



**City of Kingston
Report to Council
Report Number 25-240**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer & City Treasurer
Resource Staff: Lana Foulds, Director, Financial Services
Christa Walsh, Manager, Financial Planning
Date of Meeting: November 18, 2025
Subject: Capital Project Status Report – as at September 30, 2025

Council Strategic Plan Alignment:

Theme: Financial measures/budget

Goal: See above

Executive Summary:

The purpose of this report is to provide Council with an update on the status of capital works in process. When projects are complete Council is advised, and the necessary recommendations are made to complete the financing requirements. In most cases these recommendations result in a return of funds (denoted in brackets) to the original approved financing source.

In some instances, additional funding and/or funding changes may also be required and are included in the recommendations, supported by detail in Exhibit A to this report. These changes include budget reallocations and amendments to previously approved capital budgets and related funding, and ensure that appropriate approval, tracking and monitoring processes are maintained and supported.

This report also includes an update on the Housing Accelerator Fund (HAF) allocations, a recommendation to utilize HAF monies in place of previously approved debenture funding and a recommendation to delegate authority to allocate the remaining uncommitted HAF funds prior to the program deadlines.

November 18, 2025

Page 2 of 6

Recommendations:

That Council approve capital budget changes, as well as financing of capital projects or (return of funds), as detailed in Exhibit A to Report Number 25-240; and

That Council approve the replacement of \$5,000,000 of debenture funding with grant funding from the Housing Accelerator Funds for the Taylor Kidd Fire and EMS Station; and

That Council delegate authority to the Chief Financial Officer & City Treasurer to allocate remaining uncommitted Housing Accelerator funds of \$350,702 to support Housing Accelerator Fund program initiatives.

November 18, 2025

Page 3 of 6

Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF

FINANCIAL OFFICER & CITY TREASURER

**Desiree Kennedy, Chief
Financial Officer & City
Treasurer**

ORIGINAL SIGNED BY CHIEF

ADMINISTRATIVE OFFICER

**Lanie Hurdle, Chief
Administrative Officer**

Consultation with the following Members of the Corporate Management Team:

Paige Agnew, Commissioner, Growth & Development Services

Jennifer Campbell, Commissioner, Community Services

Neil Carbone, Commissioner, Corporate & Emergency Services

David Fell, President & CEO, Utilities Kingston Not required

Jenna Morley, City Solicitor Not required

Ian Semple, Commissioner, Transportation & Infrastructure Services

November 18, 2025

Page 4 of 6

Options/Discussion:

Background

Financial Services provides information on a regular basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion and closure are documented and approved.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital asset management envelopes are not subject to a routine close out process, but balances are reviewed and reported regularly. Staff continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes.

The table below summarizes recommended capital budget changes and reallocations, as well as the closure and financing of capital projects or (return of funds), as detailed in Exhibit A to Council Report Number 25-240:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (1,060,664)
Other Reserve Funds and Reserves:	
Transit Reserve Fund	\$ 1,007,077
Development Charges Reserve Fund	(143,319)
MAT Development	11,000
Fire Capital Reserve Fund	(442,004)
Social Housing Capital Reserve Fund	(206,772)
Cash-in-lieu of Parkland Reserve Fund	(23,897)
Environment Reserve Fund	<u>(1,529)</u> 200,556
Grants	2,434,290
Other contributions	<u>855,000</u>
Total Sources of Financing (Return of Funds)	<u>\$ 2,429,182</u>

November 18, 2025

Page 5 of 6

Exhibit A includes the following amendments:

- Amendments to capital funding sources to reflect capital projects that have been subsequently awarded external grant funding.
- Amendments to reflect recent modifications to funding agreements with the Investing in Canada Infrastructure Program (ICIP); funding is being allocated between projects to better optimize the grant funding.
- Donations and grants for the Inclusive Play project have been confirmed at \$1.33M. This allows for the return of funds temporarily funded through the existing park project envelope to procure play equipment in advance, for a total of \$740K.

Exhibit B - Capital Works in Process

Exhibit B provides information on the capital works in process as of September 30, 2025, including information on approved expenditure budgets and actual costs to date. For reporting purposes, project numbers assigned to similarly named projects have been consolidated on Exhibit B with reference to the respective project numbers. Staff are reviewing the uncommitted capital works in progress and available balances will be taken into account when preparing the 2026 capital budget requests.

Housing Accelerator Funding

This report recommends the replacement of previously approved debt funding of \$5.0M with Housing Accelerator Funding (HAF) for the new Taylor Kidd Fire Station. This project meets the eligibility criteria for the HAF program.

Council delegated authority to the Chief Financial Officer & City Treasurer, through [Council Report 24-187](#) – Housing Accelerator Fund Update, to replace \$3,695,000 of municipal funding with HAF monies over the three-year HAF eligibility period. This report also directed staff to submit an annual report on the HAF allocations. Since the last report, the following amounts have been allocated to HAF initiatives:

- \$350,000 additional funds allocated to the Additional Residential Unit (ARU) incentive
- \$1,065,000 to support infrastructure to support housing development
- \$1,972,500 to fund new affordable housing unit construction
- \$307,500 yet to be allocated

This report also recommends updating the delegated authority of the Chief Financial Officer & City Treasurer to allocate all remaining uncommitted HAF funds of \$350,702 prior to the program deadlines.

November 18, 2025

Page 6 of 6

Existing Policy/By-Law

Capital budget by-laws for all years up to and including 2025 with capital budget amendments as approved by Council.

By-Law Number 2016-189, A By-Law to Consolidate the Delegation of Powers and Duties.

Financial Considerations

Recommendations for specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close capital projects once complete and remove them from the regular reports for capital works in process. Capital asset management budget envelopes will not be subject to a routine close out process; however, ongoing balances will be reviewed and reported on a regular basis.

