



**City of Kingston
Report to Council
Report Number 25-016**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer & City Treasurer
Resource Staff: Lana Foulds, Director, Financial Services
Christa Walsh, Manager, Financial Planning
Date of Meeting: December 17, 2024
Subject: Capital Project Status Report – at October 31, 2024

Council Strategic Plan Alignment:

Theme: Financial measures/budget

Goal: See above

Executive Summary:

The purpose of this report is to provide Council with an update on the status of capital works in process. When projects are complete Council is advised, and the necessary recommendations are made to complete the financing requirements. In most cases these recommendations result in a return of funds (denoted in brackets) to the original approved financing source.

In some instances, additional funding and/or funding changes may also be required and are included in the recommendations, supported by detail in Exhibit A to this report. These changes include budget reallocations and amendments to previously approved capital budgets and related funding, and ensure that appropriate approval, tracking and monitoring processes are maintained and supported.

This report also includes a budget amendment for the Isabel Turner Library renovation project as well as a recommendation to transfer monies between fire related reserve funds.

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Recommendation:

That Council approve capital budget changes, as well as financing of capital projects or (return of funds), as detailed in Exhibit A to Council Report Number 25-016; and

That Council approve a budget amendment of \$940,000 to support the reconstruction of the Isabel Turner Library capital project to be funded from the Municipal Capital Reserve Fund; and

That the City Treasurer be authorized to reallocate unspent Library capital works in progress in the amount of \$300K to the Isabel Turner Library capital project; and

That Council approve the transfer of \$2,000,000 from the Fire Sick Leave Reserve Fund to the Workplace Safety and Insurance Board (WSIB) Stabilization Reserve Fund.

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Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF

FINANCIAL OFFICER & CITY TREASURER

**Desiree Kennedy, Chief
Financial Officer & City
Treasurer**

ORIGINAL SIGNED BY CHIEF

ADMINISTRATIVE OFFICER

**Lanie Hurdle, Chief
Administrative Officer**

Consultation with the following Members of the Corporate Management Team:

Paige Agnew, Commissioner, Growth & Development Services

Jennifer Campbell, Commissioner, Community Services

Neil Carbone, Commissioner, Corporate Services

David Fell, President & CEO, Utilities Kingston

Brad Joyce, Commissioner, Infrastructure, Transportation
& Emergency Services

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Options/Discussion:**Background**

Financial Services provides information on a regular basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion and closure are documented and approved.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital asset management envelopes are not subject to a routine close out process, but balances are reviewed and reported regularly. Staff continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes.

The table below summarizes recommended capital budget changes and reallocations, as well as the closure and financing of capital projects or (return of funds), as detailed in Exhibit A to Council Report Number 25-016:

Source of Financing (Return of Funds):	Amount	
Municipal Capital Reserve Fund		\$ (3,387,356)
Other Reserve Funds and Reserves:		
Technology Reserve Fund	\$88,072	
Development Charges Reserve Fund	1,066,995	
Transit Reserve Fund	(367,152)	
Solid Waste and Recycling Reserve Fund	(113,684)	
Fire Capital Reserve Fund	(2,020,131)	
Rideaucrest Reserve Fund	(85)	
Municipal Equipment Reserve Fund	(103,175)	
Building Code Stabilization Reserve Fund	(46)	
Environment Reserve Fund	(15)	
Working Fund Reserve	<u>(46,252)</u>	(1,495,472)

Reserve Fund – Debt:

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Municipal Capital Reserve Fund - Debt	(7,550,000)	
Development Charges Reserve Fund – Debt	<u>7,550,000</u>	-
Grants and other contributions		<u>(3,203,689)</u>
Total Sources of Financing (Return of Funds)		<u>\$(8,086,517)</u>

Exhibit A includes a number of amendments to capital funding sources to reflect capital costs that have been identified as eligible for development charges funding in 2024, as part of the current Development Charges Background Study work. This includes a change to the source of the debt funding for the Culligan Water Park enclosure project in the amount of \$7,550,000 from the Municipal Capital Reserve Fund to the Development Charges Reserve Fund.

As part of the 2025 capital budget process, staff have reviewed capital works in progress with consideration for both financial and resource constraints and have prioritized capital projects accordingly. As a result, a number of project closures related to the Investing in Canada Infrastructure Program (ICIP) grants are being requested at this time. These projects will be put back into the 15 year capital plan and rebudgeted at a later date. As per the grant funding agreement, the City has until 2033 to complete the ICIP funded projects.

Exhibit A also includes the closure of the Waaban Crossing capital project along with the adjoining Highway 15 intersection works. The remaining project balance of \$1.7M is being reallocated to a new project in the Major Projects Office to fund remaining post construction and monitoring activities.

Budget Amendment

This report includes a recommendation requesting additional funds in the amount of \$940K, funded from the Municipal Capital Reserve Fund, in order to proceed with the Isabel Turner Library renovation project. Despite a Class C estimate prepared during project planning, the four construction bids submitted in response to the request for proposal (RFP) came in well above project estimates with the highest-ranked proponent coming in at approximately \$2.1M over the project estimates. As part of the RFP process, the City worked through a value engineering process with the proponent to identify cost savings. These efforts resulted in cost reduction of approximately \$900K. The Library has also reviewed its current capital works in progress and has been able to identify an additional \$300K that can be reallocated to the renovation project. While these higher bids were unexpected, based on current market conditions, they could be indicative of potential cost pressures in the future as other construction procurements are put out to the market.

Exhibit B - Capital Works in Process

Exhibit B provides information on the capital works in process as at October 31, 2024, including information on approved expenditure budgets and actual costs to date. For reporting purposes,

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project numbers assigned to similarly named projects have been consolidated on Exhibit B with reference to the respective project numbers. Over the years, new project codes have been created by the financial management system for both capital envelopes and strategic projects. City staff continue to streamline processes for assigning capital project numbers in the system and as older project numbers are utilized, they are being closed and any remaining balance consolidated into the newer project number.

Reserve Fund Reallocation

The City currently has two funds that are designated to help manage benefit related costs for Fire services: a Sick Leave Reserve Fund and a WSIB Stabilization Reserve. Fire Services contributes to these funds through an annual operating budget allocation. The monies are then used to fund accumulated vested sick leave credits upon retirement as well as fluctuating WSIB awards which can be difficult to project.

