



**City of Kingston
Report to Council
Report Number 24-194**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer & City Treasurer
Resource Staff: Lana Foulds, Director, Financial Services
Christa Walsh, Manager, Financial Planning
Date of Meeting: August 13, 2024
Subject: Capital Project Status Report – May 31, 2024

Council Strategic Plan Alignment:

Theme: Financial measures/budget

Goal: See above

Executive Summary:

This report provides Council with an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in a return of funds (denoted in brackets) to the original approved financing source.

In some instances, additional funding and/or funding changes may also be required and are included in the recommendations, supported by detail in Exhibit A to this report. These changes include budget reallocations and amendments to previously approved capital budgets and related funding, and ensure that appropriate approval, tracking and monitoring processes are maintained and supported. This report is also recommending additional budget approvals for roads and recreational facility projects.

Recommendation:

That Council approve capital budget changes, as well as financing of capital projects or (return of funds), as summarized in this report and detailed in Exhibit A to Council Report Number 24-194; and

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That Council approve a budget amendment to add \$2,950,000 to the Engineering Road Reconstruction & Rehabilitation capital envelope to be funded from the Municipal Capital Reserve Fund; and

That Council approve a budget amendment to add \$510,000 the Arena Facilities capital envelope to be funded from the Arena Reserve Fund.

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Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF

FINANCIAL OFFICER & CITY TREASURER

Desiree Kennedy, Chief
**Financial Officer & City
Treasurer**

ORIGINAL SIGNED BY CHIEF

p.p. ADMINISTRATIVE OFFICER

**Lanie Hurdle, Chief
Administrative Officer**

Consultation with the following Members of the Corporate Management Team:

Paige Agnew, Commissioner, Growth & Development Services

p.p.

Jennifer Campbell, Commissioner, Community Services

Neil Carbone, Commissioner, Corporate Services

David Fell, President & CEO, Utilities Kingston

Not required

Brad Joyce, Commissioner, Infrastructure, Transportation
& Emergency Services

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Options/Discussion:**Background**

Financial Services provides information on a regular basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion and closure are documented and approved.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital asset management envelopes are not subject to a routine close out process, but balances are reviewed and reported regularly. Staff continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes.

Exhibit A also includes the following budget amendment and reallocation requests:

- A reallocation between Fire and Rescue capital budget envelopes to provide the municipal contribution for the grant supported NG911 communication system project.
- A budget amendment to account for the receipt of grant funding and other contributions for sports field servicing at Woodbine Park.
- A reallocation of funds between Engineering capital envelopes to manage the expansion of scope in existing roads projects.
- A reallocation of funds within the Recreation and Leisure capital envelopes to align with asset management requirements.

Budget Amendments

A capital budget request of \$2.95M is being recommended to support additional costs for various road reconstruction and rehabilitation projects as a result of the closure of the LaSalle Causeway. The John Counter Boulevard and Montreal Street intersection and Abbey Dawn Road and Highway 2 construction improvement projects have been impacted by the closure and, as a result, interim measures are required. As well, the scope of the current project at King Street East and Place D'Armes is being expanded to include new pedestrian crossings and road resurfacing, in order to take advantage of lower vehicular traffic volumes.

Also included in this report is a request for an additional \$510K to support arena related asset management activities. A comprehensive review of all Recreation and Leisure capital requirements and funding envelopes resulted in funding reallocations as detailed in Exhibit A. An additional \$510K is required to allow work to be completed this year in preparation for operations in 2025.

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The table below summaries capital budget changes, as well as financing of capital projects or (return of funds), detailed in Exhibit A to Council Report Number 24-194:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (318,743)
Other Reserve Funds and Reserves:	
Library Steele Reserve Fund	\$ (473)
Homelessness Reserve Fund	(252,053)
Technology Reserve Fund	(62,079)
Arena Reserve Fund	202,817
Natural Parkland Reserve Fund	(12,521)
Entertainment Centre Reserve Fund	(179,667)
Marina Reserve Fund	<u>268,000</u> (35,976)
Grants and other contributions	91,000
Utilities Kingston cost recovery	<u>(2,778)</u>
Total Sources of Financing (Return of Funds)	<u>\$ (266,496)</u>

Exhibit B - Capital Works in Process

Exhibit B provides information on the capital works in process as at May 31, 2024, including information on approved expenditure budgets and actual costs to date. For reporting purposes, project numbers assigned to similarly named projects have been consolidated on Exhibit B with reference to the respective project numbers. Over the years, new project codes have been created by the financial management system for both capital envelopes and strategic projects. City staff continue to streamline processes for assigning capital project numbers in the system and as older project numbers are utilized, they are being closed and any remaining balance consolidated into the newer project number.

Existing Policy/By-Law

Capital budget by-laws for all years up to and including 2024 with capital budget amendments as approved by Council.

By-Law Number 2016-189, A By-Law to Consolidate the Delegation of Powers and Duties

Financial Considerations

Recommendations for specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close capital

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projects once complete and remove them from the regular reports for capital works in process. Capital asset management budget envelopes will not be subject to a routine close out process; however, ongoing balances will be reviewed and reported on a regular basis.

Sufficient funds exist within the respective reserve funds to accommodate the budget amendments and new budget requests recommended within this report.