Contacts:

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Lana Foulds, Director, Financial Services, 613-546-4291 extension 2209

Christa Walsh, Manager of Financial Planning, 613-546-4291 extension 2262

Other City of Kingston Staff Consulted:

Ian Semple, Commissioner, Transportation & Infrastructure Services

Luke Follwell, Director, Engineering Services

Julie Salter-Keane, Manager, Climate Leadership

Jayne Beggan-Hartley, Director, Housing & Social Services

Speros Kanellos, Director, Facilities Management & Construction Services

Exhibits Attached:

Exhibit A - Closed Capital Projects and Budget Adjustments as at September 30, 2025

Exhibit B - Capital Works-in-Process as at September 30, 2025

Capital Project Closures and Budget Amendments as at September 30, 2025

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Kingston Access Services									
200972 - KAS-New Dispatch Software	121,000	121,000	-	-	Close	-	-		
201247 - KAS-New KAS Vehicles	157,735	157,735	-	-	Close	-	-		
Transportation and Transit Services									
200933 - TRN - Equipment Farebox	1,437,304	1,437,304	-	-	Funding swap and close	-	(1,053,974)	ICIP Federal and Provincial Grant	
						-	1,053,974	Transit Capital Reserve Fund	
201284 - TRP-KIN-08 - Transity Priority (ICIP)	115,000	381,856	(266,856)	-	Funding swap	(280,015)	280,015	ICIP Federal and Provincial Grant	
200934 - TRN-Bus Stops/Shelters	1,203,636	1,719,378	(515,742)	-	Funding swap	-	(91,819)	Development Charges Reserve Fund	
						-	(346,870)	Transit Reserve Fund	
						-	438,689	ICIP Federal and Provincial Grant	
201408/201409 - TRP-KIN-11 - Enhanced Connections to Transit Stops (ICIP)	891,176	2,244,817	(1,353,641)	1,500,000	Budget Amendment	-	1,099,950	ICIP Federal and Provincial Grant	Revised budget \$3,744,817
						-	400,050	Transit Reserve Fund	
201407 - TRP-Transit Connections and Stops	-	50,000	(50,000)	(50,000)	Close	(50,000)	-		
201406 - TRP-Traffic Calming	-	100,000	(100,000)	50,000	Budget Amendment	50,000	-		Revised budget \$150,000
200641 - TRN-Buildings-Bus Electrification Study	149,923	250,000	(100,077)	(100,077)	Close	-	(100,077)	Transit Capital Reserve Fund	
200451 - TRP-Active Transportation - Pathways & Trails	7,477	66,000	(58,523)	(58,523)	Close	(7,023)	(51,500)	Development Charges Reserve Fund	Not required
Engineering Services									
201281/201282 - MPO-KIN-07 - John Counter Blvd at Montreal Street (ICIP)	4,793,336	9,340,000	(4,546,664)	(1,500,000)	Partial close - project remains open	(400,050)	(1,099,950)	ICIP Federal and Provincial Grant	Revised budget \$7,840,000

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Housing & Social Services									
100088 - HSG-1316 & 1318 Princess St.	15,633,712	15,720,925	(87,213)	(87,213)	Close	(87,213)			
100092 - HSG-Affordable Housing Capital Subsidy	304,322	304,322	-	-	Close	-			
200087 - HSG-Social Housing Seed Funding	150,969	250,000	(99,031)	(99,031)	Close	-	(99,031)	Social Housing Capital Reserve Fund	
200199 - HSG-Rideau Heights Regeneration Phase 2	399,876	400,000	(124)	(124)	Close		(124)	Social Housing Capital Reserve Fund	
200639- HSG-Canada-Ontario Community Housing Initiative	3,675,395	3,675,395	-	-	Close	-			
200858 - HSG-SSRF-Phase 3	579,396	606,661	(27,265)	(27,265)	Reallocate and close	-	(27,265)	Safe Restart Funding	
200763 - HSG-805 Ridley	5,295,033	5,643,275	(348,242)	27,265	Budget amendment	-	27,265	Safe Restart Funding	Revised budget of \$5,670,540
200874 - HSG-Tiny Homes/Micro Living Spaces	553,383	661,000	(107,617)	(107,617)	Close	-	(107,617)	Social Housing Capital Reserve Fund	
200894 - HSG-Rapid Housing Initiative	7,462,771	7,668,328	(205,557)	(205,557)	Close	(205,557)	-		
200967- HSG-SSRF-Phase 5	1,149,400	1,149,400	-	-	Close	-	-		
200981 - HSG-Providence Manor	20,000	50,000	(30,000)	(30,000)	Close	(30,000)	-		
201161 - HSG-Affordable Housing Viability	285,964	314,585	(28,621)	(28,621)	Close	(28,621)	-		
Recreation & Leisure Services									
201343 - REC-677 Princess Street	1,171,103	1,195,000	(23,897)	(23,897)	Close	-	(23,897)	Cash in Lieu of Parkland Reserve	
200653 - REC-Crawford Wharf	5,581	50,000	(44,419)	(44,419)	Reallocate and close	(44,419)	-		
201213 - REC-Parks Capital Program - unallocated	209,901	210,000	(99)	(99)	Close	(99)	-		
201310 - REC-Inclusive Play Shannon Park	672,554	1,040,000	(367,446)	590,000	Budget amendment	(740,000)	855,000	Charitable Donations	Revised budget \$1,630,000
						-	475,000	Grants	
200477/201211 - REC-Existing Parks & Shoreline	10,795,048	15,940,653	(5,145,605)	784,419	Budget amendment	784,419	-		Revised budget \$16,725,072