These two funds were recently reviewed and the reserve fund models updated. Based on the review, this report is recommending a reallocation of \$2.0M from the Fire Sick Leave Reserve Fund to the WSIB Stabilization Reserve based on projected future sick leave benefit costs and the rising WSIB costs due to PTSD and presumptive legislation. This reallocation will leave sufficient funds in the Fire Sick Leave Reserve Fund based on projected vested sick leave benefits and retirement dates. Current balances in the Fire Sick Leave Reserve Fund and WSIB Stabilization Reserve after the reallocation of funds will be \$6.7M and \$3.2M respectively.

Existing Policy/By-Law

Capital budget by-laws for all years up to and including 2024 with capital budget amendments as approved by Council.

By-Law Number 2016-189, A By-Law to Consolidate the Delegation of Powers and Duties.

Financial Considerations

Recommendations for specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close capital projects once complete and remove them from the regular reports for capital works in process. Capital asset management budget envelopes will not be subject to a routine close out process; however, ongoing balances will be reviewed and reported on a regular basis.

Sufficient funds exist within the respective reserve funds to accommodate the budget amendments and new budget requests recommended within this report.

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Christa Walsh, Manager of Financial Planning, 613-546-4291 extension 2262

Other City of Kingston Staff Consulted:

Ian Semple, Director, Transportation & Transit

Luke Follwell, Director, Engineering Services

Karen Santucci, Director, Public Works & Solid Waste

Dan Franco, Projects Engineer, Major Projects

Sukriti Agarwal, Manager, Policy Planning

Laird Leggo, Manager, Licensing, Parking Operations & Policy

Julie Salter-Keane, Manager, Climate Leadership

Brandon Forrest, Director, Business, Real Estate & Environment

Jayne Beggan-Hartley, Director, Housing & Social Services

Scott Tulk, Acting Chief Information Officer, IS&T

Speros Kanellos, Director, Facilities Management & Construction Services

Brent Fowler, Director, Corporate Asset Management & Fleet

Brandi Timpson, Manager of Administration & Emergency Preparedness, Fire & Rescue

Lisa Carpenter-Hunt, Director, Building Services

Exhibits Attached:

Exhibit A - Closed Capital Projects and Budget Adjustments as at September 30, 2024

Exhibit B - Capital Works-in-Process as at September 30, 2024

Closed Capital Projects and Budget Amendments as at October 31, 2024

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Kingston Access Services	201003 - KAS-Computer Upgrade	15,000	15,000	-	-	Close	-	-		
County of Frontenac	201026 - COF-Ambulance	-	250,000	(250,000)	-	Change Funding Source	(250,000)	250,000	Development Charges Reserve Fund	
Engineering	200688/201257 - ENG-Stormwater & Combined Sewer Separation Projects	4,102,916	20,707,679	(16,604,763)	-	Change Funding Source	(171,472)	171,472	DMAF Grant	
Transportation and Transit Services	200810 - TRP-ROW-Downtown Patio Program and Design	203,748	250,000	(46,252)	(46,252)	Close	-	(46,252)	Working Fund Reserve	
	200933 - TRN- Equipment-Farebox	1,437,304	1,500,000	(62,696)	(62,696)	Close	-	(16,719)	Transit Reserve Fund	
								(45,977)	ICIP Federal and Provincial Grant	
	201283 - TRP-KIN-08 - Transity Priority (ICIP)	996,420	3,803,043	(2,806,623)	(1,000,000)	Closing a portion of the project	(266,700)	(733,300)	ICIP Federal and Provincial Grant	To be rebudgeted
	201285 - TRP-KIN-03 - King St W @ Portmsouth (ICIP)	-	1,893,890	(1,893,890)	(1,893,890)	Close	(505,100)	(1,388,790)	ICIP Federal and Provincial Grant	To be rebudgeted
	201286 -TRP-KIN-03 - King St W @ Portmsouth	19,583	2,603,717	(2,584,133)	(2,584,133)	Close	(2,233,701)	(350,433)	Transit Reserve Fund	To be rebudgeted
	201031 -TRP-KIN-12 - Portsmouth Ave to Union St (ICIP)	-	1,601,918	(1,601,918)	(1,601,918)	Close	(427,232)	(1,174,686)	ICIP Federal and Provincial Grant	To be rebudgeted
	201032 - TRP-KIN-12 - Portsmouth Ave to Union St	-	389,540	(389,540)	(389,540)	Close	(389,540)			To be rebudgeted
Public Works	200426- PBW-Forestry	3,483,854	3,595,000	(111,146)	(111,146)	Close	(111,146)	-		
	201168 - PBW-Forestry	1,215,851	1,250,000	(34,149)	(34,149)	Close	(34,149)	-		

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Solid Waste	100276 - SLW-Integrated Waste Management Study	136,990	200,000	(63,010)	(63,010)	Close	-	(63,010)	Solid Waste and Recycling Reserve Fund	
	200638 - SLW-Drop-off Recycling Depot at KARC	39,326	60,000	(20,674)	(20,674)	Close	-	(20,674)	Solid Waste and Recycling Reserve Fund	
	201172 - SLW-2 Recycling Depots for Public Areas	-	30,000	(30,000)	(30,000)	Close	-	(30,000)	Solid Waste and Recycling Reserve Fund	
Major Projects Office	200100 - MPO-Third Crossing of the Cataraqui River	179,996,605	180,000,000	(3,395)	(3,395)	Close	(3,395)			
	100245 - MPO-Highway 15 Gore Road Intersection to Lasalle School	5,936,854	7,647,761	(1,710,907)	(1,710,907)	Close	(424,305)	(1,286,602)	Development Charges Reserve Fund	
	XXXXXX - MPO - Wabaaan Crossing - Post Construction and Monitoring	-	1,700,000	-	1,700,000	Budget Amendment	1,700,000	-		New budget \$1.7M
	200978 - MPO-Village Apartments Pathway Improvements	-	265,302	(265,302)	(265,302)	Reallocate and close	(265,302)			
	201030 - MPO-KIN-02 - K&P Trail	-	136,877	(136,877)	265,302	Budget Amendment	265,302			New budget \$402,179
Fire & Rescue	100102 - FRE-Headquarters & Stations Capital	1,403,654	1,404,000	(346)	(346)	Close	-	(346)	Fire Capital Reserve Fund	
	100104/201148 - FRE-Response Vehicles - Replace/Refurbish	8,162,378	14,854,960	(6,692,582)	-	Change Funding Source	-	(10,400)	Fire Capital Reserve Fund	
								10,400	Development Charges Reserve Fund	
	201074 - FRE-Aerial Fire Truck	-	2,000,000	(2,000,000)	-	Change Funding Source	-	(2,000,000)	Fire Capital Reserve Fund	
								2,000,000	Development Charges Reserve Fund	
100111 - FRE-Planning/Studies	219,981	220,000	(19)	(19)	Close	-	(19)	Fire Capital Reserve Fund		

