closure are documented and approved.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital asset management envelopes are not subject to a routine close out process, but balances are reviewed and reported regularly. Staff continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes.

Exhibit A to Council Report Number 25-161 provides details supporting the closure and financing of capital projects or (return of funds) and other capital budget amendments, including:

- The consolidation of similar asset management project envelopes.
- Changes in project funding sources to reflect grant activity subsequent to budget approval.
- A reallocation of \$300K within approved Fire capital budgets in order to set up a project specific to the purchase and implementation of a new records management system. With vendor support for the current system ending, the city will be going to market for a new system later this year.
- Housing project closures and a change in funding source to return Housing & Homelessness Reserve funds to be reallocated to future initiatives.
- The reallocation of approved funds between parking garage projects.
- An amendment to transfer the remaining balance of the Library's Steele Reserve Fund of \$2,024 to the Library Branch Donations project. These monies were bequeathed to the Library to support the purchase of materials for the sight impaired. The subsequent closure of the Steele Reserve Fund is being recommended in this report.

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The table below summarizes the related funding recommendations as detailed in Exhibit A:

| <b>Source of Financing (Return of Funds):</b>       | <b>Amount</b>                |
|---|------------------------------|
| Municipal Capital Reserve Fund                      | \$ (12,375)                  |
| Other Reserve Funds and Reserves:                   |                              |
| Development Charges Reserve Fund                    | \$ (7)                       |
| Fire Capital Reserve Fund                           | (86,874)                     |
| Technology Reserve Fund                             | (3)                          |
| Facility Repair Reserve Fund                        | (4,541)                      |
| Library Steele Reserve Fund                         | 2,024                        |
| Housing & Homelessness Reserve                      | (822,165)                    |
| Municipal Equipment Reserve Fund                    | (450,128)                    |
| Solid Waste and Recycling Reserve Fund              | (41,964)                     |
| Police Equipment Reserve Fund                       | (5,152)                      |
| Grand Theatre Reserve Fund                          | <u>(4,779)</u>               |
|   | (1,413,590)                  |
| Grants and other contributions                      | <u>(1,006,982)</u>           |
| <b>Total Sources of Financing (Return of Funds)</b> | <b><u>\$ (2,432,947)</u></b> |

### Capital Budget Requests

Further to the interim update on planned road projects for 2025, as provided in [Council Report Number 25-184](#), staff continue to prioritize investment in road renewal and rehabilitation, further expanding the scope of work, while also seeking to capitalize on favourable market pricing trends that have been experienced more recently. It is being recommended that an additional \$12.0M of capital funding for roads be advanced in the 15-year capital plan with funding from the Municipal Capital Reserve Fund. Advancing this funding will allow the City to put a larger volume of work out to market this fall, ahead of the 2026 capital budget process, potentially benefit from economies of scale, and accelerate the completion of work relative to the original schedule.

This report also includes the following capital budget requests:

- \$325K, funded from the Environment Reserve Fund, for the installation of the solar photovoltaic (PV) system at Rideau Heights Community Centre that will enable the City to

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potentially access an external grant of up to \$1.3M contingent on the municipal contribution.

- \$125K to support additional costs related to the 2024 Development Charges By-Law process including additional development community engagement and financial modelling costs as well as projected costs for an appeal, to be funded from the Development Charges Reserve Fund (\$75K) and the Municipal Capital Reserve Fund (\$50K).
- An additional \$1.3 million to supplement the original budget estimate of \$375K for the relocation of the Household Hazardous Waste (HHW) site, to be funded from the proceeds of sale of the Kingston Area Recycling Centre (KARC) site. The original budget estimate was based on relocating HHW operations to the western edge of the existing KARC site, enabling reuse of existing structures/equipment and relying on the existing environmental certification. However, with the pending sale of the full KARC site, the HHW will be relocated to a City-owned site on the north side of Lappan's Lane. This relocation will necessitate new structures, site works, staff areas, environmental clearance, and access/driveway improvements with asphalt. The design will also result in improved operations related to the handling, management, and storage of the hazardous waste.
- \$1.0M funded from the Municipal Capital Reserve Fund, for the purchase and implementation of a new corporate wide point-of-sale (POS) system. The service provider of the existing system will no longer provide support service after 2026. These monies have been brought forward in the 15-year capital plan. Additional capital budget has been included in future years to support the integration of other corporate payment systems.
- \$3.5M for new housing initiatives, funded from the proceeds of sale of 900 Division Street (\$1.5M less closing costs) with the remaining balance funded from the Municipal Capital Reserve Fund. These monies have been brought forward in the 15-year capital plan as favorable market conditions offer a timely opportunity to acquire properties for affordable and other housing projects.

### **Exhibit B - Capital Works in Process**

Exhibit B provides information on the capital works in process as at June 30, 2025, including information on approved expenditure budgets and actual costs to date. For reporting purposes, project numbers assigned to similarly named projects have been consolidated on Exhibit B with reference to the respective project numbers. Over the years, new project codes have been created by the financial management system for both capital envelopes and strategic projects. City staff continue to streamline processes for assigning capital project numbers in the system and as older project numbers are utilized, they are being closed and any remaining balance consolidated into the newer project number.

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**Existing Policy/By-Law**

Capital budget by-laws for all years up to and including 2025 with capital budget amendments as approved by Council.

[By-Law Number 2016-189](#), A By-Law to Consolidate the Delegation of Powers and Duties.

**Financial Considerations**

Recommendations for specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close capital projects once complete and remove them from the regular reports for capital works in process. Capital asset management budget envelopes will not be subject to a routine close out process; however, ongoing balances will be reviewed and reported on a regular basis.

Sufficient funds exist within the respective reserve funds to accommodate the budget amendments and capital budget requests recommended within this report.

**Contacts:**

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Lana Foulds, Director, Financial Services, 613-546-4291 extension 2209

Christa Walsh, Manager of Financial Planning, 613-546-4291 extension 2262

**Other City of Kingston Staff Consulted:**

Laird Leggo, Manager, Licensing, Parking Operations & Policy

Luke Follwell, Director, Engineering Services

Karen Santucci, Director, Public Works & Solid Waste

Danika Lochhead, Director, Arts & Culture Services

Kevin Gibbs, Director, Heritage Services

Brandon Forrest, Director, Business, Real Estate & Environment

Jayne Beggan-Hartley, Director, Housing & Social Services

Gina Johar, Chief Information Officer, IS&T

Speros Kanellos, Director, Facilities Management & Construction Services

Brent Fowler, Director, Corporate Asset Management & Fleet

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Brandi Timpson, Manager, Administration & Emergency Preparedness, Fire & Emergency Services

Lisa Carpenter-Hunt, Director, Building Services

Scarlet Eyles, Director, Finance, Kingston Police

Laura Carter, Chief Librarian/CEO, Kingston Frontenac Public Library

**Exhibits Attached:**

Exhibit A - Closed Capital Projects and Budget Amendments as at June 30, 2025

Exhibit B - Capital Works-in-Process as at June 30, 2025

**Capital Project Closures and Budget Amendments as at June 30, 2025**

| Department                          | Project Number and Description                              | Actual Expenditures | Budget      | Expenditure Variance | Amount to Finance (Amount Returned) | Project Status       | Municipal Capital Reserve Fund | Other Funding                     | Funding Description               | Comments                    |
|-------------------------------------|---|---------------------|-------------|----------------------|-------------------------------------|----------------------|--------------------------------|-----------------------------------|-----------------------------------|-----------------------------|
| Transportation and Transit Services | 200670- TRP-Transportation Data Modelling and Studies       | 787,000             | 787,000     | -                    | -                                   | Close                | -                              |                                   |                                   |                             |
|                                     | 200671 - TRP-Traffic Management General                     | 1,659,597           | 1,659,597   | -                    | -                                   | Close                | -                              |                                   |                                   |                             |
|                                     | 200668- TRP-Policies and Programs                           | 345,000             | 345,000     | -                    | -                                   | Close                | -                              |                                   |                                   |                             |
|                                     | 201283 - TRP-KIN-08 - Transity Priority (ICIP)              | 55,140              | 2,803,043   | (2,747,903)          | (1,000,000)                         | Reallocate portion   | (266,700)                      | (733,300)                         | ICIP Federal and Provincial Grant | Revised budget \$1,803,043  |
|                                     | 200678 - TRP-KIN-04 - Enhanced Pedestrian & Cycling (ICIP)  | 7,982,029           | 13,081,463  | (5,099,434)          | 1,000,000                           | Budget amendment     | 266,700                        | 733,300                           | ICIP Federal and Provincial Grant | Revised budget \$14,081,463 |
|                                     | 200449 - TRP - City-wide Routes ATMP Infrastructure         | 513,562             | 592,000     | (78,438)             | (78,438)                            | Reallocate and close | (78,438)                       |                                   |                                   |                             |
|                                     | 200666 - TRP - City-wide Routes ATMP Infrastructure         | 2,946,669           | 4,603,102   | (1,656,433)          | 78,000                              | Budget amendment     | 78,000                         |                                   |                                   | Revised budget \$4,681,102  |
|                                     | 200456 - TRP-City Wide Intersection & Corridor Improvements | 983,899             | 1,131,000   | (147,101)            | (147,101)                           | Reallocate and close | (108,294)                      | (38,807)                          | Development Charges Reserve Fund  |                             |
|                                     | 201219 - TRP-City Wide Intersection & Corridor Improvements | 533,286             | 745,500     | (212,214)            | 147,000                             | Budget amendment     | 108,200                        | 38,800                            | Development Charges Reserve Fund  | Revised budget \$892,500    |
| 200448 - TRN-Equipment              | 202,098   | 1,643,498           | (1,441,400) | (1,441,400)          | Close                               | -                    | (1,441,400)                    | ICIP Federal and Provincial Grant | Not part of grant agreement       |                             |
| Public Works                        | 200425 - PBW-Right-of-way Inspections/Repairs               | 889,795             | 890,000     | (205)                | (205)                               | Close                | (205)                          |                                   |                                   |                             |
|                                     | 200430 - PBW-Parks & Sportsfields Repairs                   | 423,120             | 425,000     | (1,880)              | (1,880)                             | Close                | (1,880)                        |                                   |                                   |                             |
|                                     | 200646 - PBW-Pavement Marking                               | 1,679,283           | 2,054,000   | (374,717)            | (374,717)                           | Reallocate and close | (374,717)                      |                                   |                                   |                             |
|                                     | 201167 - PBW-Pavement Marking                               | 558,639             | 650,000     | (91,361)             | 370,000                             | Budget amendment     | 370,000                        |                                   |                                   | Revised budget \$1,020,000  |