Contacts:

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Lana Foulds, Director, Financial Services, 613-546-4291 extension 2209

Christa Walsh, Manager of Financial Planning, 613-546-4291 extension 2262

Other City of Kingston Staff Consulted:

Luke Follwell, Director, Engineering Services

Neal Unsworth, Manager, Parks & Shoreline, Engineering Services

Jayne Beggan-Hartley, Director, Housing & Social Services

Amy Gibson, Manager, Housing & Homelessness, Housing & Social Services

Scott Tulk, Acting Chief Information Officer, IS&T

Tim Park, Director, Planning Services

Ian Semple, Director, Transportation & Transit Services

Brent Fowler, Director, Corporate Asset Management & Fleet

Brandi Timpson, Manager of Administration & Emergency Preparedness, Fire & Rescue

Amy Elgersma, Director, Recreation & Leisure Services

Christine Ridgley, Budget/HR Analyst, Kingston Frontenac Public Library

Exhibits Attached:

Exhibit A - Closed Capital Projects and Budget Adjustments as at May 31, 2024

Exhibit B - Capital Works-in-Process as at May 31, 2024

Closed Capital Projects and Budget Amendments as at May 31, 2024

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Library	200528/201244 - LIB Materials for Sight Impaired	37,527	38,000	(473)	(473)	Close	-	(473)	Library Steele Reserve Fund	
Housing & Social Services	201010 - SOC-Business Equipment Replacement	-	15,000	(15,000)	(15,000)	Close	(15,000)			Not required
	200895 - HSG-Sleeping Cabin Program	899,917	1,151,970	(252,053)	(252,053)	Close		(252,053)	Homelessness Reserve	Modular building not required
Information Systems & Technology	100223/200519 - IST-Enterprise Content Management	1,118,113	1,132,001	(13,888)	(13,888)	Close	(11,111)	(2,778)	Utilities Kingston cost recovery	
	200173 - IST-Public Facing Sustainment	683,145	683,145	-	-	Close	-	-		Envelope funding
	200513/201193 - IST-Enterprise Resource Management Sustainment	691,600	753,679	(62,079)	(62,079)	Close	-	(62,079)	Technology Reserve Fund	
	200663 - IST-City Website Redesign	299,998	300,000	(2)	(2)	Close	(2)			
Fire & Rescue	200507/201147 - FRE-Fire Technology Communications	41,236	661,000	(619,764)	(225,000)	Reallocate portion of funds - project remains open		(225,000)	Fire Capital Reserve Fund	Revised budget \$436,000
	100098 - FRE-911 Telephone Service	1,418,525	1,583,825	(165,300)	225,000	Budget amendment		225,000	Fire Capital Reserve Fund	Revised budget \$1,808,825
Engineering	201022/201213 - ENG-Parks Capital Program - unallocated	22,534	521,275	(498,741)	91,000	Budget amendment		91,000	Grant and other contributions received	Revised budget \$612,275
	200976 - ENG-700 Princess Street	1,132,479	1,145,000	(12,521)	(12,521)	Close		(12,521)	Natural Parkland Reserve Fund	
	201132 - ENG-JCB Overpass	675,000	675,000	-	-	Close				Project complete
	200686/201207 - ENG-Bridges, Culverts & Retaining Walls	5,317,104	12,829,481	(7,512,377)	(4,000,000)	Reallocate portion of funds to envelope below	(2,000,000)	(2,000,000)	Federal Gas Tax Reserve Fund	Revised budget \$8,829,481

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Engineering	200683/201206 - ENG-Road Reconstruction & Rehabilitation	26,624,573	31,376,838	(4,752,265)	4,000,000	Budget amendment	2,000,000	2,000,000	Federal Gas Tax Reserve Fund	Revised budget \$35,376,838
Recreation & Leisure	200482 - REC-Slush Puppie Place - Facilities	1,029,833	1,035,000	(5,167)	(5,167)	Close		(5,167)	Entertainment Centre Reserve Fund	
	200485 - REC-Arena Facilities	4,885,979	4,903,442	(17,463)	(17,463)	Close		(17,463)	Arena Reserve Fund	
	200481/201158 - REC-Community Facilities	484,053	1,235,808	(751,755)	(351,650)	Reallocate portion of funds - project remains open	(177,150)	(174,500)	Entertainment Centre Reserve Fund	Revised budget \$884,158
	200483 - REC-Recreation Facilities	638,034	769,996	(131,962)	(35,000)	Reallocate portion of funds - project remains open	(35,000)			Revised budget \$734,996
	200484/201159 - REC-Aquatic Facilities	630,614	1,158,484	(527,870)	(179,450)	Reallocate portion of funds - project remains open		(179,450)	Arena Reserve Fund	Revised budget \$979,034
	200488 - REC-Portsmouth Olympic Harbour	597,700	870,908	(273,208)	(117,600)	Reallocate portion of funds - project remains open	(117,600)			Revised budget \$753,308
	200486 - REC-Market Square	226,703	226,703	-	37,120	Budget amendment	37,120			Revised budget \$263,823
	200487 - REC-Marina Facilities	593,861	1,039,148	(445,286)	268,000	Budget amendment		268,000	Marina Reserve Fund	Revised budget \$1,307,148
	201160 - REC-Arena Facilities	-	60,000	(60,000)	399,730	Budget amendment		399,730	Arena Reserve Fund	Revised budget \$459,730
Total					(266,496)		(318,743)	52,246		

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Summary										
Reserve & Reserve Funds:										
	Municipal Capital Reserve Fund						(318,743)			
	Library Steele Reserve Fund							(473)		
	Homelessness Reserve							(252,053)		
	Technology Reserve Fund							(62,079)		
	Arena Reserve Fund							202,817		
	Natural Parkland Reserve Fund							(12,521)		
	Entertainment Centre Reserve Fund							(179,667)		
	Marina Reserve Fund							268,000		
	Sub-Total						(318,743)	(35,976)		
	Grants and other contributions							91,000		
	Utilities Kingston cost recovery							(2,778)		
	Total						(318,743)	52,246		