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Planning Services	200944 - PLD-Community Benefits Charges Strategy	124,013	150,000	(25,987)	(25,987)	Close	(25,987)	-		
	100037 - PLD-North King's Town Secondary Plan	980,857	981,000	(143)	(143)	Close	(143)	-		
Building Services	200835 - BEN-Furnishings	9,954	10,000	(46)	(46)	Close	-	(46)	Building Stabilization Reserve Fund	
Parking	201186 - PRK-Internal Project Management	136,210	136,210	-	-	Close	-	-	Parking Reserve Fund	
Climate Leadership	200925 - CLD-GHG Inventory and Initiative Development	42,757	45,000	(2,243)	(2,243)	Close	(2,243)	-		
Business, Real Estate & Environment	201263 - REE-83 Railway Street	3,694,051	3,700,000	(5,949)	(5,949)	Close	(5,949)	-		
	100266 - REE-Brownfield Remediation Project	455,385	455,400	(15)	(15)	Close		(15)	Environment Reserve Fund	
Rideaucrest	201174 - LTC-Equipment and Furnishings	99,915	100,000	(85)	(85)	Close	-	(85)	Rideaucrest Reserve Fund	
Recreation & Leisure	200930 - REC-Cricket Field Refurbishment	750,000	750,000	-	-	Close	-	-		Additional \$320K funded from parks capital envelope
Housing & Social Services	200343 - HSG-IAH-1 Curtis Crescent	1,514,313	1,550,000	(35,687)	(35,687)	Close	(3,279)	(32,408)	Ministry of Municipal Affairs & Housing	
	200561 - HSG-27 Wright Crescent Redevelopment	2,656,820	2,656,820	-	-	Close	-	-		
	200817 - SOC-Furnishings - 362 Montreal Street	9,322	10,000	(678)	(678)	Close	(678)	-		
	201089 - HSG-365 Nelson Street-Youth Shelter	141,425	141,425	-	-	Close	-	-		

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Facilities Management & Construction	100127 - FAC-701 Division Street, Public Works/Fleet Building	4,324,527	4,427,084	(102,557)	(102,557)	Close		(102,557)	Municipal Equipment Reserve Fund	
	200575 - FAC-Fire Fleet Maintenance Facility-Design	4,336,943	4,350,000	(13,057)	(13,057)	Close		(9,366)	Fire Capital Reserve Fund	
					-			(3,691)	Development Charges Reserve Fund	
	201267 - FAC-Culligan Water Park enclosure	-	25,100,000	(25,100,000)	-	Change Funding Source		(7,550,000)	Municipal Capital Reserve Fund Debt	Funding Correction
					-		7,550,000	Development Charges Debt	Funding Correction	
Fleet Services	200828 -FLT-Technology/Communications/Tooling	482,250	482,250	-	-	Close	-	-		
	200826/201235 - FLT-Additions - Public Works (Roads/Sidewalks)	843,454	2,055,000	(1,211,546)	-	Change Funding Source	(96,888)	96,888	Development Charges Reserve Fund	Funding Correction
	201233 - FLT-Technology/Communications/Tooling	32,882	33,500	(618)	(618)	Close	-	(618)	Municipal Equipment Reserve Fund	
Information Systems & Technology	200510 - IST- ICT Infrastructure	1,543,593	1,543,595	(2)	(2)	Close	-	(2)	Technology Reserve Fund	
	200512 -IST- Cyber Security	345,325	345,325	-	-	Close	-	-		
	200847- IST- Continous Improvement Innovation	1,379,279	1,379,279	-	-	Close	-	-		
	100215 - IST-Data Centre Upgrades	286,178	333,104	(46,926)	(46,926)	Close	-	(46,926)	Techology Reserve Fund	
	201203 -IST-Information Management	-	35,000	(35,000)	(35,000)	Reallocate and close	(35,000)	-		
	201131 - IST- Payment Strategy Planning	-	100,000	(100,000)	(100,000)	Reallocate and close	(100,000)	-		
	201194-IST- Dash Improvements	151,963	479,898	(327,935)	(180,000)	Reallocate portion of funds - project remains open	-	(180,000)	Technology Reserve Fund	Revised budget \$299,898
201201 - IST- Digital Service Delivery	3,283,398	5,063,873	(1,780,475)	315,000	Budget Amendment	-	315,000	Technology Reserve Fund	Revised budget \$5,378,873	

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Airport	100171 - AIR-Passenger Terminal Building	241,551	242,000	(449)	(449)	Close	(449)			
Total					(8,086,518)		(3,387,356)	(4,699,161)		

Summary

Reserve & Reserve Funds:

Municipal Capital Reserve Fund	(3,387,356)	-
Municipal Capital Reserve Fund-Debt	-	(7,550,000)
Technology Reserve Fund	-	88,072
Development Charges Reserve Fund	-	1,066,995
Development Charges Reserve Fund-Debt	-	7,550,000
Transit Reserve Fund	-	(367,152)
Solid Waste and Recycling Reserve Fund	-	(113,684)
Fire Capital Reserve Fund	-	(2,020,131)
Rideaucrest Reserve Fund	-	(85)
Municipal Equipment Reserve Fund	-	(103,175)
Building Code Stabilization Reserve Fund	-	(46)

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Environment Reserve Fund							-	(15)		
Working Fund Reserve							-	(46,252)		
Sub-Total							(3,387,356)	(1,495,472)		
Grants and other contributions							-	(3,203,689)		
Total							(3,387,356)	(4,699,161)		