| Department     | Project Number and Description                           | Actual Expenditures | Budget     | Expenditure Variance | Amount to Finance (Amount Returned) | Project Status                         | Municipal Capital Reserve Fund | Other Funding | Funding Description                    | Comments                    |
|----------------|--|---------------------|------------|----------------------|-------------------------------------|--|--------------------------------|---------------|--|-----------------------------|
| Solid Waste    | 100267 - SLW-Radio Equipment                             | 90,140              | 132,104    | (41,964)             | (41,964)                            | Close                                  | -                              | (41,964)      | Solid Waste and Recycling Reserve Fund |                             |
| Engineering    | 200809 - ENG-Turtle Fence                                | 1,649,967           | 1,655,000  | (5,033)              | (5,033)                             | Close                                  | (5,033)                        |               |  |                             |
|                | 201282 - MPO-KIN-07 - JCB @ Montreal (not ICIP eligible) | 65,124              | 990,400    | (925,276)            | (650,000)                           | Reallocate portion                     | (650,000)                      |               |  | Revised budget \$340,400    |
|                | 201206 - ENG-Road Reconstruction & Rehabilitation        | 8,465,972           | 23,248,974 | (14,783,002)         | 650,000                             | Budget amendment                       | 650,000                        |               |  | Revised budget \$23,898,974 |
| Arts & Culture | 200492 - CUL-Grand Theatre Functional Capital            | 677,424             | 682,203    | (4,779)              | (4,779)                             | Close                                  | -                              | (4,779)       | Grand Theatre Reserve Fund             |                             |
| Fleet          | 100156 - FLT-Replacements-City Other                     | 3,022,239           | 3,022,367  | (128)                | (128)                               | Close                                  | -                              | (128)         | Municipal Equipment Reserve Fund       |                             |
|                | 200928 - FLT-Replacements-City Other-Airport             | 276,158             | 474,932    | (198,774)            | (198,774)                           | Close                                  | -                              | (198,774)     | Transport Canada                       | Airport grant not received  |
| Fire & Rescue  | 201150 - FRE-Other Equipment                             | 368,021             | 550,000    | (181,979)            | -                                   | Change funding source to reflect grant | -                              | 82,306        | Provincial Fire Protection Grant       |                             |
|                |  |                     |            |                      | -                                   |  | -                              | (82,306)      | Fire Capital Reserve Fund              |                             |
|                | 200507 - FRE- Fire Technology Communications             | 96,276              | 400,000    | (303,724)            | (303,724)                           | Reallocate and close                   | -                              | (303,724)     | Fire Capital Reserve Fund              |                             |
|                | 201144 - FRE-Records Management System                   | -                   | 25,000     | (25,000)             | 300,000                             | Budget amendment                       | -                              | 300,000       | Fire Capital Reserve Fund              | Revised budget \$325,000    |
|                | 200902 - FRE-Corporate Radio System                      | 1,095,783           | 1,096,628  | (845)                | (845)                               | Close                                  | -                              | (845)         | Fire Capital Reserve Fund              |                             |
|                | 201015 - FRE-Training Centre Facilities and Props        | 97,174              | 100,000    | (2,826)              | (2,826)                             | Reallocate and close                   | -                              | (2,826)       | Fire Capital Reserve Fund              |                             |
|                | 201149 - FRE-Training Centre Facilities and Props        | 75,524              | 100,000    | (24,476)             | 2,826                               | Budget amendment                       | -                              | 2,826         | Fire Capital Reserve Fund              | Revised budget \$102,826    |

| Department                           | Project Number and Description                             | Actual Expenditures | Budget     | Expenditure Variance | Amount to Finance (Amount Returned) | Project Status                         | Municipal Capital Reserve Fund | Other Funding | Funding Description                          | Comments                   |
|--------------------------------------|--|---------------------|------------|----------------------|-------------------------------------|--|--------------------------------|---------------|--|----------------------------|
|                                      | 100098 - FRE-911 Telephone Service                         | 1,423,188           | 1,808,825  | (385,637)            | 100,885                             | Budget amendment                       | -                              | 100,885       | NG 911 Grant                                 | Revised budget \$1,909,710 |
| Heritage                             | 200292 - HER-Engage for Change                             | 289,748             | 450,000    | (160,252)            | (160,252)                           | Reallocate and close                   | (1,384)                        | (158,868)     | Working Fund Reserve                         |                            |
|                                      | 201360 - CDW-Engage for Change                             | 61,627              | 100,000    | (38,373)             | 160,252                             | Budget Amendment                       | 1,384                          | 158,868       | Working Fund Reserve                         | Revised budget \$260,252   |
| Recreation & Leisure                 | 201340 - REC-Partnership Outdoor Amenities                 | 630,000             | 630,000    | -                    | -                                   | Close                                  | -                              | -             |  |                            |
| Facilities Management & Construction | 201396 - FAC-Decarbonization - Fleet EV Charging Expansion | 27,246              | 650,000    | (622,754)            | -                                   | Change funding source to reflect grant | -                              | (450,000)     | Municipal Equipment Reserve Fund             |                            |
|                                      |  |                     |            |                      |                                     |  |                                | 450,000       | ZEVIP Federal Grant                          |                            |
| Business, Real Estate & Environment  | 200496 - REE-Employment Land Acquisition                   | 3,695,517           | 5,200,000  | (1,504,483)          | (200,000)                           | Reallocate portion                     |                                | (200,000)     | Industrial Land Reserve Fund                 | Revised budget \$5,000,000 |
|                                      | 201177 - REE-Employment Land Servicing                     | 463,629             | 2,600,000  | (2,136,371)          | 200,000                             | Budget amendment                       |                                | 200,000       | Industrial Land Reserve Fund                 | Revised budget \$2,800,000 |
| Housing & Social Services            | 201009 - HSG - Affordable Housing                          | 10,572,035          | 13,372,982 | (2,800,947)          | -                                   | Change funding source                  | 822,165                        | (822,165)     | Housing & Homelessness Reserve               |                            |
|                                      | 200763 - HSG-805 Ridley                                    | 5,272,685           | 5,733,275  | (460,590)            | (90,000)                            | Reallocate portion                     | (90,000)                       |               |  | Revised budget \$5,643,275 |
|                                      | 200472 - HSG-Affordable Housing Capital Subsidy            | 121,139             | 181,304    | (60,165)             | (60,165)                            | Reallocate and close                   | (60,165)                       |               |  |                            |
|                                      | 201164 - HSG-Ontario Priorities Housing Initiative (OPHI)  | -                   | 1,345,340  | (1,345,340)          | (672,000)                           | Reallocate portion                     | -                              | (672,000)     | Ontario Priorities Housing Initiative (OPHI) | Revised budget \$673,340   |
|                                      | 201294 - HSG-KFHC Affordable Housing                       | 90,952              | 870,000    | (779,048)            | -                                   | Reallocate portion                     | (672,000)                      | 672,000       | Ontario Priorities Housing Initiative (OPHI) |                            |

| Department                       | Project Number and Description                       | Actual Expenditures | Budget    | Expenditure Variance | Amount to Finance (Amount Returned) | Project Status       | Municipal Capital Reserve Fund | Other Funding      | Funding Description           | Comments                   |
|----------------------------------|--|---------------------|-----------|----------------------|-------------------------------------|----------------------|--------------------------------|--------------------|-------------------------------|----------------------------|
| Licensing & Enforcement          | 100190 - PRK-Robert Bruce                            | 932,538             | 1,125,000 | (192,462)            | (192,462)                           | Reallocate and close |                                | (192,462)          | Parking Reserve Fund          |                            |
|                                  | 201185 - PRK-Surface Lots                            | 385,286             | 2,004,011 | (1,618,725)          | (260,000)                           | Reallocate portion   |                                | (260,000)          | Parking Reserve Fund          | Revised budget \$1,744,011 |
|                                  | 201183 - PRK-Chown                                   | 26,770              | 150,000   | 123,230              | 452,462                             | Budget amendment     |                                | 452,462            | Parking Reserve Fund          | Revised budget \$602,462   |
| Planning Services                | 100110 - PLD-Urban Growth Strategy Update            | 300,000             | 300,000   | -                    | -                                   | Close                |                                |                    |                               |                            |
| Building Services                | 201371 - BLD-Furnishings                             | 20,000              | 20,000    | -                    | -                                   | Close                |                                |                    |                               |                            |
| Information Systems & Technology | 200660 - IST-Financial Management System             | 4,060,715           | 4,060,723 | (8)                  | (8)                                 | Close                | (8)                            |                    |                               |                            |
|                                  | 201194 - IST-DASH Improvements (minor\discretionary) | 299,895             | 299,898   | (3)                  | (3)                                 | Close                |                                | (3)                | Technology Reserve Fund       |                            |
| Library                          | 200806 - LIB-KFPL Branch Donations                   | 10,176              | 36,385    | (26,209)             | 2,024                               | Closed reserve fund  |                                | 2,024              | Steele Reserve Fund           | Revised budget \$28,400    |
| Police                           | 200532- POL-Replacement Vehicles                     | 3,139,666           | 3,143,000 | (3,334)              | (3,334)                             | Close                |                                | (3,334)            | Police Equipment Reserve Fund |                            |
|                                  | 200534- POL-Critical Incident Management Equipment   | 803,970             | 805,788   | (1,818)              | (1,818)                             | Close                |                                | (1,818)            | Police Equipment Reserve Fund |                            |
|                                  | 200535 - POL-Building                                | 395,459             | 400,000   | (4,541)              | (4,541)                             | Close                |                                | (4,541)            | Facility Repair Reserve Fund  |                            |
| <b>Total</b>                     |  |                     |           |                      | <b>(2,432,948)</b>                  |                      | <b>(12,375)</b>                | <b>(2,420,572)</b> |                               |                            |