Capital Works-In-Progress as of May 31, 2024

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Agencies & Boards					
Library - Asset Management Envelopes					
100000/201243 - LIB-Branch Revitalization & Renewal (Shared)	245,763	-	475,000	229,237	
200526 - LIB-Branch Revitalization & Renewal (Un-Shared)	199,738	-	389,216	189,478	
200527 - LIB-Facility Repairs	760,758	48,652	1,046,319	236,909	
200529/201245 - LIB-Shared IT	358,969	-	551,000	192,031	
200531 - LIB-Unshared IS&T	39,207	-	207,000	167,793	
Total Library - Asset Management Envelopes	<u>1,604,435</u>	<u>48,652</u>	<u>2,668,536</u>	<u>1,015,449</u>	
Library - Projects					
200806 - LIB-KFPL Branch Donations	10,176	-	36,385	26,209	
Total Library - Projects	<u>10,176</u>	<u>-</u>	<u>36,385</u>	<u>26,209</u>	
Total Library	<u>1,614,611</u>	<u>48,652</u>	<u>2,704,921</u>	<u>1,041,658</u>	
Police - Asset Management Envelopes					
200533/201153 - POL-IT Projects	3,141,412	-	5,951,000	2,809,588	
200534/201154 - POL-Critical Incident Management Equipment	859,956	-	903,288	43,332	
200532/201152 - POL-Replacement Vehicles	2,963,250	-	4,042,500	1,079,250	
200535/201156 - POL-Building	338,256	-	500,000	161,744	
Total Police - Asset Management Envelopes	<u>7,302,873</u>	<u>-</u>	<u>11,396,788</u>	<u>4,093,915</u>	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Police - Projects					
200698 - POL-911 Upgrades	1,590,713	2,483	2,920,000	1,326,804	
201155 - POL-Protective Gear	34,627	-	200,000	165,373	
Total Police - Projects	1,625,340	2,483	3,120,000	1,492,177	
Total Police	8,928,213	2,483	14,516,788	5,586,092	
Kingston Access Services - Projects					
100089 - KAS-Facility Upgrades	10,537	-	32,000	21,463	
200972 - KAS-New Dispatch Software	-	-	121,000	121,000	
200820/201246 - KAS-Replacement of KAS Vehicles	729,973	-	1,849,032	1,119,059	
201003 - KAS-Computer Upgrade	-	-	15,000	15,000	
201247 - KAS-New KAS Vehicles	-	-	157,735	157,735	
201248 - KAS-Replacement of Server	-	-	24,000	24,000	
Total Kingston Access Services	740,510	-	2,198,767	1,458,257	
County of Frontenac - Projects					
201026 - COF-Ambulance	-	-	250,000	250,000	
201025 - COF-Ambulance Station	1,141,884	-	3,000,000	1,858,116	
Total County of Frontenac	1,141,884	-	3,250,000	2,108,116	
Total Agencies & Boards	12,425,219	51,135	22,670,476	10,194,123	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Infrastructure, Transportation & Emergency Services					
Transportation Services - Transportation & Transit - Asset Management Envelopes					
200449/200666 - TRP - City-wide Routes ATMP Infrastructure	3,270,168	156,638	5,195,102	1,768,296	
200451 - TRP-Active Transportation - Pathways & Trails	7,477	-	66,000	58,523	
200456/201219 - TRP-City Wide Intersection & Corridor Improvements	939,399	27,142	1,876,500	909,959	
200667 - TRP-Neighbourhood Routes ATMP Infrastructure	971,981	75,292	2,364,823	1,317,550	
200669/201216 - TRP-Intersections and Pedestrian Crossings	1,134,184	-	4,400,001	3,265,817	
200671/201218 - TRP-Traffic Management General	1,590,037	3,210	2,641,597	1,048,350	
200673 - TRP-Pathway and Trail Lighting	387,618	23,914	3,050,000	2,638,469	
	<hr/>				
Total Transportation Services - Transportation & Transit - Asset Management Envelopes	8,300,864	286,196	19,594,023	11,006,963	
Transportation Services - Projects					
100252 - TRP-Centennial Drive-2 Lane Road	5,300,588	604,685	8,113,052	2,207,779	
200668/201215 - TRP-Policies and Programs	257,989	12,078	862,150	592,084	
200670/201217 - TRP-Transportation Data Modelling and Studies	476,861	178,023	1,665,000	1,010,117	
200675/201221/201222 - TRP-KIN-02 - Enhanced Connections to Transit Stops (ICIP)	4,326,208	336,399	8,456,069	3,793,462	
200678 - TRP-KIN-04 - Enhanced Pedestrian & Cycling (ICIP)	4,007,836	3,732	13,081,463	9,069,895	
200810 - TRP-ROW-Downtown Patio Program and Design	191,253	1,047	250,000	57,700	
200987 - TRP-School Safety Zones	70,514	-	400,000	329,486	
201028 - TRP-Gardiners Centennial MTO Intersection	4,081	151,473	18,905,000	18,749,446	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
201031/201032 - TRP-KIN-12 - Portsmouth Ave to Union St (ICIP)	-	-	1,991,458	1,991,458	
201220 - TRP-Neighbourhood Speed Limits	-	-	200,000	200,000	
201283/201284 - TRP-KIN-08 - Transity Priority (ICIP)	170,140	-	4,184,899	4,014,759	
201285/201286 - TRP-KIN-03 - King St W @ Portmsouth (ICIP)	-	-	4,497,607	4,497,607	
Total Transportation Services - Projects	14,805,470	1,287,436	62,606,699	46,513,792	
Transit - Asset Management Envelopes					
200447 - TRN-Buildings-Transit	175,777	-	500,001	324,223	
200448/201182 - TRN-Equipment	212,885	-	1,658,498	1,445,613	
200643/200934 - TRN-Bus Stops/Shelters	909,969	2,620,520	4,693,026	1,162,537	
201180 - TRN-Bus Stops/Shelters/Passenger Stations	-	-	462,000	462,000	
Total Transit - Asset Management Envelopes	1,298,631	2,620,520	7,313,525	3,394,374	
Transit - Projects					
200641 - TRN-Buildings-Bus Electrification Study	149,923	-	250,000	100,077	
200933 - TRN- Equipment-Farebox	1,414,405	21,911	1,500,000	63,684	