Capital Works-In-Progress as of October 31, 2024

Project Number and Description	Actuals	Commitments	Budget	Variance
Agencies & Boards				
Library - Asset Management Envelopes				
100000/201243 - LIB-Branch Revitalization & Renewal (Shared)	311,967	-	475,000	163,033
200526 - LIB-Branch Revitalization & Renewal (Un-Shared)	214,464	-	389,216	174,752
200527 - LIB-Facility Repairs	820,165	-	1,046,319	226,154
200529/201245 - LIB-Shared IT	386,779	-	551,000	164,221
200531 - LIB-Unshared IS&T	39,207	-	207,000	167,793
Total Library - Asset Management Envelopes	1,772,582	-	2,668,536	895,954
Library - Projects				
200806 - LIB-KFPL Branch Donations	10,176	-	36,385	26,209
201305 - LIB-Isabel T. Move and Lease	40,314	-	300,000	259,686
Total Library - Projects	50,490	-	336,385	285,895
Total Library	1,823,072	-	3,004,921	1,181,848
Police - Asset Management Envelopes				
200533/201153 - POL-IT Projects	3,511,725	-	5,951,000	2,439,275
200534/201154 - POL-Critical Incident Management Equipment	870,398	-	903,288	32,890
200532/201152 - POL-Replacement Vehicles	3,784,355	-	4,042,500	258,145
200535/201156 - POL-Building	395,459	-	500,000	104,541
Total Police - Asset Management Envelopes	8,561,938	-	11,396,788	2,834,850

Project Number and Description	Actuals	Commitments	Budget	Variance
Police - Projects				
200698 - POL-911 Upgrades	2,229,965	2,483	2,920,000	687,552
201155 - POL-Protective Gear	125,455	-	200,000	74,545
Total Police - Projects	2,355,420	2,483	3,120,000	762,097
Total Police	10,917,358	2,483	14,516,788	3,596,948
Kingston Access Services - Projects				
100089 - KAS-Facility Upgrades	10,537	-	32,000	21,463
200972 - KAS-New Dispatch Software	-	-	121,000	121,000
200820/201246 - KAS-Replacement of KAS Vehicles	729,973	-	1,849,032	1,119,059
201247 - KAS-New KAS Vehicles	-	-	157,735	157,735
201248 - KAS-Replacement of Server	14,225	-	24,000	9,775
Total Kingston Access Services	754,736	-	2,183,767	1,429,031
County of Frontenac - Projects				
201026 - COF-Ambulance	-	-	250,000	250,000
201025 - COF-Ambulance Station	1,141,884	-	3,000,000	1,858,116
Total County of Frontenac	1,141,884	-	3,250,000	2,108,116
Total Agencies & Boards	14,637,050	2,483	22,955,476	8,315,943

Project Number and Description	Actuals	Commitments	Budget	Variance
Infrastructure, Transportation & Emergency Services				
Transportation Services - Transportation & Transit - Asset Management Envelopes				
200449/200666 - TRP - City-wide Routes ATMP Infrastructure	3,448,211	102,277	5,195,102	1,644,614
200451 - TRP-Active Transportation - Pathways & Trails	7,477	-	66,000	58,523
200456/201219 - TRP-City Wide Intersection & Corridor Improvements	1,380,451	90,590	1,876,500	405,459
200667 - TRP-Neighbourhood Routes ATMP Infrastructure	1,259,143	517,079	2,364,823	588,601
200669/201216 - TRP-Intersections and Pedestrian Crossings	1,224,626	1,572,644	4,400,001	1,602,731
200671/201218 - TRP-Traffic Management General	1,627,642	6,778	2,641,597	1,007,178
200673 - TRP-Pathway and Trail Lighting	707,213	2,049,117	3,200,000	443,671
Total Transportation Services - Transportation & Transit - Asset Management Envelopes	9,654,763	4,338,484	19,744,023	5,750,776
Transportation Services - Projects				
100252 - TRP-Centennial Drive-2 Lane Road	5,605,655	475,904	8,113,052	2,031,494
200668/201215 - TRP-Policies and Programs	312,785	99,067	862,150	450,298
200670/201217 - TRP-Transportation Data Modelling and Studies	596,669	290,715	1,665,000	777,616
200675/201221/201222 - TRP-KIN-02 - Enhanced Connections to Transit Stops (ICIP)	6,943,516	1,219,369	8,456,069	293,184
200678 - TRP-KIN-04 - Enhanced Pedestrian & Cycling (ICIP)	5,604,537	7,408,715	13,081,463	68,211
200987 - TRP-School Safety Zones	96,898	-	400,000	303,102
201028 - TRP-Gardiners Centennial MTO Intersection	4,987,173	12,175,444	18,905,000	1,742,383
201220 - TRP-Neighbourhood Speed Limits	-	-	200,000	200,000
201283/201284 - TRP-KIN-08 - Transity Priority (ICIP)	170,140	941,280	3,184,899	2,073,479
Total Transportation Services - Projects	24,317,373	22,610,494	54,867,634	7,939,766

Project Number and Description	Actuals	Commitments	Budget	Variance
Transit - Asset Management Envelopes				
200447 - TRN-Buildings-Transit	175,777	-	500,001	324,223
200448/201182 - TRN-Equipment	212,885	5,821	1,658,498	1,439,793
200643/200934 - TRN-Bus Stops/Shelters	1,491,410	2,181,902	4,693,026	1,019,714
201180 - TRN-Bus Stops/Shelters/Passenger Stations	11,803	-	462,000	450,197
Total Transit - Asset Management Envelopes	1,891,875	2,187,722	7,313,525	3,233,927
Transit - Projects				
200641 - TRN-Buildings-Bus Electrification Study	149,923	-	250,000	100,077
201179 - TRN-Technology Equipment and Communications	11,861	67,503	80,000	636
201181 - TRN-Five Year Transit Plan & Organizational Review	9,862	-	95,000	85,138
Total Transit - Projects	171,646	67,503	425,000	185,852
Total Transportation & Transit Services	36,035,658	29,204,203	82,350,182	17,110,321
Public Works - Asset Management Envelopes				
200425/201166 - PBW-Right-of-way Inspections/Repairs	2,159,740	504,582	2,990,000	325,679
200427/201169 - PBW-Low Volume Roads	1,705,746	98,678	2,200,000	395,576
200429 - PBW-Technology-Research & Implementation	335,298	15,155	410,000	59,547
200430/201171 - PBW-Parks & Sportsfields Repairs	535,365	22,105	680,000	122,530
200646/201167 - PBW-Pavement Marking	2,230,779	344,839	2,704,000	128,382
201004 - PBW-Winter De-icing Pilot	-	51,150	100,000	48,850
201170 - PBW- PW Building Capital	-	4,267	45,000	40,733
Total Public Works - Asset Management Envelopes	6,966,928	1,040,776	9,129,000	1,121,297
Total Public Works	6,966,928	1,040,776	9,129,000	1,121,297