| Department                          | Project Number and Description         | Actual Expenditures | Budget | Expenditure Variance | Amount to Finance (Amount Returned) | Project Status | Municipal Capital Reserve Fund | Other Funding      | Funding Description | Comments |
|-------------------------------------|--|---------------------|--------|----------------------|-------------------------------------|----------------|--------------------------------|--------------------|---------------------|----------|
| <b>Summary</b>                      |  |                     |        |                      |                                     |                |                                |                    |                     |          |
| <b>Reserve &amp; Reserve Funds:</b> |  |                     |        |                      |                                     |                |                                |                    |                     |          |
|                                     | Municipal Capital Reserve Fund         |                     |        |                      |                                     |                | (12,375)                       |                    |                     |          |
|                                     | Development Charges Reserve Fund       |                     |        |                      |                                     |                |                                | (7)                |                     |          |
|                                     | Fire Capital Reserve Fund              |                     |        |                      |                                     |                |                                | (86,874)           |                     |          |
|                                     | Technology Reserve Fund                |                     |        |                      |                                     |                |                                | (3)                |                     |          |
|                                     | Facility Repair Reserve Fund           |                     |        |                      |                                     |                |                                | (4,541)            |                     |          |
|                                     | Library Steele Reserve Fund            |                     |        |                      |                                     |                |                                | 2,024              |                     |          |
|                                     | Housing & Homelessness Reserve Fund    |                     |        |                      |                                     |                |                                | (822,165)          |                     |          |
|                                     | Municipal Equipment Reserve Fund       |                     |        |                      |                                     |                |                                | (450,128)          |                     |          |
|                                     | Solid Waste and Recycling Reserve Fund |                     |        |                      |                                     |                |                                | (41,964)           |                     |          |
|                                     | Police Equipment Reserve Fund          |                     |        |                      |                                     |                |                                | (5,152)            |                     |          |
|                                     | Grand Theatre Reserve Fund             |                     |        |                      |                                     |                |                                | (4,779)            |                     |          |
|                                     | <b>Sub-Total</b>                       |                     |        |                      |                                     |                | <b>(12,375)</b>                | <b>(1,413,590)</b> |                     |          |
|                                     | Grants and other contributions         |                     |        |                      |                                     |                |                                | (1,006,982)        |                     |          |
|                                     | <b>Total</b>                           |                     |        |                      |                                     |                | <b>(12,375)</b>                | <b>(2,420,572)</b> |                     |          |

## Capital Works-In-Progress as of June 30, 2025

| Project Number and Description                               | Actuals                 | Commitments     | Budget                  | Variance                |
|--|-------------------------|-----------------|-------------------------|-------------------------|
| <b>Agencies &amp; Boards</b>                                 |                         |                 |                         |                         |
| <b>Library - Asset Management Envelopes</b>                  |                         |                 |                         |                         |
| 100000/201243 - LIB-Branch Revitalization & Renewal (Shared) | 346,010                 | -               | 388,000                 | 41,990                  |
| 200526 - LIB-Branch Revitalization & Renewal (Un-Shared)     | 225,958                 | -               | 389,216                 | 163,258                 |
| 200527 - LIB-Facility Repairs                                | 827,125                 | -               | 1,001,112               | 173,987                 |
| 200529/201245 - LIB-Shared IT                                | 463,383                 | -               | 601,000                 | 137,617                 |
| 201355 - LIB-Shared Other                                    | -                       | -               | 65,000                  | 65,000                  |
| Total Library - Asset Management Envelopes                   | <u>1,862,477</u>        | <u>-</u>        | <u>2,444,329</u>        | <u>581,852</u>          |
| <b>Library - Projects</b>                                    |                         |                 |                         |                         |
| 200806 - LIB-KFPL Branch Donations                           | 10,176                  | -               | 38,409                  | 28,233                  |
| 201305 - LIB-Isabel T. Move and Lease                        | 170,090                 | -               | 300,000                 | 129,910                 |
| 201356 - LIB-Turner Renovations                              | 22,729                  | -               | 2,123,000               | 2,100,271               |
| Total Library - Projects                                     | <u>202,995</u>          | <u>-</u>        | <u>2,461,409</u>        | <u>2,258,414</u>        |
| <b>Total Library</b>   | <b><u>2,065,471</u></b> | <b><u>-</u></b> | <b><u>4,905,738</u></b> | <b><u>2,840,266</u></b> |
| <b>Police - Asset Management Envelopes</b>                   |                         |                 |                         |                         |
| 200533/201153 - POL-IT Projects                              | 3,765,828               | 23,578          | 7,051,000               | 3,261,594               |
| 201154 - POL-Critical Incident Management Equipment          | 96,387                  | -               | 297,500                 | 201,114                 |
| 201152 - POL-Replacement Vehicles                            | 767,070                 | -               | 1,959,500               | 1,192,430               |
| 201156 - POL-Building  | 24,468                  | -               | 275,000                 | 250,532                 |
| Total Police - Asset Management Envelopes                    | <u>4,653,753</u>        | <u>23,578</u>   | <u>9,583,000</u>        | <u>4,905,669</u>        |

| <b>Project Number and Description</b>           | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>   |
|---|-------------------|--------------------|-------------------|-------------------|
| <b>Police - Projects</b>                        |                   |                    |                   |                   |
| 200698 - POL-911 Upgrades                       | 2,585,314         | 2,483              | 2,920,000         | 332,203           |
| 201155 - POL-Protective Gear                    | 147,888           | -                  | 450,000           | 302,112           |
| Total Police - Projects                         | 2,733,202         | 2,483              | 3,370,000         | 634,315           |
| <b>Total Police</b>                             | <b>7,386,955</b>  | <b>26,061</b>      | <b>12,953,000</b> | <b>5,539,984</b>  |
| <b>Kingston Access Services - Projects</b>      |                   |                    |                   |                   |
| 100089/201354 - KAS-Facility Upgrades           | 29,767            | -                  | 157,000           | 127,233           |
| 200972 - KAS-New Dispatch Software              | -                 | -                  | 121,000           | 121,000           |
| 200820/201246 - KAS-Replacement of KAS Vehicles | 749,889           | -                  | 2,454,032         | 1,704,143         |
| 201247 - KAS-New KAS Vehicles                   | -                 | -                  | 157,735           | 157,735           |
| 201248 - KAS-Replacement of Server              | 18,821            | -                  | 50,000            | 31,179            |
| <b>Total Kingston Access Services</b>           | <b>798,477</b>    | <b>-</b>           | <b>2,939,767</b>  | <b>2,141,290</b>  |
| <b>County of Frontenac - Projects</b>           |                   |                    |                   |                   |
| 201026 - COF-Ambulance                          | 160,027           | -                  | 250,000           | 89,973            |
| 201025 - COF-Ambulance Station                  | 2,666,061         | -                  | 3,000,000         | 333,939           |
| 201357 - FIN-Additional Ambulance               | 97,683            | -                  | 195,365           | 97,682            |
| <b>Total County of Frontenac</b>                | <b>2,923,770</b>  | <b>-</b>           | <b>3,445,365</b>  | <b>521,595</b>    |
| <b>Total Agencies &amp; Boards</b>              | <b>13,174,673</b> | <b>26,061</b>      | <b>24,243,870</b> | <b>11,043,136</b> |

| <b>Project Number and Description</b>                            | <b>Actuals</b>   | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>   |
|--|------------------|--------------------|-------------------|-------------------|
| <b>Transportation &amp; Infrastructure Services</b>              |                  |                    |                   |                   |
| <b>Transportation Systems - Asset Management Envelopes</b>       |                  |                    |                   |                   |
| 200666 - TRP - City-wide Routes ATMP Infrastructure              | 2,946,669        | 1,427,572          | 4,681,102         | 306,860           |
| 200451 - TRP-Active Transportation - Pathways & Trails           | 7,477            | -                  | 66,000            | 58,523            |
| 201219 - TRP-City Wide Intersection & Corridor Improvements      | 533,286          | 196,866            | 892,500           | 162,348           |
| 200667 - TRP-Neighbourhood Routes ATMP Infrastructure            | 1,277,786        | 973,350            | 2,364,823         | 113,687           |
| 200669/201216 - TRP-Intersections and Pedestrian Crossings       | 1,565,825        | 1,793,015          | 4,400,001         | 1,041,160         |
| 201218 - TRP-Traffic Management General                          | 481,058          | 3,210              | 3,087,496         | 2,603,229         |
| 200673 - TRP-Pathway and Trail Lighting                          | 1,091,643        | 2,044,619          | 3,200,000         | 63,739            |
| 201405 - TRP-Corridor Improvements                               | -                | -                  | 100,000           | 100,000           |
| 201406 - TRP-Traffic Calming                                     | -                | -                  | 100,000           | 100,000           |
| 201407 - TRP-Transit Connections and Stops                       | -                | -                  | 50,000            | 50,000            |
| 201410 - TRP-City Wide Intersection / Corridor (DC)              | 195,693          | -                  | 5,354,253         | 5,158,560         |
| 201411 - TRP-Active Transportation - Pathways & Trails (DC)      | -                | 5,129              | 1,079,630         | 1,074,501         |
| <b>Total Transportation Systems - Asset Management Envelopes</b> | <b>8,099,438</b> | <b>6,443,760</b>   | <b>25,375,805</b> | <b>10,832,607</b> |
| <b>Transportation Systems - Projects</b>                         |                  |                    |                   |                   |
| 100252 - TRP-Centennial Drive-2 Lane Road                        | 5,736,565        | 60,296             | 8,113,052         | 2,316,191         |
| 201215 - TRP-Policies and Programs                               | 113,958          | 168,859            | 967,150           | 684,333           |
| 201217 - TRP-Transportation Data Modelling and Studies           | 155,030          | 983,068            | 1,533,450         | 395,352           |

