



**City of Kingston**  
**Information Report to Housing and Homelessness Advisory Committee**  
**Report Number HHC-25-005**

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**To:** Chair and Members of the Housing & Homelessness Advisory Committee

**From:** Jennifer Campbell, Commissioner, Community Services

**Resource Staff:** Jayne Hartley, Director, Housing & Social Services

**Date of Meeting:** March 20, 2025

**Subject:** Housing and Homelessness Advisory Committee – Input Request for 2025 Work Items

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**Council Strategic Plan Alignment:**

Theme: 1. Support Housing Affordability

Goal: See above

**Executive Summary:**

Traditionally, Housing & Social Services staff have brought forward a recommendation report to the committee in the spring of each year with pre-determined work items to be included in the committee's annual work plan. However, starting last year, City staff brought forward [Report Number HHC-24-006](#) to allow for better opportunity for committee members to provide input as part of the work plan discussions.

This report is seeking committee member input to help shape the annual work plan that will be tabled for recommendation at the committee's May 2025 meeting.

**Recommendation:**

This report is for information only.

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**Authorizing Signatures:**

ORIGINAL SIGNED BY COMMISSIONER

**Jennifer Campbell,  
Commissioner, Community  
Services**

ORIGINAL SIGNED BY CHIEF ADMINISTRATIVE OFFICER

**Lanie Hurdle, Chief  
Administrative Officer**

**Consultation with the following Members of the Corporate Management Team:**

Paige Agnew, Commissioner, Growth & Development Services	Not required
Neil Carbone, Commissioner, Corporate & Emergency Services	Not required
David Fell, President & CEO, Utilities Kingston	Not required
Ian Semple, Acting Commissioner, Transportation & Infrastructure Services	Not required
Desirée Kennedy, Chief Financial Officer & City Treasurer	Not required

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## Options/Discussion:

### Background

The Housing and Homelessness Advisory Committee (HHAC) provides City Council advice regarding policies, directives and strategies related to housing and homelessness. To assist HHAC members in their understanding of work-related activities, staff bring forward a work plan with proposed work items each year.

To ensure that the feedback of HHAC members is included in the 2025 work plan, staff are bringing forward this report to allow members the option to provide input. It will also allow for discussion on [Kingston's Strategic Plan 2023-2026](#) ('the Plan') to ensure alignment with housing-related items identified within the five core pillars of the Plan. The Plan's [web page](#) allows members of the public to view real-time tracking of the progress on each of the five pillars of the Plan.

Below is a list of some key initiatives identified under the first pillar (Support Housing Affordability) that staff would welcome committee advice and feedback on:

#### 1.1 Promote increased supply and affordability of housing

##### 1.1.1 Seek opportunities to foster innovative approaches to housing

- Explore the development of programs with housing partners that help improve the credit worthiness of renters
- Implement innovative partnerships for affordable housing such as head leases

##### 1.1.5 Ensure growth planning strategies support/enable the equitable distribution of housing types across the City

- Update the affordable housing locational analysis

#### 1.2 Promote increase in purpose-built rental housing

#### 1.3 Increase supply of new-build not-for-profit and co-op housing and ensure sustainability and quality of existing stock

##### 1.3.1 Advocate for provincial and federal support to build new not-for-profit and co-op housing

- Work with housing providers to leverage both provincial and federal funding opportunities

##### 1.3.2 Develop a strategy for the 'wind up' of existing operating agreements and renewal of assets

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**1.4 Improve service to unhoused and precariously housed**

1.4.1 Continue to support partners in implement integrated solutions for vulnerable and unhoused populations

- Facilitate and support the development of specialized care facilities with a focus on youth, single adults, families and health

The discussions coming out of this report will be considered as part of the final committee work plan that will be tabled for recommendation at the committee's May 2025 meeting.

**Existing Policy/By-Law**

None

**Notice Provisions**

None

**Financial Considerations**

None

**Contacts:**

Jayne Hartley, Director, Housing & Social Services, 613-546-2695 extension 4871

**Other City of Kingston Staff Consulted:**

Mitchell Grange, Policy Manager, Housing & Social Services

Amy Gibson, Manager, Housing and Homelessness, Housing & Social Services

**Exhibits Attached:**

None