Project Number and Description	Actuals	Commitments	Budget	Variance
Solid Waste - Projects				
100267 - SLW-Radio Equipment	86,870	-	132,104	45,234
200807 - SLW-Groundwork Repair at Yard Waste Depot at KARC	-	-	100,000	100,000
Total Solid Waste	86,870	-	232,104	145,234
Engineering - Asset Management Envelopes				
200477/201211 - ENG-Existing Parks & Shoreline	7,535,637	1,799,611	15,844,327	6,509,080
200683/201206 - ENG-Road Reconstruction & Rehabilitation	28,765,854	3,530,636	38,326,839	6,030,349
200686/201207 - ENG-Bridges, Culverts & Retaining Walls	4,657,016	890,246	8,829,481	3,282,219
200687 - ENG-Storm System Improvements	2,777,861	888,224	4,454,508	788,423
200688/201257 - ENG-Stormwater & Combined Sewer Separation Projects	4,102,916	10,556,078	20,707,679	6,048,685
200691/201209 - ENG-Asset Management & Studies	2,873,508	275,272	4,071,842	923,062
200692/201210 - ENG-Engineering Capital Program - unallocated	2,646,263	132,980	3,100,825	321,582
200705/201258 - ENG-DMAF Shoreline Projects	4,975,993	2,086,878	9,080,052	2,017,180
200809 - ENG-Turtle Fence	891,424	730,485	1,655,000	33,091
201022/201213 - ENG-Parks Capital Program - unallocated	46,830	397,485	612,275	167,960
Total Engineering - Asset Management Envelopes	59,273,300	21,287,897	106,682,828	26,121,632
Engineering - Projects				
100229 - ENG-Cataraqui Woods Extension - Sydenham	7,126,125	1,615	9,239,186	2,111,446
200658 - ENG-New Parks	3,690,286	254,287	8,599,025	4,654,452
201208 - ENG-Storm Water	455,142	-	2,904,981	2,449,839
201212 - ENG-Confederation Basin Promenade	2,040	-	9,500,000	9,497,960

Project Number and Description	Actuals	Commitments	Budget	Variance
201214 - ENG-Development Charges Funded Parks	348,360	18,093	1,229,585	863,133
201310 - ENG-Inclusive Play Shannon Park Civil Works	-	-	300,000	300,000
Total Engineering - Projects	11,621,953	273,995	31,772,777	19,876,829
Major Projects Office - Engineering - Projects				
201029/201030 - MPO-KIN-02 - K&P Trail (ICIP)	-	-	1,765,302	1,765,302
201281/201282 - MPO-KIN-07 - JCB @ Montreal (ICIP)	1,202,045	132,436	9,990,000	8,655,519
201303 - MPO-Midland to Cloggs Servicing & Design	-	-	500,000	500,000
xxxxxx - MPO - Waaban Crossing - Post Construction & Monitoring	-	-	1,700,000	1,700,000
Total Major Projects Office - Engineering	1,202,045	132,436	13,955,302	12,620,822
Total Engineering	72,097,298	21,694,327	152,410,908	58,619,283
Fire & Rescue - Asset Management Envelopes				
100098 - FRE-911 Telephone Service	1,402,759	12,776	1,808,825	393,290
100100/201145 - FRE-Communications Centre	248,845	2,466	517,300	265,990
100104/201148 - FRE-Response Vehicles - Replace/Refurbish	8,162,378	1,827,464	14,854,960	4,865,118
200505 - FRE-Mobile Radio & Communications	800,847	142,268	1,053,500	110,385
200507/201147 - FRE-Fire Technology Communications	61,247	-	436,000	374,753
200509/201150 - FRE-Other Equipment	1,697,295	380,931	2,100,000	21,774
200902/201146 - FRE-Corporate Radio System	1,419,926	-	2,304,029	884,103
201151 - FRE-Emergency Preparedness	34,497	789	175,000	139,714
201015/201149 - FRE-Training Centre Facilities and Props	97,714	33,725	200,000	68,562
201074 - FRE-Aerial Fire Truck	-	2,000,000	2,000,000	-
201144 - FRE-Records Management System	-	-	25,000	25,000
Total Fire & Rescue - Asset Management Envelopes	13,925,507	4,400,418	25,474,614	7,148,689
Total Fire & Rescue	13,925,507	4,400,418	25,474,614	7,148,689

Project Number and Description	Actuals	Commitments	Budget	Variance
Growth & Development Services				
Planning Services - Projects				
100109 - PLD-Clogg's Road/Creekford Secondary	224,336	6,028	250,000	19,636
100110/200936 - PLD-Urban Growth Strategy Update	355,746	-	450,000	94,254
200467/201140 - PLD-Development Review/Land Management	55,600	-	182,171	126,571
200468/201141 - PLD-Project Costs/Long Term Plan	829,596	17,460	1,040,364	193,308
200831 - PLD-Policy Planning Studies	362,868	55,323	650,000	231,809
200937 - PLD-Commercial Land Use Inventory	78,491	-	100,000	21,509
200938 - PLD-Employment/Industrial Land Strategy	68,349	-	75,000	6,651
200939 - PLD-Population Model Update	315,488	-	340,000	24,512
200940/201138 - PLD-Density by Design	35,422	-	300,000	264,579
200941 - PLD-GIS Vendor Support	6,228	6,228	30,000	17,544
200942/201142 - PLD-3D GIS Development Strategy	3,394	-	85,000	81,606
200943 - PLD-Site Plan By-Law Update	25,500	-	75,000	49,500
201012/201136 - PLD-Official Plan Consolidation/ 5 Year Reviews	133,969	-	675,000	541,031
201013 - PLD-Plan Review Monitors	1,777	-	15,000	13,223
201075 - PLD-2024 DC Background Study & By-Law Development	107,421	-	150,000	42,579
201137 - PLD-Affordable Housing Assessment Report	35,932	-	100,000	64,069
201139 - PLD-North King's Town	58,896	15,331	150,000	75,772
201143 - PLD-Natural Heritage Study	57,389	-	315,000	257,611
Total Planning Services	2,756,401	100,371	4,982,536	2,125,763