| <b>Project Number and Description</b>  | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>  |
|--|-------------------|--------------------|-------------------|------------------|
| 200675/201221/201222 - TRP-KIN-02 - Enhanced Connections to Transit Stops (ICIP) | 8,073,445         | 77,399             | 8,456,069         | 305,225          |
| 200678 - TRP-KIN-04 - Enhanced Pedestrian & Cycling (ICIP)                       | 8,842,379         | 3,247,263          | 14,081,463        | 1,991,821        |
| 200987 - TRP-School Safety Zones   | 136,875           | -                  | 400,000           | 263,125          |
| 201028 - TRP-Gardiners Centennial MTO Intersection                               | 12,689,216        | 6,169,286          | 18,905,000        | 46,498           |
| 201220 - TRP-Neighbourhood Speed Limits  | -                 | -                  | 200,000           | 200,000          |
| 201283/201284 - TRP-KIN-08 - Transity Priority (ICIP)                            | 170,140           | 1,835,203          | 2,184,899         | 179,556          |
| 201408/201409 - TRP-KIN-11 - Enhanced Connections to Transit Stops (ICIP)        | 417,132           | 29,319             | 2,244,817         | 1,798,366        |
| <b>Total Transportation Systems - Projects</b>                                   | <b>36,334,740</b> | <b>12,570,694</b>  | <b>57,085,901</b> | <b>8,180,467</b> |
| <b>Transit - Asset Management Envelopes</b>                                      |                   |                    |                   |                  |
| 200447 - TRN-Buildings-Transit   | 175,777           | -                  | 522,001           | 346,223          |
| 201182 - TRN-Equipment   | 14,806            | 282,018            | 805,000           | 508,176          |
| 200643/200934 - TRN-Bus Stops/Shelters   | 2,342,910         | 1,385,265          | 4,693,026         | 964,851          |
| 201180 - TRN-Bus Stops/Shelters/Passenger Stations                               | 11,803            | -                  | 462,000           | 450,197          |
| 201415 - TRN-Signage   | -                 | -                  | 20,000            | 20,000           |
| 201416 - TRN-Shelter (new)   | -                 | -                  | 20,000            | 20,000           |
| 201417 - TRN-Shelters (state of good repair)                                     | -                 | -                  | 120,000           | 120,000          |
| 201418 - TRN-Stations  | -                 | -                  | 808,500           | 808,500          |
| <b>Total Transit - Asset Management Envelopes</b>                                | <b>2,545,297</b>  | <b>1,667,283</b>   | <b>7,450,527</b>  | <b>3,237,947</b> |

| <b>Project Number and Description</b>                       | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>   |
|---|-------------------|--------------------|-------------------|-------------------|
| <b>Transit - Projects</b>                                   |                   |                    |                   |                   |
| 200641 - TRN-Buildings-Bus Electrification Study            | 149,923           | -                  | 250,000           | 100,077           |
| 201179 - TRN-Technology Equipment and Communications        | 79,364            | 396,125            | 515,000           | 39,511            |
| 201181 - TRN-Five Year Transit Plan & Organizational Review | 57,536            | -                  | 95,000            | 37,464            |
| Total Transit - Projects                                    | 286,823           | 396,125            | 860,000           | 177,052           |
| <b>Total Transportation &amp; Transit</b>                   | <b>47,266,297</b> | <b>21,077,862</b>  | <b>90,772,233</b> | <b>22,428,074</b> |
| <b>Public Works - Asset Management Envelopes</b>            |                   |                    |                   |                   |
| 201166 - PBW-Right-of-way Inspections/Repairs               | 2,844,364         | 1,279,351          | 7,090,000         | 2,966,285         |
| 200427/201169 - PBW-Low Volume Roads                        | 2,061,555         | 64,118             | 2,200,000         | 74,327            |
| 200429 - PBW-Technology-Research & Implementation           | 367,634           | 1,844              | 410,000           | 40,522            |
| 201171 - PBW-Parks & Sportsfields Repairs                   | 165,549           | -                  | 305,000           | 139,451           |
| 201167 - PBW-Pavement Marking                               | 558,639           | 9,471              | 1,020,000         | 451,890           |
| 201004 - PBW-Winter De-icing Pilot                          | 67,447            | -                  | 100,000           | 32,553            |
| 201170 - PBW- PW Building Capital                           | 20,875            | -                  | 95,000            | 74,125            |
| 201362 - PBW-Forestry                                       | 344,312           | 205,895            | 750,000           | 199,793           |
| 201363 - PBW-Equipment                                      | -                 | -                  | 100,000           | 100,000           |
| Total Public Works - Asset Management Envelopes             | 6,430,374         | 1,560,680          | 12,070,000        | 4,078,946         |
| <b>Total Public Works</b>                                   | <b>6,430,374</b>  | <b>1,560,680</b>   | <b>12,070,000</b> | <b>4,078,946</b>  |

| <b>Project Number and Description</b>                               | <b>Actuals</b> | <b>Commitments</b> | <b>Budget</b>    | <b>Variance</b> |
|---|----------------|--------------------|------------------|-----------------|
| <b>Solid Waste - Projects</b>                                       |                |                    |                  |                 |
| 200807 - SLW-Groundwork Repair at Yard Waste Depot at KARC          | -              | -                  | 100,000          | 100,000         |
| 201364 - SLW-Automated Cart System                                  | 34,374         | 2,243,465          | 2,300,000        | 22,161          |
| 201365 - SLW-Equipment  | -              | -                  | 100,000          | 100,000         |
| <b>Total Solid Waste</b>  | <b>34,374</b>  | <b>2,243,465</b>   | <b>2,500,000</b> | <b>222,161</b>  |
| <b>Engineering - Asset Management Envelopes</b>                     |                |                    |                  |                 |
| 200683/201206 - ENG-Road Reconstruction & Rehabilitation            | 32,535,587     | 3,754,263          | 48,233,319       | 11,943,469      |
| 200686/201207 - ENG-Bridges, Culverts & Retaining Walls             | 6,484,234      | 1,646,481          | 9,612,943        | 1,482,228       |
| 200687 - ENG-Storm System Improvements                              | 3,696,335      | 314,031            | 4,454,508        | 444,143         |
| 200688/201257 - ENG-Stormwater & Combined Sewer Separation Projects | 8,966,034      | 7,380,448          | 21,207,679       | 4,861,197       |
| 200691/201209 - ENG-Asset Management & Studies                      | 3,891,151      | 537,177            | 5,630,501        | 1,202,173       |
| 200692/201210 - ENG-Engineering Capital Program - unallocated       | 2,517,000      | 122,090            | 3,600,825        | 961,736         |
| 201412 - ENG-Combined Sewer Separation (DC)                         | -              | -                  | 87,040           | 87,040          |
| Total Engineering - Asset Management Envelopes                      | 58,090,340     | 13,754,489         | 92,826,816       | 20,981,986      |
| <b>Engineering - Projects</b>                                       |                |                    |                  |                 |
| 100229 - ENG-Cataraqui Woods Extension - Sydenham                   | 7,317,672      | 739,964            | 9,239,186        | 1,181,549       |
| 201208 - ENG-Storm Water  | 913,092        | 485,961            | 5,529,975        | 4,130,922       |
| 201456 - ENG-Utilities Kingston (Sewer)                             | 67,303         | 707,097            | 775,000          | 600             |
| 201457 - ENG-Utilities Kingston (Water)                             | 511,308        | 1,188,152          | 1,700,000        | 541             |
| Total Engineering - Projects  | 8,809,375      | 3,121,174          | 17,244,161       | 5,313,612       |

| <b>Project Number and Description</b>                            | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>      | <b>Variance</b>   |
|--|-------------------|--------------------|--------------------|-------------------|
| <b>Major Projects Office - Engineering - Projects</b>            |                   |                    |                    |                   |
| 201029/201030 - MPO-KIN-02 - K&P Trail (ICIP)                    | 13,798            | 12,211             | 1,765,302          | 1,739,293         |
| 201281/201282 - MPO-KIN-07 - JCB @ Montreal (ICIP)               | 2,675,950         | 4,265,817          | 9,340,000          | 2,398,233         |
| 201303 - MPO-Midland to Cloggs Servicing & Design                | 34,652            | -                  | 500,000            | 465,348           |
| 201345 - MPO-Wabaaan Crossing - Post Construction and Monitoring | 164,201           | 35,056             | 1,700,000          | 1,500,743         |
| Total Major Projects Office - Engineering                        | <b>2,888,601</b>  | <b>4,313,084</b>   | <b>13,305,302</b>  | <b>6,103,617</b>  |
| <b>Total Engineering</b>   | <b>69,788,317</b> | <b>21,188,747</b>  | <b>123,376,279</b> | <b>32,399,215</b> |