201179 - TRN-Technology Equipment and Communications	-	-	80,000	80,000	
201181 - TRN-Five Year Transit Plan & Organizational Review	-	-	95,000	95,000	
Total Transit - Projects	1,564,328	21,911	1,925,000	338,761	
Total Transportation & Transit Services	25,969,294	4,216,063	91,439,247	61,253,889	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Public Works - Asset Management Envelopes					
200425/201166 - PBW-Right-of-way Inspections/Repairs	1,050,839	6,139	2,990,000	1,933,022	
200426/201168 - PBW-Forestry	3,779,224	595,804	4,845,000	469,973	
200427/201169 - PBW-Low Volume Roads	1,606,100	189,977	2,200,000	403,923	
200429 - PBW-Technology-Research & Implementation	329,382	15,155	410,000	65,463	
200430/201171 - PBW-Parks & Sportsfields Repairs	415,696	31,733	680,000	232,571	
200646/201167 - PBW-Pavement Marking	1,399,362	912,438	2,704,000	392,200	
201004 - PBW-Winter De-icing Pilot	-	-	100,000	100,000	ECD Q3 2024
201170 - PBW- PW Building Capital	-	-	45,000	45,000	
Total Public Works - Asset Management Envelopes	8,580,602	1,751,247	13,974,000	3,642,151	
Total Public Works	8,580,602	1,751,247	13,974,000	3,642,151	
Solid Waste - Projects					
100267 - SLW-Radio Equipment	86,870	-	132,104	45,234	
100276 - SLW-Integrated Waste Management Study	136,990	-	200,000	63,010	
200638 - SLW-Drop-off Recycling Depot at KARC	39,326	-	60,000	20,675	
200807 - SLW-Groundwork Repair at Yard Waste Depot at KARC	-	-	100,000	100,000	ECD Q4 2024
201172 - SLW-2 Recycling Depots for Public Areas	-	-	30,000	30,000	
Total Solid Waste	263,185	-	522,104	258,918	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Engineering - Asset Management Envelopes					
200477/201211 - ENG-Existing Parks & Shoreline	6,771,565	1,018,541	15,844,327	8,054,221	
200683/201206 - ENG-Road Reconstruction & Rehabilitation	22,308,751	1,457,042	35,376,839	11,611,046	
200686/201207 - ENG-Bridges, Culverts & Retaining Walls	3,901,236	870,728	8,829,481	4,057,518	
200687 - ENG-Storm System Improvements	2,464,263	699,428	4,454,508	1,290,817	
200688/201257 - ENG-Stormwater & Combined Sewer Separation Projects	763,555	4,421,697	20,707,679	15,522,428	
200691/201209 - ENG-Asset Management & Studies	2,210,088	604,353	4,071,842	1,257,401	
200692/201210 - ENG-Engineering Capital Program - unallocated	2,554,808	8,270	3,100,825	537,747	
200705/201258 - ENG-DMAF Shoreline Projects	4,337,571	3,264,403	9,080,052	1,478,078	
200809 - ENG-Turtle Fence	866,585	778,944	1,655,000	9,471	
201022/201213 - ENG-Parks Capital Program - unallocated	22,534	109,988	612,275	479,753	
Total Engineering - Asset Management Envelopes	<u>46,200,956</u>	<u>13,233,393</u>	<u>103,732,828</u>	<u>44,298,479</u>	
Engineering - Projects					
100229 - ENG-Cataraqui Woods Extension - Sydenham	4,930,139	1,182,474	9,239,186	3,126,573	
200658 - ENG-New Parks	2,831,046	836,621	8,599,025	4,931,358	
201208 - ENG-Storm Water	218,834	-	2,904,981	2,686,147	
201212 - ENG-Confederation Basin Promenade	-	-	9,500,000	9,500,000	
201214 - ENG-Development Charges Funded Parks	169,410	-	1,229,585	1,060,175	
Total Engineering - Projects	<u>9,953,854</u>	<u>2,022,148</u>	<u>33,292,777</u>	<u>21,304,253</u>	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Major Projects Office - Engineering - Projects					
100245 - MPO-Highway 15 Gore Road Intersection to Lasalle School	5,257,867	4,506	7,647,761	2,385,388	
200100 - MPO-Third Crossing of the Cataraqui River	179,975,587	20,055	180,000,000	4,358	
200978 - MPO-Village Apartments Pathway Improvements	-	-	265,302	265,302	
201029/201030 - MPO-KIN-02 - K&P Trail (ICIP)	-	-	1,500,000	1,500,000	
201281/201282 - MPO-KIN-07 - JCB @ Montreal (ICIP)	386,569	-	9,990,000	9,603,431	
Total Major Projects Office - Engineering	185,620,023	24,561	199,403,064	13,758,480	
Total Engineering	241,752,300	15,170,114	336,428,670	79,361,212	
Fire & Rescue - Asset Management Envelopes					
100098 - FRE-911 Telephone Service	949,987	41,697	1,808,825	817,141	
100100/201145 - FRE-Communications Centre	104,288	124,900	517,300	288,112	
100102 - FRE-Headquarters & Stations Capital	1,376,179	-	1,404,000	27,821	
100104/201148 - FRE-Response Vehicles - Replace/Refurbish	7,062,515	2,798,400	14,854,960	4,994,045	
100111 - FRE-Planning/Studies	207,423	-	220,000	12,577	
200505 - FRE-Mobile Radio & Communications	797,341	-	1,053,500	256,159	
200507/201147 - FRE-Fire Technology Communications	36,234	-	436,000	399,766	
200509/201150 - FRE-Other Equipment	1,633,512	58,258	2,100,000	408,230	
200902/201146 - FRE-Corporate Radio System	1,330,595	-	2,304,029	973,434	
201016/201151 - FRE-Emergency Preparedness	-	34,497	175,000	140,503	
201015/201149 - FRE-Training Centre Facilities and Props	86,815	-	200,000	113,185	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
201074 - FRE-Aerial Fire Truck	-	2,000,000	2,000,000	0	
201144 - FRE-Records Management System	-	-	25,000	25,000	
Total Fire & Rescue - Asset Management Envelopes	13,584,890	5,057,751	27,098,614	8,455,972	
Total Fire & Rescue	13,584,890	5,057,751	27,098,614	8,455,972	