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Facilities Management & Construction									
200908 - FAC-Energy Retrofit/Efficiency Enhancements/EV	250,000	250,000	-	-	Close	-	-		
200903- FAC-Designated Substance Management	180,441	181,970	(1,529)	(1,529)	Close	-	(1,529)	Environment Reserve Fund	
200911 - FAC-Recreation & Leisures Services	2,388,506	2,388,506	-	-	Close	-	-		
200912 - FAC-Slush Puppie Place	471,718	471,718	-	-	Close	-	-		
201267 - FAC-Culligan Water Park enclosure	1,213,324	25,100,000	(23,886,676)	1,000,000	Budget amendment	-	1,000,000	Ontario Community Sport & Recreation Infrastructure	Revised budget \$26,100,000
201488 - FAC-PV System Rideau Heights Community Centre	-	325,000	(325,000)	1,294,560	Budget amendment	-	1,294,560	Federation of Canadian Municipalities Grant	Revised budget \$1,619,560
201024 - FAC-Non-Heritage Capital Envelope	17,342,085	20,358,220	(3,016,135)	11,000	Budget amendment	-	11,000	MAT Development Fund Reserve	Revised budget \$20,369,220
Real Estate & Environmental									
201079 - REE-2685 Creekford Road	1,457,914	1,480,000	(22,086)	(22,086)	Close	(22,086)	-		
201050 - REE-Land Acquisition-Fire Station #11	3,857,996	4,300,000	(442,004)	(442,004)	Close	-	(442,004)	Fire Capital Reserve	
Total				2,429,183		(1,060,663)	3,489,846		

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Summary									
Reserve & Reserve Funds:									
Municipal Capital Reserve Fund						(1,060,663)			
Transit Reserve Fund							1,007,077		
Development Charges Reserve Fund							(143,319)		
MAT Development Reserve Fund							11,000		
Fire Capital Reserve Fund							(442,004)		
Social Housing Capital Reserve Fund							(206,772)		
Cash in Lieu of Parkland Reserve							(23,897)		
Environment Reserve Fund							(1,529)		
Sub-Total						(1,060,663)	200,556		
Grants							2,434,290		
Other contributions							855,000		
Total						(1,060,663)	3,489,846		

Capital Works-In-Progress as of September 30, 2025

Project Number and Description	Actuals	Commitments	Budget	Variance
Agencies & Boards				
Library - Asset Management Envelopes				
100000/201243 - LIB-Branch Revitalization & Renewal (Shared)	350,105	-	388,000	37,896
200526 - LIB-Branch Revitalization & Renewal (Un-Shared)	232,152	-	389,216	157,065
200527 - LIB-Facility Repairs	827,125	-	1,001,112	173,987
200529/201245 - LIB-Shared IT	491,308	-	601,000	109,692
201355 - LIB-Shared Other	-	-	65,000	65,000
Total Library - Asset Management Envelopes	1,900,689	-	2,444,329	543,639
Library - Projects				
200806 - LIB-KFPL Branch Donations	16,383	-	38,409	22,026
201305 - LIB-Isabel T. Move and Lease	185,594	-	300,000	114,406
201356 - LIB-Turner Renovations	22,729	-	2,123,000	2,100,271
Total Library - Projects	224,706	-	2,461,409	2,236,703
Total Library	2,125,395	-	4,905,738	2,780,342
Police - Asset Management Envelopes				
200533/201153 - POL-IT Projects	3,779,998	-	7,051,000	3,271,002
201154 - POL-Critical Incident Management Equipment	184,751	-	297,500	112,749
201152 - POL-Replacement Vehicles	1,323,724	-	1,959,500	635,776
201156 - POL-Building	52,247	-	275,000	222,753
Total Police - Asset Management Envelopes	5,340,720	-	9,583,000	4,242,280

Project Number and Description	Actuals	Commitments	Budget	Variance
Police - Projects				
200698 - POL-911 Upgrades	2,681,557	-	2,920,000	238,443
201155 - POL-Protective Gear	239,301	-	450,000	210,699
Total Police - Projects	2,920,858	-	3,370,000	449,142
Total Police	8,261,578	-	12,953,000	4,691,422
Kingston Access Services - Projects				
100089/201354 - KAS-Facility Upgrades	31,132	-	157,000	125,868
200820/201246 - KAS-Replacement of KAS Vehicles	1,186,084	-	2,454,032	1,267,948
201248 - KAS-Replacement of Server	39,971	-	50,000	10,029
Total Kingston Access Services	1,257,187	-	2,661,032	1,403,845
County of Frontenac - Projects				
201026 - COF-Ambulance	160,027	-	250,000	89,973
201025 - COF-Ambulance Station	2,666,061	-	3,000,000	333,939
Total County of Frontenac	2,826,088	-	3,250,000	423,912
Total Agencies & Boards	14,470,248	-	23,769,770	9,299,522
Transportation & Infrastructure Services				
Transportation & Transit - Asset Management Envelopes				
200666 - TRP - City-wide Routes ATMP Infrastructure	3,943,335	430,906	4,681,102	306,861
201219 - TRP-City Wide Intersection & Corridor Improvements	564,412	186,755	807,719	56,553
200667 - TRP-Neighbourhood Routes ATMP Infrastructure	2,170,406	84,239	2,364,823	110,178
200669/201216 - TRP-Intersections and Pedestrian Crossings	2,380,461	1,167,015	4,400,001	852,525