## **Growth & Development Services**

### **Planning Services - Projects**

|   |         |        |           |         |
|---|---------|--------|-----------|---------|
| 200936 - PLD-Urban Growth Strategy Update                       | 107,299 | -      | 150,000   | 42,701  |
| 200467/201140 - PLD-Development Review/Land Management          | 73,007  | -      | 207,171   | 134,164 |
| 200468/201141 - PLD-Project Costs/Long Term Plan                | 996,161 | 17,196 | 1,290,364 | 277,008 |
| 200831/201435 - PLD-Policy Planning Studies                     | 530,120 | 28,412 | 900,000   | 341,468 |
| 200940/201138 - PLD-Density by Design                           | 122,129 | -      | 300,000   | 177,871 |
| 200941/201438 - PLD-GIS Vendor Support                          | 10,518  | 6,380  | 45,000    | 28,101  |
| 200942/201142 - PLD-3D GIS Development Strategy                 | 26,824  | -      | 119,000   | 92,176  |
| 200943 - PLD-Site Plan By-Law Update                            | 25,500  | -      | 75,000    | 49,500  |
| 201012/201136 - PLD-Official Plan Consolidation/ 5 Year Reviews | 352,749 | -      | 800,000   | 447,251 |
| 201013 - PLD-Plan Review Monitors                               | 1,777   | 489    | 15,000    | 12,734  |
| 201075 - PLD-2024 DC Background Study & By-Law Development      | 138,777 | -      | 150,000   | 11,223  |
| 201137 - PLD-Affordable Housing Assessment Report               | 93,962  | 55,787 | 200,000   | 50,251  |
| 201139 - PLD-North King's Town                                  | 86,769  | 2,068  | 150,000   | 61,163  |

| <b>Project Number and Description</b>                                | <b>Actuals</b>   | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>   |
|--|------------------|--------------------|-------------------|-------------------|
| 201143 - PLD-Natural Heritage Study                                  | 130,620          | 57,730             | 315,000           | 126,650           |
| 201433 - PLD-New Road-Cataraqui Woods Dr. (Sydenham Rd to 560m east) | -                | -                  | 5,040,000         | 5,040,000         |
| 201434 - PLD-Riverview Shores Roundabout                             | 15,249           | -                  | 4,222,010         | 4,206,761         |
| 201436 - PLD-Urban Growth Strategy                                   | 13,046           | -                  | 75,000            | 61,954            |
| 201437 - PLD-Furnishings/Equipment                                   | 19,913           | 2,000              | 25,000            | 3,087             |
| 201439 - PLD-Development Capital Project Implementation              | 37,929           | -                  | 100,000           | 62,071            |
| 201440 - PLD-Gibraltar Bay Subdivision                               | -                | -                  | 388,838           | 388,838           |
| 201441 - PLD-Development Project Capital Cost Sharing                | -                | -                  | 100,000           | 100,000           |
| <b>Total Planning Services</b>                                       | <b>2,782,350</b> | <b>170,063</b>     | <b>14,667,384</b> | <b>11,714,971</b> |
| <b>Building Services - Asset Management Envelopes</b>                |                  |                    |                   |                   |
| 100133 - BEN-Building Hardware                                       | 41,004           | 30,701             | 80,000            | 8,295             |
| 201188 - BLD-Building Hardware                                       | 14,632           | -                  | 43,000            | 28,368            |
| <b>Total Building Services</b>                                       | <b>55,637</b>    | <b>30,701</b>      | <b>123,000</b>    | <b>36,663</b>     |
| <b>Licensing &amp; Enforcement Services - Projects</b>               |                  |                    |                   |                   |
| 200834/201189 - LES-Accela Licensing and Code Enforcement            | -                | -                  | 350,000           | 350,000           |
| 200899/201191 - LES- PS Field Hardware                               | 123,719          | 4,146              | 170,000           | 42,135            |
| 201190 - LES-Online Payment - Cityview                               | -                | -                  | 50,000            | 50,000            |
| 201370 - LES-Conversion to DASH                                      | -                | -                  | 160,000           | 160,000           |
| <b>Total Licensing &amp; Enforcement Services</b>                    | <b>123,719</b>   | <b>4,146</b>       | <b>730,000</b>    | <b>602,135</b>    |

| <b>Project Number and Description</b>   | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>  |
|---|-------------------|--------------------|-------------------|------------------|
| <b>Parking - Asset Management Envelopes</b>                                     |                   |                    |                   |                  |
| 100180/201399 - PRK-Planning/Studies  | 179,459           | -                  | 255,000           | 75,541           |
| 100181/201183 - PRK-Chown   | 4,597,587         | 21,295             | 5,207,608         | 588,726          |
| 100182 - PRK-Bicycle Parking  | 44,786            | -                  | 160,000           | 115,214          |
| 100183/200457 - PRK-Technology/Communications-Parking                           | 299,682           | -                  | 660,000           | 360,318          |
| 100184/201401 - PRK-Hanson  | 2,320,962         | 425,388            | 3,305,000         | 558,649          |
| 100186/201185 - PRK-Surface Lots  | 1,303,373         | 278,821            | 3,379,392         | 1,797,198        |
| 100187/201187 - PRK-Pay & Display-Meters  | 2,174,163         | -                  | 2,989,413         | 815,250          |
| 201402 - PRK-Robert Bruce   | -                 | 273                | 470,000           | 469,727          |
| 100310 - PRK-Parking Other Equipment  | 78,513            | -                  | 115,000           | 36,487           |
| 200460 - PRK-Parking Enforcement  | 87,006            | -                  | 141,948           | 54,942           |
| 201002/201184 - PRK-Kingston Market Square Hotel                                | -                 | -                  | 476,000           | 476,000          |
| 201081 - PRK-Hanson Memorial Parking Garage                                     | 3,063,442         | 355,398            | 3,700,000         | 281,160          |
| 201400 - PRK-Parking Technology/Communications                                  | -                 | -                  | 150,000           | 150,000          |
| 201403 - PRK-Internal Project Management  | 72,874            | -                  | 145,748           | 72,874           |
| <b>Total Parking</b>  | <b>14,221,847</b> | <b>1,081,175</b>   | <b>21,155,110</b> | <b>5,852,087</b> |
| <b>Real Estate &amp; Environmental Initiatives - Asset Management Envelopes</b> |                   |                    |                   |                  |
| 200496/201176 - REE-Employment Land Acquisition                                 | 3,608,708         | 6,950              | 11,000,000        | 7,384,342        |
| Total Real Estate & Environmental Initiatives - Asset Management Envelopes      | 3,608,708         | 6,950              | 11,000,000        | 7,384,342        |

| <b>Project Number and Description</b>                            | <b>Actuals</b> | <b>Commitments</b> | <b>Budget</b> | <b>Variance</b> |
|--|----------------|--------------------|---------------|-----------------|
| <b>Real Estate &amp; Environmental Initiatives - Projects</b>    |                |                    |               |                 |
| 100138 - REE-9 North Street (Old Imperial Oil Building)          | 8,700          | -                  | 100,001       | 91,301          |
| 100142 - REE-Federal Divestitures                                | 122,709        | -                  | 250,000       | 127,291         |
| 100281/201420 - REE-Kingston East Landfill Closure               | 312,980        | 9,110              | 436,800       | 114,710         |
| 100314 - REE-Belle Island Stabilization                          | 5,815          | -                  | 50,000        | 44,185          |
| 200870/201177 - REE-Employment Land Servicing                    | 5,487,344      | 291,793            | 8,500,223     | 2,721,086       |
| 200170/201422 - REE-Municipal Property Environmental Remediation | 209,251        | 6,433              | 305,000       | 89,316          |
| 200322 - REE-Employment Land Agreement                           | 112,972        | 182,516            | 300,000       | 4,512           |
| 200337 - REE-Dredging Waterlot-1 Queen Street                    | 97,480         | -                  | 133,358       | 35,878          |
| 200493/201175 - REE-Strategic Property Land Development          | 899,382        | 50,188             | 1,461,165     | 511,595         |
| 200497/201419 - REE-DT Coal Tar Groundwater Monitoring           | 84,857         | -                  | 145,000       | 60,143          |
| 200498/201421 - REE-Belle Park Landfill                          | 243,568        | 351                | 401,863       | 157,944         |
| 200499/201178 - REE-EMP Remediation and Monitoring               | 47,437         | -                  | 360,000       | 312,563         |
| 200974/201425 - REE-Managed Forest Projects                      | 80,254         | -                  | 91,400        | 11,146          |
| 201005 - REE-McAdoos Landfill Cap Repairs                        | 83,671         | -                  | 120,000       | 36,329          |
| 201006 - REE-Orchard Marsh Sediment Control                      | 22,852         | -                  | 250,000       | 227,148         |
| 201050 - REE-Land Acquisition-Fire Station #11                   | 3,857,996      | -                  | 4,300,000     | 442,004         |
| 201069 - REE-Belle Park Emergency Repairs                        | 1,371,351      | 849                | 1,500,000     | 127,800         |
| 201079 - REE-2685 Creekford Road                                 | 1,455,100      | -                  | 1,480,000     | 24,900          |
| 201268 - REE-Proponent Honourarium                               | 50,000         | -                  | 150,000       | 100,000         |