Growth & Development Services

Planning Services - Projects

100037 - PLD-North King's Town Secondary Plan	914,882	65,975	981,000	143	ECD Q4 2024
100109 - PLD-Clogg's Road/Creekford Secondary	218,099	6,028	250,000	25,873	ECD Q4 2024
100110/200936 - PLD-Urban Growth Strategy Update	326,498	-	450,000	123,502	
200467/201140 - PLD-Development Review/Land Management	55,600	-	182,171	126,571	
200468/201141 - PLD-Project Costs/Long Term Plan	736,126	40,788	1,040,364	263,450	
200831 - PLD-Policy Planning Studies	229,313	108,811	650,000	311,876	
200937 - PLD-Commercial Land Use Inventory	40,586	48,745	100,000	10,669	
200938 - PLD-Employment/Industrial Land Strategy	29,930	45,070	75,000	-	
200939 - PLD-Population Model Update	289,640	29,110	340,000	21,251	
200940/201138 - PLD-Density by Design	17,711	-	300,000	282,289	
200941 - PLD-GIS Vendor Support	6,228	6,228	30,000	17,544	
200942/201142 - PLD-3D GIS Development Strategy	843	-	85,000	84,157	
200943 - PLD-Site Plan By-Law Update	17,844	-	75,000	57,156	
200944 - PLD-Community Benefits Charges Strategy	124,013	3,374	150,000	22,613	
201012/201136 - PLD-Official Plan Consolidation/ 5 Year Reviews	46,616	-	675,000	628,384	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
201013 - PLD-Plan Review Monitors	1,282	-	15,000	13,718	
201075 - PLD-2024 DC Background Study & By-Law Development	46,192	-	150,000	103,808	
201137 - PLD-Affordable Housing Assessment Report	17,966	-	100,000	82,034	
201139 - PLD-North King's Town	29,830	15,331	150,000	104,839	
201143 - PLD-Natural Heritage Study	24,582	-	315,000	290,418	
Total Planning Services	3,173,780	369,461	6,113,536	2,570,294	
Building Services - Asset Management Envelopes					
100133 - BEN-Building Hardware	2,009	-	80,000	77,991	
200835 - BEN-Furnishings	-	-	10,000	10,000	
201188 - BLD-Building Hardware	-	-	43,000	43,000	
Total Building Services	2,009	-	133,000	130,991	
Licensing & Enforcement Services - Projects					
200834 - BEN-Accela Licensing and Code Enforcement	-	-	300,000	300,000	
200899 - BEN-Enforcement Field Hardware	83,036	9,234	100,000	7,730	
201189 - LES-Accela Licensing and Code Enforcement	-	-	50,000	50,000	
201190 - LES-Online Payment - Cityview	-	-	50,000	50,000	On hold
201191 - LES-PS Field Hardware	-	-	20,000	20,000	
Total Licensing & Enforcement Services	83,036	9,234	520,000	427,730	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Parking - Asset Management Envelopes					
100180 - PRK-Planning/Studies	92,234	87,235	195,000	15,531	
100181/201183 - PRK-Chown	4,363,017	50,336	4,755,146	341,793	
100182 - PRK-Bicycle Parking	44,786	-	160,000	115,214	
100183/200457 - PRK-Technology/Communications-Parking	280,123	-	660,000	379,877	
100184 - PRK-Hanson	2,170,801	32,449	2,480,000	276,751	
100186/201185 - PRK-Surface Lots	356,408	-	2,264,558	1,908,150	
100187/201187 - PRK-Pay & Display-Meters	2,061,066	-	2,989,413	928,347	
100190 - PRK-Robert Bruce	905,865	-	1,125,000	219,135	
100310 - PRK-Parking Other Equipment	78,513	-	115,000	36,487	
200460 - PRK-Parking Enforcement	70,639	-	141,948	71,310	
201002/201184 - PRK-Sheraton	-	-	476,000	476,000	
201081 - PRK-Hanson Memorial Parking Garage	300,550	2,349,730	3,700,000	1,049,720	
201186 - PRK-Internal Project Management	56,754	-	136,209	79,455	
Total Parking	10,780,756	2,519,750	19,198,275	5,897,769	
Real Estate & Environmental Initiatives - Asset Management Envelopes					
200496/201176 - REE-Employment Land Acquisition	825,970	-	11,200,000	10,374,030	
Total Real Estate & Environmental Initiatives - Asset Management Envelopes	825,970	-	11,200,000	10,374,030	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Real Estate & Environmental Initiatives - Projects					
100138 - REE-9 North Street (Old Imperial Oil Building)	45,487	-	100,001	54,514	
100142 - REE-Federal Divestitures	122,709	45,392	250,000	81,899	
100266 - REE-Brownfield Remediation Project	447,814	7,571	455,400	15	ECD Q4 2024
100281 - REE-Kingston East Landfill Closure	303,789	26,814	401,800	71,197	
100314 - REE-Belle Island Stabilization	5,815	-	50,000	44,185	
200870/201177 - REE-Employment Land Servicing	3,444,922	410,542	8,300,223	4,444,759	
200170 - REE-Municipal Property Environmental Remediation	129,112	3,978	230,000	96,910	
200322 - REE-Employment Land Agreement	112,972	182,516	300,000	4,512	
200337 - REE-Dredging Waterlot-1 Queen Street	73,358	-	133,358	60,000	
200493/201175 - REE-Strategic Property Land Development	714,906	250,868	1,136,165	170,391	