Project Number and Description	Actuals	Commitments	Budget	Variance
200671/201218 - TRP-Traffic Management General	2,515,005	22,616	3,087,496	549,875
200673 - TRP-Pathway and Trail Lighting	1,828,800	1,367,936	3,200,000	3,264
201405 - TRP-Corridor Improvements	-	2,614	100,000	97,386
201406 - TRP-Traffic Calming	-	45,751	150,000	104,249
201410 - TRP-City Wide Intersection / Corridor (DC)	297,073	-	5,354,253	5,057,180
201411 - TRP-Active Transportation - Pathways & Trails (DC)	-	12,140	1,079,630	1,067,490
Total Transportation & Transit - Asset Management Envelopes	13,699,491	3,319,973	25,225,024	8,205,560
Transportation Services - Projects				
100252 - TRP-Centennial Drive-2 Lane Road	6,035,927	88,841	8,113,052	1,988,284
200668/201215 - TRP-Policies and Programs	527,560	147,261	967,150	292,329
201217 - TRP-Transportation Data Modelling and Studies	407,525	754,389	1,533,450	371,536
200675/201221/201222 - TRP-KIN-02 - Enhanced Connections to Transit Stops (ICIP)	8,191,737	73,926	8,456,069	190,405
200678 - TRP-KIN-04 - Enhanced Pedestrian & Cycling (ICIP)	13,284,007	763,618	14,081,463	33,838
200987 - TRP-School Safety Zones	136,875	77,236	400,000	185,889
201028 - TRP-Gardiners Centennial MTO Intersection	16,077,530	2,816,591	18,905,000	10,880
201220 - TRP-Neighbourhood Speed Limits	-	-	200,000	200,000
201283/201284 - TRP-KIN-08 - Transity Priority (ICIP)	1,112,823	56,838	2,184,899	1,015,237
201408/201409 - TRP-KIN-11 - Enhanced Connections to Transit Stops (ICIP)	891,176	39,690	3,744,817	2,813,951
Total Transportation Services - Projects	46,665,160	4,818,391	58,585,900	7,102,349

Project Number and Description	Actuals	Commitments	Budget	Variance
Transit - Asset Management Envelopes				
200447 - TRN-Buildings-Transit	175,777	-	522,001	346,223
200448/201182 - TRN-Equipment	232,603	291,468	805,000	280,928
200643/200934 - TRN-Bus Stops/Shelters	3,061,456	720,906	4,693,026	910,663
201180 - TRN-Bus Stops/Shelters/Passenger Stations	11,803	-	462,000	450,197
201415 - TRN-Signage	-	-	20,000	20,000
201416 - TRN-Shelter (new)	-	-	20,000	20,000
201417 - TRN-Shelters (state of good repair)	-	-	120,000	120,000
201418 - TRN-Stations	-	126,542	808,500	681,958
Total Transit - Asset Management Envelopes	<u>3,481,640</u>	<u>1,138,917</u>	<u>7,450,527</u>	<u>2,829,970</u>
Transit - Projects				
201179 - TRN-Technology Equipment and Communications	79,364	420,803	515,000	14,833
201181 - TRN-Five Year Transit Plan & Organizational Review	70,855	-	95,000	24,145
Total Transit - Projects	<u>150,219</u>	<u>420,803</u>	<u>610,000</u>	<u>38,978</u>
Total Transportation & Transit Services	<u>63,996,510</u>	<u>9,698,084</u>	<u>91,871,451</u>	<u>18,176,857</u>
Public Works - Asset Management Envelopes				
201166 - PBW-Right-of-way Inspections/Repairs	4,261,203	1,164,452	6,200,000	774,345
200427/201169 - PBW-Low Volume Roads	2,061,836	65,118	2,200,000	73,046
200429 - PBW-Technology-Research & Implementation	367,634	1,844	410,000	40,522
201171 - PBW-Parks & Sportsfields Repairs	174,204	-	305,000	130,796
201167 - PBW-Pavement Marking	615,541	4,333	1,019,540	399,666
201004 - PBW-Winter De-icing Pilot	67,447	-	100,000	32,553

Project Number and Description	Actuals	Commitments	Budget	Variance
201170 - PBW- PW Building Capital	40,712	18,805	95,000	35,483
201362 - PBW-Forestry	380,864	278,009	750,000	91,126
201363 - PBW-Equipment	-	-	100,000	100,000
Total Public Works - Asset Management Envelopes	7,969,441	1,532,562	11,179,540	1,677,536
Total Public Works	7,969,441	1,532,562	11,179,540	1,677,536
Solid Waste - Projects				
200807 - SLW-Groundwork Repair at Yard Waste Depot at KARC	-	-	100,000	100,000
201364 - SLW-Automated Cart System	2,103,525	185,901	2,300,000	10,574
201365 - SLW-Equipment	-	-	100,000	100,000
Total Solid Waste	2,103,525	185,901	2,500,000	210,574
Engineering - Asset Management Envelopes				
200683/201206 - ENG-Road Reconstruction & Rehabilitation	36,498,179	1,720,544	60,233,319	22,014,596
200686/201207 - ENG-Bridges, Culverts & Retaining Walls	7,169,197	1,256,239	9,612,943	1,187,508
200687 - ENG-Storm System Improvements	3,706,077	100,169	4,454,508	648,263
200688/201257 - ENG-Stormwater & Combined Sewer Separation Projects	11,596,166	4,972,883	21,207,679	4,638,630
200691/201209 - ENG-Asset Management & Studies	4,243,362	324,273	5,630,501	1,062,866
200692/201210 - ENG-Engineering Capital Program - unallocated	2,627,661	404,147	3,600,825	569,017
201412 - ENG-Combined Sewer Separation (DC)	-	-	87,040	87,040
Total Engineering - Asset Management Envelopes	65,840,642	8,778,255	104,826,816	30,207,919
Engineering - Projects				
100229 - ENG-Cataraqui Woods Extension - Sydenham	7,468,452	560,874	9,239,186	1,209,861
201208 - ENG-Storm Water	1,340,191	506,006	5,529,975	3,683,778

Project Number and Description	Actuals	Commitments	Budget	Variance
201456 - ENG-Utilities Kingston (Sewer)	583,811	190,589	775,000	600
201457 - ENG-Utilities Kingston (Water)	1,061,240	638,219	1,700,000	541
Total Engineering - Projects	10,453,694	1,895,688	17,244,161	4,894,779
Major Projects Office - Engineering - Projects				
201029/201030 - MPO-KIN-02 - K&P Trail (ICIP)	22,694	9,680	1,765,302	1,732,928
201281/201282 - MPO-KIN-07 - JCB @ Montreal (ICIP)	4,793,336	2,270,686	7,840,000	775,978
201303 - MPO-Midland to Cloggs Servicing & Design	43,139	-	500,000	456,861
201345 - MPO-Wabaaan Crossing - Post Construction and Monitoring	211,713	-	1,700,000	1,488,287
Total Major Projects Office - Engineering	5,070,883	2,280,367	11,805,302	4,454,053
Total Engineering	81,365,218	12,954,310	133,876,279	39,556,752