Project Number and Description	Actuals	Commitments	Budget	Variance
Building Services - Asset Management Envelopes				
100133 - BEN-Building Hardware	41,004	38,995	80,000	0
201188 - BLD-Building Hardware	-	-	43,000	43,000
Total Building Services	41,004	38,995	123,000	43,000
Licensing & Enforcement Services - Projects				
200834 - BEN-Accela Licensing and Code Enforcement	-	-	300,000	300,000
200899 - BEN-Enforcement Field Hardware	83,036	-	100,000	16,964
201189 - LES-Accela Licensing and Code Enforcement	-	-	50,000	50,000
201190 - LES-Online Payment - Cityview	-	-	50,000	50,000
201191 - LES-PS Field Hardware	-	-	20,000	20,000
Total Licensing & Enforcement Services	83,036	-	520,000	436,964
Parking - Asset Management Envelopes				
100180 - PRK-Planning/Studies	114,980	58,793	195,000	21,227
100181/201183 - PRK-Chown	4,363,017	119,758	4,755,146	272,371
100182 - PRK-Bicycle Parking	44,786	-	160,000	115,214
100183/200457 - PRK-Technology/Communications-Parking	280,229	-	660,000	379,772
100184 - PRK-Hanson	2,230,552	98,842	2,480,000	150,606
100186/201185 - PRK-Surface Lots	399,504	5,004	2,264,558	1,860,050
100187/201187 - PRK-Pay & Display-Meters	2,061,214	-	2,989,413	928,199
100190 - PRK-Robert Bruce	932,265	-	1,125,000	192,735
100310 - PRK-Parking Other Equipment	78,513	-	115,000	36,487
200460 - PRK-Parking Enforcement	87,006	-	141,948	54,942

Project Number and Description	Actuals	Commitments	Budget	Variance
201002/201184 - PRK-Kingston Market Square Hotel	-	-	476,000	476,000
201081 - PRK-Hanson Memorial Parking Garage	1,105,485	2,260,108	3,700,000	334,407
Total Parking	11,697,551	2,542,505	19,062,066	4,822,010
Real Estate & Environmental Initiatives - Asset Management Envelopes				
200496/201176 - REE-Employment Land Acquisition	2,722,818	5,450	11,200,000	8,471,733
Total Real Estate & Environmental Initiatives - Asset Management Envelopes	2,722,818	5,450	11,200,000	8,471,733
Real Estate & Environmental Initiatives - Projects				
100138 - REE-9 North Street (Old Imperial Oil Building)	45,487	-	100,001	54,514
100142 - REE-Federal Divestitures	122,709	-	250,000	127,291
100281 - REE-Kingston East Landfill Closure	318,783	17,774	401,800	65,243
100314 - REE-Belle Island Stabilization	5,815	-	50,000	44,185
200870/201177 - REE-Employment Land Servicing	4,267,205	963,503	8,300,223	3,069,515
200170 - REE-Municipal Property Environmental Remediation	158,425	34,123	230,000	37,452
200322 - REE-Employment Land Agreement	112,972	182,516	300,000	4,512
200337 - REE-Dredging Waterlot-1 Queen Street	97,480	-	133,358	35,878
200493/201175 - REE-Strategic Property Land Development	773,331	56,208	1,136,165	306,626
200497 - REE-DT Coal Tar Groundwater Monitoring	70,722	-	95,000	24,278
200498 - REE-Belle Park Landfill	231,030	351	251,863	20,483
200499/201178 - REE-EMP Remediation and Monitoring	29,480	-	360,000	330,520
200974 - REE-Managed Forest Projects	50,594	10,363	66,400	5,442
201005 - REE-McAdoos Landfill Cap Repairs	83,671	-	120,000	36,329
201006 - REE-Orchard Marsh Sediment Control	-	-	250,000	250,000
201050 - REE-Land Acquisition-Fire Station #11	3,857,996	-	4,300,000	442,004
201069 - REE-Belle Park Emergency Repairs	1,311,700	-	1,500,000	188,300

Project Number and Description	Actuals	Commitments	Budget	Variance
201079 - REE-2685 Creekford Road	1,451,910	1,194	1,480,000	26,896
201268 - REE-Proponent Honourium	-	-	150,000	150,000
201319 - REE-Enhanced Rock Weathering Carbon Capture	-	-	212,000	212,000
Total Real Estate & Environmental Initiatives - Projects	12,989,312	1,266,032	19,686,810	5,431,466
Total Real Estate & Environmental Initiatives	15,712,130	1,271,482	30,886,810	13,903,198
Climate Leadership Division - Projects				
200811/201173 - CLD-Climate Leadership Priorities Implementation	468,442	4,697	703,000	229,860
200812 - CLD-Kingston Home Energy Retrofit Program	7,498,674	185,271	18,475,000	10,791,055
200900 - CLD-Sustainable Kingston Plan Update	10,735	-	125,000	114,265
Total Climate Leadership Division	7,977,851	189,968	19,303,000	11,135,180
Community Services				
Rideaucrest - Asset Management Envelopes				
100080 - LTC-Donations, Capital Expenditures	103,694	-	222,000	118,306
100209 - LTC-Rideaucrest Home-Facility	3,322,941	50,937	3,663,843	289,966
Total Rideaucrest	3,426,635	50,937	3,885,843	408,272
Heritage Services - Asset Management Envelopes				
200490 - HER-Cultural Heritage	677,533	108,654	1,667,661	881,474
201130 - HER-Heritage Planning	63,574	59,931	213,673	90,168
Total Heritage Services - Asset Management Envelopes	741,107	168,586	1,881,334	971,642
Heritage Services - Projects				
200292 - HER-Engage for Change	281,718	8,212	450,000	160,070
Total Heritage Services - Projects	281,718	8,212	450,000	160,070
Total Heritage Services	1,022,824	176,798	2,331,334	1,131,712
Housing & Social Services - Projects				