200497 - REE-DT Coal Tar Groundwater Monitoring	70,722	-	95,000	24,278	
200498 - REE-Belle Park Landfill	218,295	4,941	251,863	28,627	
200499/201178 - REE-EMP Remediation and Monitoring	19,270	-	360,000	340,730	
200974 - REE-Managed Forest Projects	43,078	5,877	66,400	17,445	
201005 - REE-McAdoos Landfill Cap Repairs	83,671	-	120,000	36,329	
201006 - REE-Orchard Marsh Sediment Control	-	-	250,000	250,000	
201050 - REE-Land Acquisition-Fire Station #11	3,857,996	-	4,300,000	442,004	
201069 - REE-Belle Park Emergency Repairs	1,216,264	4,600	1,500,000	279,136	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
201079 - REE-2685 Creekford Road	1,451,910	-	1,480,000	28,090	
201263 - REE-83 Railway Street	3,694,051	-	3,700,000	5,949	
201268 - REE-Proponent Honourarium	-	-	150,000	150,000	
Total Real Estate & Environmental Initiatives - Projects	16,056,144	943,097	23,630,210	6,630,969	
Total Real Estate & Environmental Initiatives	16,882,114	943,097	34,830,210	17,004,999	
Climate Leadership Division - Projects					
200811/201173 - CLD-Climate Leadership Priorities Implementation	413,253	23,117	703,000	266,631	
200812 - CLD-Kingston Home Energy Retrofit Program	6,165,785	227,671	18,475,000	12,081,544	
200900 - CLD-Sustainable Kingston Plan Update	-	-	125,000	125,000	
200925 - CLD-GHG Inventory and Initiative Development	28,783	5,426	45,000	10,791	
Total Climate Leadership Division	6,607,821	256,214	19,348,000	12,483,965	
Community Services					
Rideaucrest - Asset Management Envelopes					
100080 - LTC-Donations, Capital Expenditures	103,694	-	222,000	118,306	
100209 - LTC-Rideaucrest Home-Facility	3,211,123	105,874	3,663,843	346,846	
201174 - LTC-Equipment and Furnishings	-	-	100,000	100,000	
Total Rideaucrest	3,314,817	105,874	3,985,843	565,152	
Heritage Services - Asset Management Envelopes					
200490 - HER-Cultural Heritage	557,815	15,361	1,667,661	1,094,485	
201130 - HER-Heritage Planning	38,449	-	213,673	175,224	
Total Heritage Services - Asset Management Envelopes	596,264	15,361	1,881,334	1,269,710	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Heritage Services - Projects					
200292 - HER-Engage for Change	281,046	7,846	450,000	161,108	
Total Heritage Services - Projects	281,046	7,846	450,000	161,108	
Total Heritage Services	877,310	23,206	2,331,334	1,430,818	
Housing & Social Services - Projects					
100088 - HSG-1316 & 1318 Princess Street	13,507,009	-	15,720,925	2,213,916	
100092/200472 - HSG-Affordable Housing Capital Subsidy	411,862	12,505	485,626	61,259	
200087 - HSG-Social Housing Seed Funding	150,969	-	250,000	99,031	
200199 - HSG-Rideau Heights Regeneration Phase 2	370,248	26,451	400,000	3,301	ECD Q3 2024
200343 - HSG-IAH-1 Curtis Crescent	1,496,221	14,313	1,550,000	39,466	ECD Q3 2024
200561 - HSG-27 Wright Cres Redevelopment	2,647,143	-	2,656,820	9,677	ECD Q3 2024
200639/201163 - HSG-Canada-Ontario Community Housing Initiative	3,238,517	378,834	5,476,405	1,859,054	
200640 - SOC-MFAP Modernization & Sustainment	33,178	-	100,000	66,822	
200717 - HSG-1752 Bath Road	-	-	1,400,000	1,400,000	
200727 - HSG-484-Albert Street (Home for Good Program)	2,912,100	-	23,187,818	20,275,718	
200763 - HSG-805 Ridley	2,752,016	42,385	5,733,275	2,938,875	
200817 - SOC-Furnishings - 362 Montreal Street	3,965	-	10,000	6,035	
200874 - HSG-Tiny Homes/Micro Living Spaces	28,882	-	661,000	632,118	
200894 - HSG-Rapid Housing Initiative	7,425,674	183	7,668,328	242,471	
200981 - HSG-Providence Manor	20,000	-	50,000	30,000	
201007 - HSG-Housing & Homeless System Consulting	48,285	-	100,000	51,715	
201009 - HSG-Affordable Units	1,855,219	89,177	9,622,982	7,678,586	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
201011 - SOC-Child Care Plan	-	-	50,000	50,000	
201038 - HSG-Ryandale Transitional Housing	622,800	-	900,000	277,200	
201040 - HSG-Rapid Housing Initiative (Round Three)	2,546,002	2,643,084	6,669,918	1,480,832	
201089 - HSG-365 Nelson Street-Youth Shelter	141,425	-	141,425	-	
201161 - HSG-Affordable Housing Viability	62,074	-	148,977	86,903	
201162 - HSG-Housing & Homelessness Plan	-	-	280,000	280,000	
201164 - HSG-Ontario Priorities Housing Initiative (OHPI)	-	-	672,670	672,670	
201280 - HSG-38 Cowdy Street	-	-	500,000	500,000	
201288 - HSG-St Vincent de Paul Community Centre	-	-	2,220,000	2,220,000	
201291 - HSG-186 Hillendale Ave	-	-	445,000	445,000	
201292 - HSG-120 Compton Street	-	-	400,000	400,000	
201293 - HSG-541 Division Street	-	-	980,000	980,000	