Growth & Development Services

Planning Services - Projects

200936 - PLD-Urban Growth Strategy Update	126,093	-	150,000	23,907
200467/201140 - PLD-Development Review/Land Management	73,007	-	207,171	134,164
200468/201141 - PLD-Project Costs/Long Term Plan	1,060,689	1,648	1,290,364	228,027
200831/201435 - PLD-Policy Planning Studies	582,299	28,412	900,000	289,289
200940/201138 - PLD-Density by Design	161,942	-	300,000	138,058
200941/201438 - PLD-GIS Vendor Support	10,518	6,380	45,000	28,101
200942/201142 - PLD-3D GIS Development Strategy	36,963	-	119,000	82,037
200943 - PLD-Site Plan By-Law Update	25,529	-	75,000	49,471
201012/201136 - PLD-Official Plan Consolidation/ 5 Year Reviews	426,408	-	800,000	373,592
201013 - PLD-Plan Review Monitors	3,067	-	15,000	11,933
201075 - PLD-2024 DC Background Study & By-Law Development	138,777	-	275,000	136,223

Project Number and Description	Actuals	Commitments	Budget	Variance
201137 - PLD-Affordable Housing Assessment Report	126,094	45,275	200,000	28,631
201139 - PLD-North King's Town	86,769	2,068	150,000	61,163
201143 - PLD-Natural Heritage Study	154,023	70,980	315,000	89,997
201433 - PLD-New Road-Cataraqui Woods Dr. (Sydenham Rd to 560m east)	-	-	5,040,000	5,040,000
201434 - PLD-Riverview Shores Roundabout	19,461	-	4,222,010	4,202,549
201436 - PLD-Urban Growth Strategy	19,568	-	75,000	55,432
201437 - PLD-Furnishings/Equipment	19,913	3,461	25,000	1,625
201439 - PLD-Development Capital Project Implementation	56,898	-	100,000	43,102
201440 - PLD-Gibraltar Bay Subdivision	-	-	388,838	388,838
201441 - PLD-Development Project Capital Cost Sharing	-	-	100,000	100,000
Total Planning Services	3,128,022	158,225	14,792,384	11,506,137
Building Services - Asset Management Envelopes				
100133 - BEN-Building Hardware	49,299	30,701	80,000	-
201188 - BLD-Building Hardware	24,012	-	43,000	18,988
Total Building Services	73,311	30,701	123,000	18,988
Licensing & Enforcement Services - Projects				
200834 - LES-Accela Licensing and Code Enforcement	-	-	300,000	300,000
200899 - LES-Enforcement Field Hardware	90,243	4,146	100,000	5,611
201189 - LES-Accela Licensing and Code Enforcement	-	-	50,000	50,000
201190 - LES-Online Payment - Cityview	-	-	50,000	50,000
201191 - LES-PS Field Hardware	33,476	-	70,000	36,524
201370 - LES-Conversion to DASH	-	-	160,000	160,000
Total Licensing & Enforcement Services	123,719	4,146	730,000	602,135

Project Number and Description	Actuals	Commitments	Budget	Variance
Parking - Asset Management Envelopes				
100180/201399 - PRK-Planning/Studies	179,459	-	255,000	75,541
100181/201183 - PRK-Chown	4,611,056	23,188	5,207,608	573,364
100182 - PRK-Bicycle Parking	44,786	-	160,000	115,214
100183/200457 - PRK-Technology/Communications-Parking	301,545	-	660,000	358,455
100184/201401 - PRK-Hanson	2,350,878	441,804	3,305,000	512,318
100186/201185 - PRK-Surface Lots	1,554,890	77,900	3,379,392	1,746,602
100187/201187 - PRK-Pay & Display-Meters	2,174,163	-	2,989,413	815,250
201402 - PRK-Robert Bruce	21,000	-	470,000	449,000
100310 - PRK-Parking Other Equipment	78,513	-	115,000	36,487
200460 - PRK-Parking Enforcement	91,124	-	141,948	50,825
201002/201184 - PRK-Kingston Market Square Hotel	-	-	476,000	476,000
201081 - PRK-Hanson Memorial Parking Garage	3,618,161	81,708	3,700,000	131
201400 - PRK-Parking Technology/Communications	-	-	150,000	150,000
201403 - PRK-Internal Project Management	109,311	-	145,748	36,437
Total Parking	15,134,885	624,601	21,155,110	5,395,624
Real Estate & Environmental Initiatives - Asset Management Envelopes				
200496/201176 - REE-Employment Land Acquisition	3,647,414	6,950	11,000,000	7,345,636
Total Real Estate & Environmental Initiatives - Asset Management Envelopes	3,647,414	6,950	11,000,000	7,345,636
Real Estate & Environmental Initiatives - Projects				
100138 - REE-9 North Street (Old Imperial Oil Building)	8,700	-	100,001	91,301
100142 - REE-Federal Divestitures	122,709	-	250,000	127,291