| <b>Project Number and Description</b>                            | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>   |
|--|-------------------|--------------------|-------------------|-------------------|
| 201319 - REE-Enhanced Rock Weathering Carbon Capture             | 15,793            | -                  | 212,000           | 196,207           |
| 201338 - REE-367 Gore Road Servicing                             | 3,646             | 22,102             | 750,000           | 724,252           |
| 201423 - REE-Environmental Remediation Projects                  | -                 | -                  | 50,000            | 50,000            |
| 201424 - REE-Brownfield Remediation Project                      | 5,365             | -                  | 50,000            | 44,635            |
| 201426 - REE-Excess Soil strategies and development              | 18,507            | -                  | 75,000            | 56,493            |
| 201427 - REE-Corporate Environmental Risk Management             | 21,124            | -                  | 65,000            | 43,876            |
| Total Real Estate & Environmental Initiatives - Projects         | 14,618,154        | 563,342            | 21,536,810        | 6,355,313         |
| <b>Total Real Estate &amp; Environmental Initiatives</b>         | <b>18,226,862</b> | <b>570,292</b>     | <b>32,536,810</b> | <b>13,739,655</b> |
| <b>Climate Leadership Division - Projects</b>                    |                   |                    |                   |                   |
| 200811/201173 - CLD-Climate Leadership Priorities Implementation | 607,968           | 13,459             | 920,000           | 298,574           |
| 200812 - CLD-Kingston Home Energy Retrofit Program               | 9,955,721         | 158,474            | 18,475,000        | 8,360,804         |
| 200900 - CLD-Sustainable Kingston Plan Update                    | 10,735            | -                  | 125,000           | 114,265           |
| 201369 - CLD-Better Homes Kingston Program                       | -                 | -                  | 89,650            | 89,650            |
| <b>Total Climate Leadership Division</b>                         | <b>10,574,424</b> | <b>171,933</b>     | <b>19,609,650</b> | <b>8,863,293</b>  |
| <b>Community Services</b>  |                   |                    |                   |                   |
| <b>Rideaucrest - Asset Management Envelopes</b>                  |                   |                    |                   |                   |
| 100080 - LTC-Donations, Capital Expenditures                     | 103,694           | -                  | 222,000           | 118,306           |
| 100209 - LTC-Rideaucrest Home-Facility                           | 3,470,355         | -                  | 3,663,843         | 193,489           |
| 201372 - LTC-Equipment and Furnishings                           | -                 | -                  | 100,000           | 100,000           |
| <b>Total Rideaucrest</b>   | <b>3,574,049</b>  | <b>-</b>           | <b>3,985,843</b>  | <b>411,795</b>    |

| <b>Project Number and Description</b>                           | <b>Actuals</b>   | <b>Commitments</b> | <b>Budget</b>    | <b>Variance</b>  |
|---|------------------|--------------------|------------------|------------------|
| <b>Heritage Services - Asset Management Envelopes</b>           |                  |                    |                  |                  |
| 200490 - HER-Cultural Heritage                                  | 906,477          | 11,333             | 1,667,661        | 749,851          |
| 201130 - HER-Heritage Planning                                  | 87,413           | 58,878             | 213,673          | 67,383           |
| 201373 - HER-Civic Collection Management                        | -                | -                  | 175,000          | 175,000          |
| 201374 - HER-PHSM Functional Capital                            | 484              | -                  | 10,000           | 9,516            |
| 201375 - HER-Heritage Master Plan                               | 20,835           | 33,143             | 100,000          | 46,021           |
| 201376 - HER-Heritage Planning Studies/Designations             | -                | -                  | 100,000          | 100,000          |
| <b>Total Heritage Services</b>                                  | <b>1,015,209</b> | <b>103,354</b>     | <b>2,266,334</b> | <b>1,147,771</b> |
| <b>Housing &amp; Social Services - Projects</b>                 |                  |                    |                  |                  |
| 100088 - HSG-1316 & 1318 Princess Street                        | 15,142,309       | -                  | 15,720,925       | 578,616          |
| 100092 - HSG-Affordable Housing Capital Subsidy                 | 422,773          | 2,689              | 485,626          | 60,165           |
| 200087 - HSG-Social Housing Seed Funding                        | 150,969          | -                  | 250,000          | 99,031           |
| 200199 - HSG-Rideau Heights Regeneration Phase 2                | 375,028          | 24,848             | 400,000          | 124              |
| 200639/201163 - HSG-Canada-Ontario Community Housing Initiative | 5,119,772        | 254,030            | 7,277,415        | 1,903,613        |
| 200640 - CDW-MFAP Modernization & Sustainment                   | 33,178           | -                  | 100,000          | 66,822           |
| 200717 - HSG-1752 Bath Road                                     | -                | -                  | 1,400,000        | 1,400,000        |
| 200727 - HSG-484-Albert Street (Home for Good Program)          | 8,221,244        | -                  | 23,187,818       | 14,966,574       |
| 200763 - HSG-805 Ridley   | 5,272,685        | 21,935             | 5,643,275        | 348,655          |
| 200874 - HSG-Tiny Homes/Micro Living Spaces                     | 553,383          | -                  | 661,000          | 107,617          |
| 200894 - HSG-Rapid Housing Initiative                           | 7,428,884        | 183                | 7,668,328        | 239,261          |
| 200981 - HSG-Providence Manor                                   | 20,000           | -                  | 50,000           | 30,000           |

| <b>Project Number and Description</b>                     | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>   |
|---|-------------------|--------------------|-------------------|-------------------|
| 201007 - HSG-Housing & Homeless System Consulting         | 48,285            | -                  | 100,000           | 51,715            |
| 201009 - HSG-Affordable Units                             | 10,396,938        | 153,285            | 13,372,982        | 2,822,758         |
| 201011 - SOC-Child Care Plan                              | -                 | -                  | 50,000            | 50,000            |
| 201040 - HSG-Rapid Housing Initiative (Round Three)       | 6,360,302         | 165,661            | 6,669,918         | 143,955           |
| 201161 - HSG-Affordable Housing Viability                 | 231,169           | -                  | 314,585           | 83,416            |
| 201162 - HSG-Housing & Homelessness Plan                  | 101,985           | -                  | 280,000           | 178,015           |
| 201164 - HSG-Ontario Priorities Housing Initiative (OPHI) | -                 | -                  | 673,340           | 673,340           |
| 201280 - HSG-38 Cowdy Street                              | 229,185           | 31,082             | 500,000           | 239,733           |
| 201288 - CDW-St Vincent de Paul Community Centre          | 413,618           | -                  | 2,220,000         | 1,806,382         |
| 201291 - HSG-186 Hillendale Ave                           | 211,250           | -                  | 445,000           | 233,750           |
| 201292 - HSG-120 Compton Street                           | -                 | -                  | 400,000           | 400,000           |
| 201293 - HSG-541 Division Street                          | 54,077            | -                  | 980,000           | 925,923           |
| 201294 - HSG-KFHC Affordable Housing                      | 83,326            | 95,999             | 870,000           | 690,675           |
| 201307 - HSG-Sleeping Cabins-690 SJA Macdonald Blvd       | -                 | -                  | 150,000           | 150,000           |
| 201308 - HSG-Sleeping Cabins-Capital Development          | -                 | -                  | 350,000           | 350,000           |
| 201309 - HSG-Additional Residential Unit (ARU) Incentive  | 59,680            | -                  | 1,600,000         | 1,540,320         |
| 201360 - CDW-Engage for Change                            | 68,342            | 5,714              | 260,252           | 186,196           |
| 201361 - CDW-Community Development Initiatives            | -                 | -                  | 400,000           | 400,000           |
| 201444 - HSG-500 Cataraqui Woods Drive                    | -                 | -                  | 472,500           | 472,500           |
| 201461 - HSG-1752 Bath Road                               | -                 | -                  | 1,000,000         | 1,000,000         |
| <b>Total Housing &amp; Social Services</b>                | <b>60,998,383</b> | <b>755,425</b>     | <b>93,952,965</b> | <b>32,199,156</b> |

| <b>Project Number and Description</b>                                 | <b>Actuals</b>   | <b>Commitments</b> | <b>Budget</b>    | <b>Variance</b> |
|---|------------------|--------------------|------------------|-----------------|
| <b>Arts &amp; Culture Services - Asset Management Envelopes</b>       |                  |                    |                  |                 |
| 100297 - CUL-JK Tett Centre Envelope                                  | 81,390           | -                  | 132,200          | 50,810          |
| 200491/201157 - CUL-Cultural Arts Programs                            | 899,921          | 4,567              | 1,239,263        | 334,775         |
| 201398 - CUL-Grand Theatre Functional Capital                         | -                | -                  | 150,000          | 150,000         |
| Total Arts & Culture Services - Asset Management Envelopes            | 981,311          | 4,567              | 1,521,462        | 535,584         |
| <b>Arts &amp; Culture Services - Projects</b>                         |                  |                    |                  |                 |
| 100311 - CUL-Public Art Program (KCP)                                 | 691,041          | 2,035              | 978,943          | 285,867         |
| Total Arts & Culture Services - Projects                              | 691,041          | 2,035              | 978,943          | 285,867         |
| <b>Total Arts &amp; Culture Services</b>                              | <b>1,672,352</b> | <b>6,602</b>       | <b>2,500,405</b> | <b>821,451</b>  |
| <b>Recreation &amp; Leisure Services - Asset Management Envelopes</b> |                  |                    |                  |                 |
| 200477/201211 - REC-Existing Parks & Shoreline                        | 9,822,964        | 1,981,989          | 15,940,653       | 4,135,701       |
| 200481/201158 - REC-Community Facilities                              | 581,370          | 56,113             | 968,426          | 330,943         |
| 200483 - REC-Recreation Facilities                                    | 641,938          | -                  | 734,997          | 93,058          |
| 200484/201159 - REC-Aquatic Facilities                                | 656,226          | 7,027              | 1,231,007        | 567,754         |
| 201160 - REC-Arena Facilities   | 774,955          | 317,895            | 2,392,688        | 1,299,838       |
| 200486 - REC-Market Square  | 229,168          | -                  | 263,823          | 34,656          |
| 200487/201431 - REC-Marina Facilities                                 | 602,394          | 26,828             | 2,566,764        | 1,937,543       |
| 200488 - REC-Portsmouth Olympic Harbour                               | 643,126          | -                  | 753,308          | 110,182         |