201294 - HSG-KFHC Affordable Housing	-	-	870,000	870,000	
Total Housing & Social Services	40,273,589	3,206,931	89,351,170	45,870,649	
Arts & Culture Services - Asset Management Envelopes					
100297 - CUL-JK Tett Centre Envelope	54,655	-	132,200	77,545	
200491/201157 - CUL-Cultural Arts Programs	778,986	59,747	1,139,263	300,529	
200492 - CUL-Grand Theatre Functional Capital	598,252	48,099	682,205	35,854	
Total Arts & Culture Services - Asset Management Envelopes	1,431,893	107,846	1,953,667	413,928	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Arts & Culture Services - Projects					
100311 - CUL-Public Art Program (KCP)	574,716	-	978,943	404,227	
Total Arts & Culture Services - Projects	574,716	-	978,943	404,227	
Total Arts & Culture Services	2,006,609	107,846	2,932,610	818,156	
Recreation & Leisure Services - Asset Management Envelopes					
200481/201158 - REC-Community Facilities	400,119	11,290	884,159	472,750	
200483 - REC-Recreation Facilities	615,554	-	734,997	119,442	
200484/201159 - REC-Aquatic Facilities	630,614	-	979,004	348,389	
201160 - REC-Arena Facilities	-	2,652	969,730	967,078	
200486 - REC-Market Square	159,004	67,699	263,823	37,120	
200487 - REC-Marina Facilities	518,747	46,426	1,307,148	741,975	
200488 - REC-Portsmouth Olympic Harbour	569,614	7,864	753,308	175,830	
200653 - REC-Crawford Wharf	4,643	-	50,000	45,357	
Total Recreation & Leisure Services - Asset Management Envelopes	7,456,054	440,243	10,314,461	2,907,942	
Recreation & Leisure Services - Projects					
200930 - REC-Cricket Field Refurbishment	750,000	-	750,000	-	
201071 - REC-Loyalist Township Aquatics Centre Partnership	-	-	6,550,000	6,550,000	
Total Recreation & Leisure Services - Projects	750,000	-	7,300,000	6,550,000	
Total Recreation & Leisure Services	8,206,054	440,243	17,614,461	9,457,942	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Corporate Services					
Facilities Management & Construction Services -Asset Management Envelopes					
200574 - FAC-Building Energy Retrofit	3,337,976	493,020	3,925,001	94,006	
200650/200909 - FAC-Rideaucrest Home	4,362,350	701,671	5,408,540	344,519	
200903/201242 - FAC-Designated Substance Management	100,421	6,406	281,970	175,144	
200906/201241 - FAC-Realty Asset Management	1,111,296	801,123	6,512,574	4,600,154	
200907 - FAC-Grand Theatre Envelope	45,779	-	540,599	494,821	
200910 - FAC-Kingston Fire & Rescue	630,975	87,518	778,963	60,471	
200911 - FAC-Recreation & Leisures Services	2,080,837	7,401	2,388,506	300,268	
200912 - FAC-Slush Puppie Place	448,524	7,921	471,718	15,273	
200914 - FAC-Kingston Frontenac Public Library	640,217	239,237	995,000	115,546	
201023/201238 - FAC-Heritage Capital Envelope	4,830,792	2,286,011	11,838,076	4,721,273	
201024/201239 - FAC-Non-Heritage Capital Envelope	6,535,119	3,868,065	20,358,220	9,955,036	
Total Facilities Management & Construction Services - Asset Management Envelopes	<u>24,124,284</u>	<u>8,498,374</u>	<u>53,499,169</u>	<u>20,876,511</u>	
Facilities Management & Construction Services - Projects					
100127 - FAC-701 Division Street, Public Works/Fleet Building	4,279,461	45,066	4,427,084	102,557	
200575 - FAC-Fire Fleet Maintenance Facility-Design	4,320,943	-	4,350,001	29,058	ECD Q3 2024
200802 - FAC-Public Works Vehicle Storage Facility	8,344	-	190,000	181,656	
200803 - FAC-New Creekford Road Building	78,289	-	1,020,881	942,593	
200908 - FAC-Energy Retrofit/Efficiency Enhancements/EV	37,538	100,461	250,000	112,001	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200913 - FAC-610 Montreal Envelope	294,793	130,813	2,944,269	2,518,663	
200979 - FAC-Kingston Fire & Rescue, New Fire Stations	165,013	540,077	1,000,000	294,910	
201240 - FAC-Fire Facilities	-	-	650,000	650,000	
201266 - FAC-Planning/Design Aquatic Heath Centre	-	-	3,000,000	3,000,000	
201267 - FAC-Culligan Water Park enclosure	-	-	25,100,000	25,100,000	
Total Facilities Management & Construction Services - Projects	9,184,381	816,417	42,932,235	32,931,437	
Total Facilities Management & Construction Services	33,308,664	9,314,791	96,431,403	53,807,948	
Asset Management & Fleet Services - Asset Management Envelopes					
100151/201228 - FLT-Replacements-Underground	1,125,197	-	1,792,418	667,221	
100156/200439 - FLT-Replacements-City Other	3,172,395	-	3,203,886	31,492	ECD Q4 2024
100159/201227 - FLT-Replacements-Treatment	552,033	-	754,238	202,206	
200041 - FLT-Replacements-UK Other	561,821	-	678,282	116,461	
200442 - FLT-Replacements-Other	124,461	-	192,368	67,907	