Project Number and Description	Actuals	Commitments	Budget	Variance
100088 - HSG-1316 & 1318 Princess Street	14,346,934	-	15,720,925	1,373,991
100092/200472 - HSG-Affordable Housing Capital Subsidy	422,773	2,689	485,626	60,165
200087 - HSG-Social Housing Seed Funding	150,969	-	250,000	99,031
200199 - HSG-Rideau Heights Regeneration Phase 2	371,851	24,848	400,000	3,301
200639/201163 - HSG-Canada-Ontario Community Housing Initiative	3,673,755	732,164	5,476,405	1,070,485
200640 - SOC-MFAP Modernization & Sustainment	33,178	-	100,000	66,822
200717 - HSG-1752 Bath Road	-	-	1,400,000	1,400,000
200727 - HSG-484-Albert Street (Home for Good Program)	3,685,535	-	23,187,818	19,502,283
200763 - HSG-805 Ridley	3,225,830	1,423,118	5,733,275	1,084,326
200874 - HSG-Tiny Homes/Micro Living Spaces	177,183	-	661,000	483,817
200894 - HSG-Rapid Housing Initiative	7,428,884	183	7,668,328	239,261
200981 - HSG-Providence Manor	20,000	-	50,000	30,000
201007 - HSG-Housing & Homeless System Consulting	48,285	-	100,000	51,715
201009 - HSG-Affordable Units	2,177,616	436,127	6,372,982	3,759,240
201011 - SOC-Child Care Plan	-	-	50,000	50,000
201038 - HSG-Ryandale Transitional Housing	622,800	-	900,000	277,200
201040 - HSG-Rapid Housing Initiative (Round Three)	4,560,046	1,173,121	6,669,918	936,751
201161 - HSG-Affordable Housing Viability	124,148	-	148,977	24,830
201162 - HSG-Housing & Homelessness Plan	-	-	280,000	280,000
201164 - HSG-Ontario Priorities Housing Initiative (OPHI)	-	-	672,670	672,670
201280 - HSG-38 Cowdy Street	112,042	4,164	500,000	383,794
201288 - CDW-St Vincent de Paul Community Centre	412,386	-	2,220,000	1,807,614
201291 - HSG-186 Hillendale Ave	111,250	-	445,000	333,750
201292 - HSG-120 Compton Street	-	-	400,000	400,000
201293 - HSG-541 Division Street	-	-	980,000	980,000

Project Number and Description	Actuals	Commitments	Budget	Variance
201294 - HSG-KFHC Affordable Housing	3,511	5,473	870,000	861,017
201307 - HSG-Sleeping Cabins-690 SJA Macdonald Blvd	-	-	150,000	150,000
201308 - HSG-Sleeping Cabins-Capital Development	-	-	350,000	350,000
201309 - HSG-Additional Residential Unit (ARU) Incentive	-	-	1,250,000	1,250,000
201329 - HSG-309 QMR Renovations	-	-	9,430,000	9,430,000
Total Housing & Social Services	41,708,974	3,801,886	92,922,925	47,412,064
Arts & Culture Services - Asset Management Envelopes				
100297 - CUL-JK Tett Centre Envelope	81,390	-	132,200	50,810
200491/201157 - CUL-Cultural Arts Programs	804,677	59,747	1,139,263	274,839
200492 - CUL-Grand Theatre Functional Capital	646,944	6,000	682,205	29,260
Total Arts & Culture Services - Asset Management Envelopes	1,533,011	65,747	1,953,667	354,909
Arts & Culture Services - Projects				
100311 - CUL-Public Art Program (KCP)	627,664	-	978,943	351,279
Total Arts & Culture Services - Projects	627,664	-	978,943	351,279
Total Arts & Culture Services	2,160,675	65,747	2,932,610	706,188
Recreation & Leisure Services - Asset Management Envelopes				
200481/201158 - REC-Community Facilities	501,089	10,991	884,159	372,079
200483 - REC-Recreation Facilities	643,557	-	734,997	91,440
200484/201159 - REC-Aquatic Facilities	649,892	9,931	979,004	319,180
201160 - REC-Arena Facilities	611,125	25,013	969,730	333,592
200486 - REC-Market Square	164,706	67,699	263,823	31,418
200487 - REC-Marina Facilities	564,328	37,835	1,307,148	704,986
200488 - REC-Portsmouth Olympic Harbour	635,710	-	753,308	117,598
200653 - REC-Crawford Wharf	4,643	-	50,000	45,357

Project Number and Description	Actuals	Commitments	Budget	Variance
Total Recreation & Leisure Services - Asset Management Envelopes	3,775,050	151,469	5,942,169	2,015,650
Recreation & Leisure Services - Projects				
201071 - REC-Loyalist Township Aquatics Centre Partnership	-	-	6,550,000	6,550,000
Total Recreation & Leisure Services - Projects	-	-	6,550,000	6,550,000
Total Recreation & Leisure Services	3,775,050	151,469	12,492,169	8,565,650
Corporate Services				
Facilities Management & Construction Services - Asset Management Envelopes				
200574 - FAC-Building Energy Retrofit	3,774,159	41,086	3,925,001	109,757
200650/200909 - FAC-Rideaucrest Home	4,891,203	272,532	5,408,540	244,805
200903/201242 - FAC-Designated Substance Management	140,925	17,487	281,970	123,558
200906/201241 - FAC-Realty Asset Management	1,951,761	419,242	6,512,574	4,141,571
200907 - FAC-Grand Theatre Envelope	57,483	55,916	540,599	427,201
200910 - FAC-Kingston Fire & Rescue	654,370	91,377	778,963	33,216
200911 - FAC-Recreation & Leisures Services	2,086,937	14,191	2,388,506	287,378
200912 - FAC-Slush Puppie Place	452,554	3,891	471,718	15,273
200914 - FAC-Kingston Frontenac Public Library	731,488	168,162	995,000	95,350
201023/201238 - FAC-Heritage Capital Envelope	7,121,322	1,707,528	11,838,076	3,009,226
201024/201239 - FAC-Non-Heritage Capital Envelope	10,607,759	2,207,801	20,358,220	7,542,660
Total Facilities Management & Construction Services - Asset Management Envelopes	32,469,962	4,999,214	53,499,169	16,029,993
Facilities Management & Construction Services - Projects				
200802 - FAC-Public Works Vehicle Storage Facility	8,344	-	190,000	181,656
200803 - FAC-New Creekford Road Building	78,289	-	1,020,881	942,593