Project Number and Description	Actuals	Commitments	Budget	Variance
100281/201420 - REE-Kingston East Landfill Closure	323,884	-	436,800	112,916
100314 - REE-Belle Island Stabilization	5,815	-	50,000	44,185
200870/201177 - REE-Employment Land Servicing	6,120,629	1,085,224	8,500,223	1,294,370
200170/201422 - REE-Municipal Property Environmental Remediation	215,956	6,433	305,000	82,611
200322 - REE-Employment Land Agreement	112,972	182,516	300,000	4,512
200337 - REE-Dredging Waterlot-1 Queen Street	117,384	-	133,358	15,974
200493/201175 - REE-Strategic Property Land Development	1,130,016	60,110	1,461,165	271,039
200497/201419 - REE-DT Coal Tar Groundwater Monitoring	93,635	-	145,000	51,366
200498/201421 - REE-Belle Park Landfill	246,838	351	401,863	154,674
200499/201178 - REE-EMP Remediation and Monitoring	54,376	-	360,000	305,624
200974/201425 - REE-Managed Forest Projects	81,280	-	91,400	10,120
201005 - REE-McAdoos Landfill Cap Repairs	83,671	-	120,000	36,329
201006 - REE-Orchard Marsh Sediment Control	34,279	-	250,000	215,721
201069 - REE-Belle Park Emergency Repairs	1,392,281	-	1,500,000	107,719
201268 - REE-Proponent Honorarium	50,000	-	150,000	100,000
201319 - REE-Enhanced Rock Weathering Carbon Capture	16,929	-	212,000	195,071
201338 - REE-367 Gore Road Servicing	6,999	18,749	750,000	724,252
201423 - REE-Environmental Remediation Projects	-	-	50,000	50,000
201424 - REE-Brownfield Remediation Project	8,047	-	50,000	41,953
201426 - REE-Excess Soil strategies and development	27,762	-	75,000	47,238
201427 - REE-Corporate Environmental Risk Management	32,533	-	65,000	32,467
Total Real Estate & Environmental Initiatives - Projects	10,286,697	1,353,383	15,756,810	4,116,730
Total Real Estate & Environmental Initiatives	13,934,111	1,360,333	26,756,810	11,462,367

Project Number and Description	Actuals	Commitments	Budget	Variance
Climate Leadership Division - Projects				
200811/201173 - CLD-Climate Leadership Priorities Implementation	644,525	9,524	920,000	265,952
200812 - CLD-Kingston Home Energy Retrofit Program	10,418,469	-	18,475,000	8,056,531
200900 - CLD-Sustainable Kingston Plan Update	10,735	-	125,000	114,265
201369 - CLD-Better Homes Kingston Program	-	-	89,650	89,650
Total Climate Leadership Division	11,073,729	9,524	19,609,650	8,526,398
Community Services				
Rideaucrest - Asset Management Envelopes				
100080 - LTC-Donations, Capital Expenditures	117,742	84,466	222,000	19,792
100209 - LTC-Rideaucrest Home-Facility	3,470,355	-	3,663,843	193,489
201372 - LTC-Equipment and Furnishings	-	-	100,000	100,000
Total Rideaucrest	3,588,097	84,466	3,985,843	313,281
Heritage Services - Asset Management Envelopes				
200490 - HER-Cultural Heritage	948,097	34,665	1,667,661	684,899
201130 - HER-Heritage Planning	125,855	33,649	213,673	54,170
201373 - HER-Civic Collection Management	-	-	175,000	175,000
201374 - HER-PHSM Functional Capital	2,394	2,400	10,000	5,206
201375 - HER-Heritage Master Plan	54,860	238	100,000	44,902
201376 - HER-Heritage Planning Studies/Designations	5,728	-	100,000	94,272
Total Heritage Services	1,136,934	70,952	2,266,334	1,058,449

Project Number and Description	Actuals	Commitments	Budget	Variance
Housing & Social Services - Projects				
201163 - HSG-Canada-Ontario Community Housing Initiative	5,291,674	176,943	7,277,415	1,808,798
200717 - HSG-1752 Bath Road	-	-	1,400,000	1,400,000
200727 - HSG-484-Albert Street (Home for Good Program)	10,802,879	-	23,187,818	12,384,939
200763 - HSG-805 Ridley	5,275,648	19,385	5,670,540	375,507
201007 - HSG-Housing & Homeless System Consulting	48,285	-	100,000	51,715
201009 - HSG-Affordable Units	10,846,548	2,231,194	16,872,982	3,795,240
201011 - SOC-Child Care Plan	38,063	-	50,000	11,937
201040 - HSG-Rapid Housing Initiative (Round Three)	6,513,220	13,687	6,669,918	143,011
201162 - HSG-Housing & Homelessness Plan	146,175	-	280,000	133,825
201164 - HSG-Ontario Priorities Housing Initiative (OPHI)	336,335	-	673,340	337,005
201280 - HSG-38 Cowdy Street	258,627	37,198	500,000	204,175
201291 - HSG-186 Hillendale Ave	414,387	-	445,000	30,613
201292 - HSG-120 Compton Street	100,000	-	400,000	300,000
201293 - HSG-541 Division Street	54,077	-	980,000	925,923
201294 - HSG-KFHC Affordable Housing	85,320	96,202	870,000	688,478
201307 - HSG-Sleeping Cabins-690 SJA Macdonald Blvd	-	-	150,000	150,000
201308 - HSG-Sleeping Cabins-Capital Development	-	-	350,000	350,000
201309 - HSG-Additional Residential Unit (ARU) Incentive	129,680	-	1,600,000	1,470,320
201444 - HSG-500 Cataraqui Woods Drive	-	-	472,500	472,500
201461 - HSG-1752 Bath Road	-	-	1,000,000	1,000,000
Total Housing & Social Services	40,340,919	2,574,609	68,949,513	26,033,985