200461 - FLT-Vehicle	9,362	-	80,000	70,638	
200607/201237 - FLT-Corporate Asset Management	452,763	86,315	740,000	200,922	
200695/201232 - FLT-Bus Refurbishments	1,003,538	-	1,910,675	907,137	
200821 - FLT-Replacements-Underground/Treatment	921,208	-	1,853,676	932,468	
200822/201225 - FLT-Replacements-City Other	1,384,610	5,874	1,571,531	181,047	
200823/201223 - FLT-Replacements-Public Works	5,919,661	1,411,695	10,290,319	2,958,963	
200824/201224 - FLT-Replacements-Solid Waste	38,726	1,516,958	1,712,186	156,502	
200825/201229 - FLT-Replacements - Gas	116,673	-	475,602	358,929	
200826/201235 - FLT-Additions - Public Works (Roads/Sidewalks)	689,509	69,439	2,055,000	1,296,052	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200828/201233 - FLT-Technology/Communications/Tooling	494,944	12,528	515,750	8,278	ECD Q4 2024
200829/201234 - FLT-Buildings/Grounds/Infrastructure	261,714	-	871,100	609,386	
200926 - FLT-Replacements - Full Size Buses (including Electrical)	2,133	6,352,004	6,390,521	36,384	ECD Q4 2025
200927/201236 - FLT-Additions - Facilities Maintenance	88,853	-	356,756	267,903	
200928 - FLT-Replacements-City Other-Airport	276,158	-	474,932	198,774	
201021 - FLT-Municipal-Additions	150,983	61,594	681,652	469,075	
201019 - FLT-Municipal-Replacements	1,148,227	3,405,470	5,790,841	1,237,144	
201020 - FLT-Utilities-Replacements	156,785	527,818	1,429,594	744,991	
201226 - FLT-Replacements - Capital Leases	62,647	68,231	1,332,242	1,201,365	
201230 - FLT-Replacements - Other	-	-	355,823	355,823	
201231 - FLT-Electric-Zero Emission Bus Replacement Cost	-	1,569,038	9,689,760	8,120,722	
Total Asset Management & Fleet Services	18,714,399	15,086,963	55,199,152	21,397,790	
Information Systems & Technology - Asset Management Envelopes					
200515/201203 - IST-Information Management	1,360,628	1,018	1,775,651	414,005	
200840/200510/201195 - IST-ICT Infrastructure	3,828,742	622,633	5,401,282	949,907	
200841/201197 - IST-Core Capability Sustainment	342,215	-	690,963	348,748	
200842/201198 - IST-Digital Workspace	1,469,964	75,106	2,618,115	1,073,045	
200843 - IST-Business Applications	2,656,902	55,968	2,841,767	128,897	
200844/200174/200512/201200 - IST-Cyber Security	1,208,581	2,418	2,043,564	832,566	
200845/201201 - IST-Digital Service Delivery	2,964,314	-	5,063,873	2,099,559	
200847/201204 - IST-Continuous Improvement & Innovation	1,452,388	3,777	1,789,279	333,114	
200929/201202 - IST-Geospatial Information Management	1,811,761	-	3,038,469	1,226,708	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
201196 - IST-Software Subscriptions and Maintenance	6,762	274,928	2,573,000	2,291,310	
201199 - IST-Business Applications Sustainment	-	-	74,150	74,150	
201205 - IST-Core System Improvement	60,356	-	294,606	234,250	
Total Information Systems & Technology - Asset Management Envelopes	17,162,613	1,035,847	28,204,719	10,006,260	
Information Systems & Technology - Projects					
100215 - IST-Data Centre Upgrades	275,690	-	333,104	57,414	
200522/201194 - IST-DASH Improvements (minor\discretionary)	124,488	9,604	514,897	380,806	
200660/201192 - IST-Financial Management System	3,892,551	207,019	4,968,772	869,202	
201131 - IST-Payment Strategy Planning	-	-	100,000	100,000	
Total Information Systems & Technology - Projects	4,292,729	216,622	5,916,773	1,407,422	
Total Information Systems & Technology	21,455,342	1,252,469	34,121,493	11,413,681	
Chief Administrative Officer					
Chief Administrative Officer					
201265 - CAO-Large project management and support	-	-	350,000	350,000	
Total Chief Administrative Officer	-	-	350,000	350,000	
Airport - Asset Management Envelopes					
200167 - AIR-Planning/Studies	79,888	21,991	285,000	183,121	
200171 - AIR-Grounds/Underground/Fencing	364,664	30,430	896,100	501,006	
200656 - AIR-Runway Rehabilitation	-	-	250,000	250,000	
Total Airport - Asset Management Envelopes	444,551	52,421	1,431,100	934,128	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Airport - Projects					
100171 - AIR-Passenger Terminal Building	230,551	-	242,001	11,450	
200296 - AIR-Airport Building and Runway	42,791	-	135,000	92,209	
Total Airport - Projects	273,342	-	377,001	103,659	
Total Airport	717,893	52,421	1,808,101	1,037,787	
Strategy Innovation & Partnerships - Projects					
201135 - SIP-Physician Recruitment	-	-	1,000,000	1,000,000	
Total Strategy Innovation & Partnerships	-	-	1,000,000	1,000,000	
Total Capital Projects	468,979,684	59,934,810	877,401,700	348,831,938	