Project Number and Description	Actuals	Commitments	Budget	Variance
200908 - FAC-Energy Retrofit/Efficiency Enhancements/EV	137,999	-	250,000	112,001
200913 - FAC-610 Montreal Envelope	371,759	116,286	2,944,269	2,456,224
200979 - FAC-Kingston Fire & Rescue, New Fire Stations	238,385	586,560	1,000,000	175,054
201240 - FAC-Fire Facilities	-	15,162	650,000	634,838
201266 - FAC-Planning/Design Aquatic Heath Centre	-	-	3,000,000	3,000,000
201267 - FAC-Culligan Water Park enclosure	-	1,073,532	25,100,000	24,026,468
201306 - FAC-Isabel Turner Renovation (Header)	-	-	3,700,000	3,700,000
Total Facilities Management & Construction Services - Projects	834,777	1,791,540	37,855,150	35,228,833
Total Facilities Management & Construction Services	33,304,739	6,790,754	91,354,319	51,258,826
Asset Management & Fleet Services - Asset Management Envelopes				
100151/201228 - FLT-Replacements-Underground	1,152,268	-	1,792,418	640,150
100156/200439 - FLT-Replacements-City Other	3,179,905	-	3,203,886	23,981
100159/201227 - FLT-Replacements-Treatment	552,033	-	754,238	202,206
200041 - FLT-Replacements-UK Other	604,229	-	678,282	74,052
200442 - FLT-Replacements-Other	150,679	-	192,368	41,689
200461 - FLT-Vehicle	9,362	-	80,000	70,638
200607/201237 - FLT-Corporate Asset Management	470,121	109,355	740,000	160,524
200695/201232 - FLT-Bus Refurbishments	1,103,841	-	1,910,675	806,834
200821 - FLT-Replacements-Underground/Treatment	921,208	655,749	1,853,676	276,720
200822/201225 - FLT-Replacements-City Other	1,497,542	5,874	1,571,531	68,115
200823/201223 - FLT-Replacements-Public Works	8,058,570	1,756,589	10,290,319	475,160
200824/201224 - FLT-Replacements-Solid Waste	471,533	498,343	1,712,186	742,310
200825/201229 - FLT-Replacements - Gas	196,868	-	475,602	278,734
200826/201235 - FLT-Additions - Public Works (Roads/Sidewalks)	843,454	1,012,865	2,055,000	198,681

Project Number and Description	Actuals	Commitments	Budget	Variance
200829/201234 - FLT-Buildings/Grounds/Infrastructure	280,620	-	871,100	590,480
200926 - FLT-Replacements - Full Size Buses (including Electrical)	89,601	6,282,526	6,390,521	18,395
200927/201236 - FLT-Additions - Facilities Maintenance	95,921	-	356,756	260,835
200928 - FLT-Replacements-City Other-Airport	276,158	-	474,932	198,774
201021 - FLT-Municipal-Additions	233,417	111,275	681,652	336,961
201019 - FLT-Municipal-Replacements	2,162,584	2,784,178	5,790,841	844,079
201020 - FLT-Utilities-Replacements	295,150	527,818	1,429,594	606,626
201226 - FLT-Replacements - Capital Leases	215,926	-	1,332,242	1,116,316
201230 - FLT-Replacements - Other	49,087	-	355,823	306,736
201231 - FLT-Electric-Zero Emission Bus Replacement Cost	4,996	1,834,582	9,689,760	7,850,183
Total Asset Management & Fleet Services	22,915,072	15,579,153	54,683,402	16,189,177
Information Systems & Technology - Asset Management Envelopes				
200515 - IST-Information Management	1,360,628	-	1,740,651	380,023
200840/201195 - IST-ICT Infrastructure	3,370,646	173,053	3,857,686	313,987
201197 - IST-Core Capability Sustainment	-	-	348,748	348,748
200842/201198 - IST-Digital Workspace	2,005,688	143,418	2,618,115	469,009
200843 - IST-Business Applications	2,744,178	-	2,841,767	97,589
200844/200174/201200 - IST-Cyber Security	905,251	2,236	1,237,459	329,972
200845/201201 - IST-Digital Service Delivery	3,478,218	-	5,378,873	1,900,655
201204 - IST-Continuous Improvement & Innovation	92,564	-	410,000	317,436
200929/201202 - IST-Geospatial Information Management	1,984,334	-	3,038,469	1,054,135
201196 - IST-Software Subscriptions and Maintenance	664,462	56,940	2,573,000	1,851,598
201199 - IST-Business Applications Sustainment	-	-	74,150	74,150
201205 - IST-Core System Improvement	120,713	-	294,606	173,893
Total Information Systems & Technology - Asset Management Envelopes	16,726,681	375,647	24,413,524	7,311,196

Project Number and Description	Actuals	Commitments	Budget	Variance
Information Systems & Technology - Projects				
200522/201194 - IST-DASH Improvements (minor\discretionary)	228,612	-	299,898	71,286
200660/201192 - IST-Financial Management System	4,249,271	29,021	4,968,772	690,480
Total Information Systems & Technology - Projects	4,477,882	29,021	5,268,670	761,766
Total Information Systems & Technology	21,204,563	404,668	29,682,194	8,072,962
Chief Administrative Officer				
Chief Administrative Officer				
201265 - CAO-Large project management and support	-	-	350,000	350,000
Total Chief Administrative Officer	-	-	350,000	350,000
Airport - Asset Management Envelopes				
200167 - AIR-Planning/Studies	118,852	35,866	285,000	130,281
200171 - AIR-Grounds/Underground/Fencing	524,383	26,225	896,100	345,492
200656 - AIR-Runway Rehabilitation	-	-	250,000	250,000
Total Airport - Asset Management Envelopes	643,235	62,091	1,431,100	725,774

Project Number and Description	Actuals	Commitments	Budget	Variance
Airport - Projects				
200296 - AIR-Airport Building and Runway	42,791	-	135,000	92,209
Total Airport - Projects	42,791	-	135,000	92,209
Total Airport	686,026	62,091	1,566,100	817,983
Strategy Innovation & Partnerships - Projects				
201135 - SIP-Physician Recruitment	461,289	-	1,000,000	538,711
Total Strategy Innovation & Partnerships	461,289	-	1,000,000	538,711
Chief Financial Officer				
Chief Financial Officer				
201277 - FIN-Service Capacity Modelling	-	-	300,000	300,000
201311 - FIN-HAF unallocated grant	-	-	3,380,000	3,380,000
Total Chief Financial Officer	-	-	3,680,000	3,680,000
Total Capital Projects	312,683,131	87,569,033	664,310,593	264,058,429