Project Number and Description	Actuals	Commitments	Budget	Variance
Arts & Culture Services - Asset Management Envelopes				
100297 - CUL-JK Tett Centre Envelope	81,390	-	132,200	50,810
200491/201157 - CUL-Cultural Arts Programs	1,040,116	-	1,239,263	199,147
201398 - CUL-Grand Theatre Functional Capital	3,201	-	150,000	146,799
Total Arts & Culture Services - Asset Management Envelopes	1,124,708	-	1,521,463	396,755
Arts & Culture Services - Projects				
100311 - CUL-Public Art Program (KCP)	712,351	2,035	978,943	264,557
Total Arts & Culture Services - Projects	712,351	2,035	978,943	264,557
Total Arts & Culture Services	1,837,059	2,035	2,500,406	661,312
Community Development, Wellbeing & IIDEA - Projects				
201360 - CDW-Engage for Change	74,842	4,666	260,252	180,744
201361 - CDW-Community Development Initiatives	-	-	400,000	400,000
201288 - CDW-St Vincent de Paul Community Centre	2,033,618	-	2,220,000	186,382
200640 - CDW-MFAP Modernization & Sustainment	33,178	-	100,000	66,822
Total Community Development, Wellbeing & IIDEA	2,141,638	4,666	2,980,252	833,948
Recreation & Leisure Services - Asset Management Envelopes				
200477/201211 - REC-Existing Parks & Shoreline	10,795,048	559,328	16,725,072	5,370,696
200481/201158 - REC-Community Facilities	583,600	34,577	968,426	350,249
200483 - REC-Recreation Facilities	641,129	-	734,997	93,868
200484/201159 - REC-Aquatic Facilities	701,249	11,850	1,231,007	517,907
201160 - REC-Arena Facilities	1,125,362	250,657	2,392,688	1,016,669
200486 - REC-Market Square	227,549	-	263,823	36,274
200487/201431 - REC-Marina Facilities	628,765	1,352	2,566,764	1,936,647

Project Number and Description	Actuals	Commitments	Budget	Variance
200488 - REC-Portsmouth Olympic Harbour	632,335	-	753,308	120,973
200705/201258 - REC-DMAF Shoreline Projects	7,735,851	175,632	10,430,052	2,518,568
201022 - REC-Parks Capital Program - unallocated	315,813	28,073	402,275	58,389
201413 - REC-Shoreline (DMAF Ineligible)	-	-	700,000	700,000
201428 - REC-Parks (DC)	-	172,992	2,099,014	1,926,022
201429 - REC-Slush Puppie Place	24,046	10,633	246,545	211,866
201430 - REC-Recreation Facilities-Other	58,410	-	256,601	198,191
201473 - REC-Swim Dock & Water Play Area	-	39,076	2,000,000	1,960,924
Total Recreation & Leisure Services - Asset Management Envelopes	23,469,157	1,284,171	41,770,572	17,017,244
Recreation & Leisure Services - Projects				
200658 - REC-New Parks	3,946,246	113,880	8,599,025	4,538,899
201071 - REC-Loyalist Township Aquatics Centre Partnership	2,183,333	-	6,550,000	4,366,667
201212 - REC-Confederation Basin Promenade	2,040	-	9,500,000	9,497,960
201214 - REC-Development Charges Funded Parks	767,466	106,150	1,229,585	355,969
201310 - REC-Inclusive Play Shannon Park	546,070	126,484	1,630,000	957,446
201432 - REC-Passenger Dock	-	-	200,000	200,000
Total Recreation & Leisure Services - Projects	7,445,155	346,514	27,708,610	19,916,942
Total Recreation & Leisure Services	30,914,312	1,630,684	69,479,182	36,934,186

Corporate & Emergency Services

Facilities Management & Construction Services - Asset Management Envelopes

200574 - FAC-Building Energy Retrofit	3,858,362	13,207	3,925,001	53,433
200650/200909 - FAC-Rideaucrest Home	5,324,716	60,224	5,408,540	23,600
201242 - FAC-Designated Substance Management	211,613	85,239	631,970	335,119

Project Number and Description	Actuals	Commitments	Budget	Variance
200906/201241 - FAC-Realty Asset Management	3,690,943	1,161,692	8,022,574	3,169,939
200907 - FAC-Grand Theatre Envelope	118,601	42,730	540,599	379,268
200910 - FAC-Kingston Fire & Rescue	675,567	21,113	778,963	82,283
200914 - FAC-Kingston Frontenac Public Library	915,602	67,544	995,000	11,854
201023/201238 - FAC-Heritage Capital Envelope	9,037,744	1,860,478	11,838,076	939,854
201024/201239 - FAC-Non-Heritage Capital Envelope	15,404,667	1,937,418	20,369,220	3,027,135
201390 - FAC-Renewal (Heritage & Non-Heritage) (Header)	1,890,789	299,451	6,000,000	3,809,760
Total Facilities Management & Construction Services - Asset Management Envelopes	41,128,604	5,549,095	58,509,945	11,832,246
Facilities Management & Construction Services - Projects				
200802 - FAC-Public Works Vehicle Storage Facility	8,344	-	190,000	181,656
200803 - FAC-New Creekford Road Building	78,289	-	1,020,881	942,593
200913 - FAC-610 Montreal Envelope	463,553	2,738,468	3,709,269	507,248
200979 - FAC-Kingston Fire & Rescue, New Fire Stations	519,547	358,346	1,000,000	122,108
201240 - FAC-Fire Facilities	7,724	7,439	650,000	634,838
201266 - FAC-Planning/Design Aquatic Heath Centre	334,885	2,659,816	3,000,000	5,300
201267 - FAC-Culligan Water Park enclosure	928,241	285,083	26,100,000	24,886,676
201306 - FAC-Isabel Turner Renovation	3,211,725	1,661,963	4,940,000	66,311
201329 - FAC-309 QMR Renovations	962,327	363,853	9,430,000	8,103,820
201391 - FAC-Taylor Kidd Fire and EMS Station	466,312	-	20,485,000	20,018,688
201392 - FAC-Creekford Solid Waste Storage Facility	-	-	600,000	600,000
201393 - FAC-Division Street Fueling Station	-	-	175,000	175,000
201394 - KARC relocation	53,572	16,180	375,000	305,248
201395 - FAC-Decarbonization - Net Zero Transition Plan	14,808	52,618	1,000,000	932,574