| <b>Project Number and Description</b>                            | <b>Actuals</b>           | <b>Commitments</b>      | <b>Budget</b>            | <b>Variance</b>          |
|--|--------------------------|-------------------------|--------------------------|--------------------------|
| 200653 - REC-Crawford Wharf                                      | 5,581                    | -                       | 50,000                   | 44,419                   |
| 200705/201258 - REC-DMAF Shoreline Projects                      | 7,285,991                | 542,108                 | 10,430,052               | 2,601,953                |
| 201022/201213 - REC-Parks Capital Program - unallocated          | 550,168                  | 28,073                  | 612,275                  | 34,034                   |
| 201343 - REC-677 Princess Street                                 | 1,170,757                | -                       | 1,195,000                | 24,243                   |
| 201413 - REC-Shoreline (DMAF Ineligible)                         | -                        | -                       | 700,000                  | 700,000                  |
| 201428 - REC-Parks (DC)  | -                        | 170,957                 | 2,099,014                | 1,928,057                |
| 201429 - REC-Slush Puppie Place                                  | 13,379                   | 10,667                  | 246,545                  | 222,499                  |
| 201430 - REC-Recreation Facilities-Other                         | -                        | 58,410                  | 256,601                  | 198,191                  |
| Total Recreation & Leisure Services - Asset Management Envelopes | <u>22,978,015</u>        | <u>3,200,066</u>        | <u>40,441,153</u>        | <u>14,263,071</u>        |
| <b>Recreation &amp; Leisure Services - Projects</b>              |                          |                         |                          |                          |
| 200658 - REC-New Parks   | 3,934,274                | 123,802                 | 8,599,025                | 4,540,950                |
| 201071 - REC-Loyalist Township Aquatics Centre Partnership       | 2,183,333                | -                       | 6,550,000                | 4,366,667                |
| 201212 - REC-Confederation Basin Promenade                       | 2,040                    | -                       | 9,500,000                | 9,497,960                |
| 201214 - REC-Development Charges Funded Parks                    | 652,423                  | 107,910                 | 1,229,585                | 469,252                  |
| 201310 - REC-Inclusive Play Shannon Park Civil Works             | 8,007                    | 27,412                  | 1,040,000                | 1,004,581                |
| 201432 - REC-Passenger Dock                                      | -                        | -                       | 200,000                  | 200,000                  |
| Total Recreation & Leisure Services - Projects                   | <u>6,780,077</u>         | <u>259,124</u>          | <u>27,118,610</u>        | <u>20,079,409</u>        |
| <b>Total Recreation &amp; Leisure Services</b>                   | <b><u>29,758,092</u></b> | <b><u>3,459,190</u></b> | <b><u>67,559,763</u></b> | <b><u>34,342,480</u></b> |

| <b>Project Number and Description</b>   | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>   |
|---|-------------------|--------------------|-------------------|-------------------|
| <b>Corporate &amp; Emergency Services</b>   |                   |                    |                   |                   |
| <b>Facilities Management &amp; Construction Services - Asset Management Envelopes</b>       |                   |                    |                   |                   |
| 200574 - FAC-Building Energy Retrofit   | 3,847,005         | 24,563             | 3,925,001         | 53,433            |
| 200650/200909 - FAC-Rideaucrest Home  | 5,205,416         | 61,423             | 5,408,540         | 141,702           |
| 200903/201242 - FAC-Designated Substance Management   | 194,056           | 36,214             | 631,970           | 401,701           |
| 200906/201241 - FAC-Realty Asset Management   | 2,894,288         | 859,025            | 8,022,574         | 4,269,261         |
| 200907 - FAC-Grand Theatre Envelope   | 114,351           | 46,980             | 540,599           | 379,268           |
| 200910 - FAC-Kingston Fire & Rescue   | 675,567           | 67,914             | 778,963           | 35,482            |
| 200911 - FAC-Recreation & Leisures Services   | 2,380,052         | 6,259              | 2,388,506         | 2,195             |
| 200912 - FAC-Slush Puppie Place   | 469,265           | -                  | 471,718           | 2,453             |
| 200914 - FAC-Kingston Frontenac Public Library  | 863,142           | 118,928            | 995,000           | 12,930            |
| 201023/201238 - FAC-Heritage Capital Envelope   | 8,786,403         | 1,915,120          | 11,838,076        | 1,136,553         |
| 201024/201239 - FAC-Non-Heritage Capital Envelope   | 14,341,482        | 1,968,750          | 20,358,220        | 4,047,989         |
| 201390 - FAC-Renewal (Heritage & Non-Heritage) (Header)                                     | 1,227,884         | 188,021            | 6,000,000         | 4,584,095         |
| <b>Total Facilities Management &amp; Construction Services - Asset Management Envelopes</b> | <b>40,998,911</b> | <b>5,293,196</b>   | <b>61,359,169</b> | <b>15,067,062</b> |

| <b>Project Number and Description</b>                               | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>      | <b>Variance</b>   |
|---|-------------------|--------------------|--------------------|-------------------|
| <b>Facilities Management &amp; Construction Services - Projects</b> |                   |                    |                    |                   |
| 200802 - FAC-Public Works Vehicle Storage Facility                  | 8,344             | -                  | 190,000            | 181,656           |
| 200803 - FAC-New Creekford Road Building                            | 78,289            | -                  | 1,020,881          | 942,593           |
| 200908 - FAC-Energy Retrofit/Efficiency Enhancements/EV             | 239,624           | 10,376             | 250,000            | 0                 |
| 200913 - FAC-610 Montreal Envelope                                  | 433,792           | 2,733,209          | 3,709,269          | 542,268           |
| 200979 - FAC-Kingston Fire & Rescue, New Fire Stations              | 427,618           | 408,281            | 1,000,000          | 164,101           |
| 201240 - FAC-Fire Facilities  | 7,724             | 7,439              | 650,000            | 634,838           |
| 201266 - FAC-Planning/Design Aquatic Heath Centre                   | 80,663            | 2,914,038          | 3,000,000          | 5,300             |
| 201267 - FAC-Culligan Water Park enclosure                          | 809,207           | 403,220            | 25,100,000         | 23,887,573        |
| 201306 - FAC-Isabel Turner Renovation                               | 1,506,234         | 3,359,577          | 4,940,000          | 74,189            |
| 201329 - FAC-309 QMR Renovations                                    | 615,342           | 260,235            | 9,430,000          | 8,554,423         |
| 201391 - FAC-Taylor Kidd Fire and EMS Station                       | 413,087           | 918                | 20,485,000         | 20,070,995        |
| 201392 - FAC-Creekford Solid Waste Storage Facility                 | -                 | -                  | 600,000            | 600,000           |
| 201393 - FAC-Division Street Fueling Station                        | -                 | -                  | 175,000            | 175,000           |
| 201394 - KARC relocation  | 23,745            | 1,613              | 375,000            | 349,642           |
| 201395 - FAC-Decarbonization - Net Zero Transition Plan             | -                 | 67,426             | 1,000,000          | 932,574           |
| 201396 - FAC-Decarbonization - Fleet EV Charging Expansion          | -                 | 26,086             | 650,000            | 623,914           |
| Total Facilities Management & Construction Services - Projects      | 4,643,670         | 10,192,416         | 72,575,150         | 57,739,064        |
| <b>Total Facilities Management &amp; Construction Services</b>      | <b>45,642,581</b> | <b>15,485,613</b>  | <b>133,934,319</b> | <b>72,806,126</b> |

| <b>Project Number and Description</b>                                     | <b>Actuals</b> | <b>Commitments</b> | <b>Budget</b> | <b>Variance</b> |
|---|----------------|--------------------|---------------|-----------------|
| <b>Asset Management &amp; Fleet Services - Asset Management Envelopes</b> |                |                    |               |                 |
| 100151/201228 - FLT-Replacements-Underground                              | 1,202,794      | -                  | 1,950,876     | 748,082         |
| 200439 - FLT-Replacements-City Other                                      | 157,666        | -                  | 181,519       | 23,853          |
| 100159/201227 - FLT-Replacements-Treatment                                | 654,218        | -                  | 1,205,817     | 551,599         |
| 200041/201384 - FLT-Replacements-UK Other                                 | 678,281        | -                  | 919,924       | 241,643         |
| 200442 - FLT-Replacements-Other   | 150,679        | -                  | 192,368       | 41,689          |
| 200461 - FLT-Vehicle  | 18,753         | -                  | 80,000        | 61,247          |
| 200607/201237 - FLT-Corporate Asset Management                            | 657,794        | 121,290            | 965,000       | 185,916         |
| 200695/201232 - FLT-Bus Refurbishments                                    | 1,591,520      | -                  | 2,827,922     | 1,236,402       |
| 200821 - FLT-Replacements-Underground/Treatment                           | 1,332,856      | 261,545            | 1,853,676     | 259,275         |
| 200822/201225 - FLT-Replacements-City Other                               | 1,625,047      | 75,424             | 1,751,531     | 51,059          |
| 200823/201223 - FLT-Replacements-Public Works                             | 8,756,376      | 1,438,725          | 12,300,922    | 2,105,821       |
| 200824/201224 - FLT-Replacements-Solid Waste                              | 1,431,210      | 660,183            | 2,418,687     | 327,294         |
| 200825/201229 - FLT-Replacements - Gas                                    | 307,144        | -                  | 520,690       | 213,546         |
| 200826/201235 - FLT-Additions - Public Works (Roads/Sidewalks)            | 1,948,932      | 285,657            | 2,489,931     | 255,342         |
| 200829/201234 - FLT-Buildings/Grounds/Infrastructure                      | 304,115        | 3,814              | 1,024,100     | 716,171         |
| 200926/201385 - FLT-Replacements - Full Size Buses (including Electrical) | 4,767,270      | 1,607,136          | 13,090,521    | 6,716,115       |
| 200927/201236 - FLT-Additions - Facilities Maintenance                    | 107,431        | -                  | 356,756       | 249,325         |
| 201021 - FLT-Municipal-Additions  | 260,794        | 111,275            | 681,652       | 309,584         |
| 201019 - FLT-Municipal-Replacements                                       | 4,127,262      | 71,965             | 5,790,841     | 1,591,614       |
| 201020 - FLT-Utilities-Replacements                                       | 599,361        | 691,136            | 1,429,594     | 139,096         |
| 201226 - FLT-Replacements - Capital Leases                                | 384,116        | -                  | 1,608,179     | 1,224,063       |

| <b>Project Number and Description</b>                                    | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>   |
|--|-------------------|--------------------|-------------------|-------------------|
| 201230 - FLT-Replacements - Other  | 324,267           | -                  | 355,823           | 31,556            |
| 201231 - FLT-Electric-Zero Emission Bus Replacement Cost                 | 308,607           | 1,572,128          | 9,689,760         | 7,809,025         |
| 201386 - FLT-Replacements - Transit Shuttle                              | -                 | -                  | 250,000           | 250,000           |
| 201387 - FLT-Shop Equipment/Tooling                                      | 21,309            | -                  | 50,000            | 28,691            |
| 201388 - FLT-Additions - Engineering                                     | -                 | -                  | 97,900            | 97,900            |
| 201389 - FLT-Additions - Parking-Skid Steer                              | -                 | -                  | 130,000           | 130,000           |
| C201469 - FLT- Fleet Replacements – City Other (Solid Waste)             | -                 | -                  | 2,100,000         | 2,100,000         |
| <b>Total Asset Management &amp; Fleet Services</b>                       | <b>31,717,801</b> | <b>6,900,278</b>   | <b>66,313,990</b> | <b>27,695,911</b> |
| <b>Information Systems &amp; Technology - Asset Management Envelopes</b> |                   |                    |                   |                   |
| 200515 - IST-Information Management                                      | 1,730,424         | -                  | 2,205,756         | 475,332           |
| 200840/201195 - IST-ICT Infrastructure                                   | 4,233,431         | 42,254             | 5,124,174         | 848,489           |
| 201197 - IST-Core Capability Sustainment                                 | -                 | -                  | 348,748           | 348,748           |
| 200842/201198 - IST-Digital Workspace                                    | 2,557,484         | 36,711             | 2,903,824         | 309,629           |
| 200843 - IST-Business Applications                                       | 2,792,633         | -                  | 2,841,767         | 49,134            |
| 200174/201200 - IST-Cyber Security                                       | 1,110,601         | 2,923              | 1,891,269         | 777,745           |
| 200845/201201 - IST-Digital Service Delivery                             | 4,457,936         | -                  | 6,020,304         | 1,562,369         |
| 201204 - IST-Continuous Improvement & Innovation                         | 139,021           | 59,504             | 410,000           | 211,474           |
| 200929/201202 - IST-Geospatial Information Management                    | 2,722,693         | -                  | 3,464,498         | 741,805           |
| 201196 - IST-Software Subscriptions and Maintenance                      | 2,256,649         | 3,667              | 2,573,000         | 312,684           |
| 201199 - IST-Business Applications Sustainment                           | 50,006            | -                  | 74,150            | 24,144            |
| 201205 - IST-Core System Improvement                                     | 254,922           | -                  | 294,606           | 39,684            |
| 201379 - IST-Enterprise Resource Management Sustainment                  | 394,512           | 35,757             | 681,727           | 251,458           |

| <b>Project Number and Description</b>                               | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>  |
|---|-------------------|--------------------|-------------------|------------------|
| 201380 - IST-Planning Building Licensing                            | 301,921           | -                  | 458,522           | 156,601          |
| 201381 - IST-Comms CX and Public Engagement                         | 13,107            | 23,301             | 270,499           | 234,091          |
| 201382 - IST-Govt Admin & Council Support                           | -                 | 61,704             | 140,000           | 78,296           |
| 201383 - IST-Rideaucrest  | 101,519           | -                  | 204,554           | 103,035          |
| Total Information Systems & Technology - Asset Management Envelopes | 23,116,859        | 265,821            | 29,907,398        | 6,524,718        |
| <b>Information Systems &amp; Technology - Projects</b>              |                   |                    |                   |                  |
| 201192 - IST-Financial Management System                            | 1,056,058         | 1,453              | 2,076,596         | 1,019,085        |
| Total Information Systems & Technology - Projects                   | 1,056,058         | 1,453              | 2,076,596         | 1,019,085        |
| <b>Total Information Systems &amp; Technology</b>                   | <b>24,172,917</b> | <b>267,274</b>     | <b>31,983,994</b> | <b>7,543,803</b> |
| <b>Fire &amp; Emergency Services - Asset Management Envelopes</b>   |                   |                    |                   |                  |
| 100098 - FRE-911 Telephone Service                                  | 1,410,470         | 12,776             | 1,909,710         | 486,464          |
| 100100/201145 - FRE-Communications Centre                           | 295,765           | 5,856              | 517,300           | 215,679          |
| 100104/201148 - FRE-Response Vehicles - Replace/Refurbish           | 8,162,378         | 4,691,839          | 15,374,060        | 2,519,842        |
| 200505 - FRE-Mobile Radio & Communications                          | 946,925           | 3,594              | 1,053,500         | 102,981          |
| 201147 - FRE-Fire Technology Communications                         | 114,582           | -                  | 472,000           | 357,418          |
| 200509/201150 - FRE-Other Equipment                                 | 1,889,506         | 179,436            | 2,100,000         | 31,059           |
| 201146 - FRE-Corporate Radio System                                 | 1,058,349         | 168,057            | 2,439,576         | 1,213,169        |
| 201151 - FRE-Emergency Preparedness                                 | 42,225            | 41,493             | 175,000           | 91,283           |
| 201149 - FRE-Training Centre Facilities and Props                   | 73,529            | 2,535              | 102,826           | 26,762           |
| 201074 - FRE-Aerial Fire Truck                                      | -                 | 2,000,000          | 2,000,000         | -                |
| 201144 - FRE-Records Management System                              | -                 | -                  | 25,000            | 25,000           |
| 201366 - FRE-Planning and Studies                                   | 16,613            | -                  | 50,000            | 33,387           |

| <b>Project Number and Description</b>                                   | <b>Actuals</b>    | <b>Commitments</b> | <b>Budget</b>     | <b>Variance</b>  |
|---|-------------------|--------------------|-------------------|------------------|
| 201367 - FRE-Vehicles - New   | -                 | -                  | 78,652            | 78,652           |
| 201368 - FRE-New Station FFE  | -                 | -                  | 800,000           | 800,000          |
| <b>Total Fire &amp; Emergency Services - Asset Management Envelopes</b> | <b>14,010,342</b> | <b>7,105,586</b>   | <b>27,097,624</b> | <b>5,981,696</b> |
| <b>Chief Administrative Officer</b>                                     |                   |                    |                   |                  |
| <b>Chief Administrative Officer</b>                                     |                   |                    |                   |                  |
| 201265 - CAO-Large project management and support                       | 15,671            | -                  | 350,000           | 334,329          |
| <b>Total Chief Administrative Officer</b>                               | <b>15,671</b>     | <b>-</b>           | <b>350,000</b>    | <b>334,329</b>   |
| <b>Airport - Asset Management Envelopes</b>                             |                   |                    |                   |                  |
| 200167 - AIR-Planning/Studies   | 141,978           | 21,991             | 285,000           | 121,031          |
| 200171 - AIR-Grounds/Underground/Fencing                                | 568,959           | 16,145             | 896,100           | 310,996          |
| 200656 - AIR-Runway Rehabilitation                                      | -                 | -                  | 250,000           | 250,000          |
| <b>Total Airport - Asset Management Envelopes</b>                       | <b>710,937</b>    | <b>38,136</b>      | <b>1,431,100</b>  | <b>682,027</b>   |

| <b>Project Number and Description</b>                    | <b>Actuals</b>     | <b>Commitments</b> | <b>Budget</b>      | <b>Variance</b>    |
|--|--------------------|--------------------|--------------------|--------------------|
| <b>Airport - Projects</b>                                |                    |                    |                    |                    |
| 200296 - AIR-Airport Building and Runway                 | 42,791             | -                  | 135,000            | 92,209             |
| 201358 - AIR-Flight Obstacle Tree Trimming               | -                  | -                  | 150,000            | 150,000            |
| 201359 - AIR-Robotic Grass Cutting                       | -                  | -                  | 50,000             | 50,000             |
| Total Airport - Projects                                 | 42,791             | -                  | 335,000            | 292,209            |
| <b>Total Airport</b>                                     | <b>753,728</b>     | <b>38,136</b>      | <b>1,766,100</b>   | <b>974,236</b>     |
| <b>Strategy Innovation &amp; Partnerships - Projects</b> |                    |                    |                    |                    |
| 201135 - SIP-Physician Recruitment                       | 445,800            | -                  | 1,600,000          | 1,154,200          |
| <b>Total Strategy Innovation &amp; Partnerships</b>      | <b>445,800</b>     | <b>-</b>           | <b>1,600,000</b>   | <b>1,154,200</b>   |
| <b>Chief Financial Officer</b>                           |                    |                    |                    |                    |
| <b>Chief Financial Officer</b>                           |                    |                    |                    |                    |
| 201277 - FIN-HAF-Service Capacity Modelling              | 76,998             | -                  | 300,000            | 223,002            |
| 201311 - FIN-HAF unallocated grant                       | -                  | -                  | 2,307,500          | 2,307,500          |
| 201313 - FIN-UK HAF Aberdeen                             | 91,760             | -                  | 315,000            | 223,240            |
| <b>Total Chief Financial Officer</b>                     | <b>168,758</b>     | <b>-</b>           | <b>2,922,500</b>   | <b>2,753,742</b>   |
| <b>Total Capital Projects</b>                            | <b>396,624,558</b> | <b>82,246,584</b>  | <b>778,018,173</b> | <b>299,147,031</b> |