Project Number and Description	Actuals	Commitments	Budget	Variance
201396 - FAC-Decarbonization - Fleet EV Charging Expansion	3,074	184,199	650,000	462,726
201488 - FAC-PV System Rideau Heights Community Centre	-	-	1,619,560	1,619,560
201491 - FAC-Relocation Hazardous Waste Site	-	-	1,300,000	1,300,000
Total Facilities Management & Construction Services - Projects	7,052,402	8,327,965	76,244,710	60,864,344
Total Facilities Management & Construction Services	48,181,005	13,877,060	134,754,655	72,696,590
Asset Management & Fleet Services - Asset Management Envelopes				
100151/201228 - FLT-Replacements-Underground	1,206,723	-	1,950,876	744,153
200439 - FLT-Replacements-City Other	158,346	-	181,519	23,173
100159/201227 - FLT-Replacements-Treatment	654,218	-	1,205,817	551,599
200041/201384 - FLT-Replacements-UK Other	678,281	-	919,924	241,643
200442 - FLT-Replacements-Other	185,042	-	192,368	7,326
200461 - FLT-Vehicle	19,589	-	80,000	60,411
200607/201237 - FLT-Corporate Asset Management	657,794	129,160	965,000	178,046
200695/201232 - FLT-Bus Refurbishments	1,682,780	-	2,827,922	1,145,142
200821 - FLT-Replacements-Underground/Treatment	1,383,838	216,968	1,853,676	252,869
200822/201225 - FLT-Replacements-City Other	1,634,364	75,424	1,751,531	41,742
200823/201223 - FLT-Replacements-Public Works	9,000,471	1,667,252	12,300,922	1,633,199
200824/201224 - FLT-Replacements-Solid Waste	1,526,227	660,183	2,418,687	232,278
200825/201229 - FLT-Replacements - Gas	382,791	-	520,690	137,899
200826/201235 - FLT-Additions - Public Works (Roads/Sidewalks)	2,017,737	400,593	2,489,931	71,601
200829/201234 - FLT-Buildings/Grounds/Infrastructure	304,115	3,814	1,024,100	716,171
200926/201385 - FLT-Replacements - Full Size Buses (including Electrical)	4,767,270	7,840,069	13,090,521	483,182
200927/201236 - FLT-Additions - Facilities Maintenance	111,574	151,209	356,756	93,972

Project Number and Description	Actuals	Commitments	Budget	Variance
201021 - FLT-Municipal-Additions	269,005	111,275	681,652	301,372
201019 - FLT-Municipal-Replacements	5,095,121	71,965	5,790,841	623,755
201020 - FLT-Utilities-Replacements	976,206	314,291	1,429,594	139,096
201226 - FLT-Replacements - Capital Leases	455,873	-	1,608,179	1,152,306
201230 - FLT-Replacements - Other	324,267	-	355,823	31,556
201231 - FLT-Electric-Zero Emission Bus Replacement Cost	308,607	8,837,647	9,689,760	543,506
201386 - FLT-Replacements - Transit Shuttle	2,499	2,905	250,000	244,596
201387 - FLT-Shop Equipment/Tooling	36,956	-	50,000	13,044
201388 - FLT-Additions - Engineering	-	-	97,900	97,900
201389 - FLT-Additions - Parking-Skid Steer	-	-	130,000	130,000
C201469 - FLT- Fleet Replacements – City Other (Solid Waste)	-	1,271,825	2,100,000	828,175
Total Asset Management & Fleet Services	33,839,695	21,754,579	66,313,990	10,719,716
Information Systems & Technology - Asset Management Envelopes				
200515 - IST-Information Management	1,730,424	-	2,205,756	475,332
200840/201195 - IST-ICT Infrastructure	4,318,629	52,796	5,124,174	752,749
201197 - IST-Core Capability Sustainment	-	-	348,748	348,748
200842/201198 - IST-Digital Workspace	2,682,661	139,990	2,903,824	81,173
200843 - IST-Business Applications	2,812,247	-	2,841,767	29,520
200174/201200 - IST-Cyber Security	1,192,913	2,751	1,891,269	695,604
200845/201201 - IST-Digital Service Delivery	4,820,595	-	6,020,304	1,199,709
201204 - IST-Continuous Improvement & Innovation	192,768	59,504	410,000	157,728
200929/201202 - IST-Geospatial Information Management	2,819,910	6,614	3,464,498	637,974
201196 - IST-Software Subscriptions and Maintenance	2,384,664	13,100	2,573,000	175,236

Project Number and Description	Actuals	Commitments	Budget	Variance
201199 - IST-Business Applications Sustainment	50,006	-	74,150	24,144
201205 - IST-Core System Improvement	254,922	-	294,606	39,684
201379 - IST-Enterprise Resource Management Sustainment	503,279	19,760	681,727	158,688
201380 - IST-Planning Building Licensing	361,831	-	458,522	96,691
201381 - IST-Comms CX and Public Engagement	36,408	-	270,499	234,091
201382 - IST-Govt Admin & Council Support	61,705	-	140,000	78,295
201383 - IST-Rideaucrest	152,279	-	204,554	52,275
Total Information Systems & Technology - Asset Management Envelopes	24,375,242	294,516	29,907,398	5,237,641
Information Systems & Technology - Projects				
201192 - IST-Financial Management System	1,218,676	44,005	2,076,596	813,915
201492 -IST-POS System	-	-	1,000,000	1,000,000
Total Information Systems & Technology - Projects	1,218,676	44,005	3,076,596	1,813,915
Total Information Systems & Technology	25,593,918	338,520	32,983,994	7,051,556
Fire & Rescue - Asset Management Envelopes				
100098 - FRE-911 Telephone Service	1,613,005	12,776	1,909,710	283,929
100100/201145 - FRE-Communications Centre	301,102	519	517,300	215,679
100104/201148 - FRE-Response Vehicles - Replace/Refurbish	8,180,309	4,645,175	15,374,060	2,548,576
200505 - FRE-Mobile Radio & Communications	946,925	3,594	1,053,500	102,981
201147 - FRE-Fire Technology Communications	27,459	-	72,000	44,541
200509/201150 - FRE-Other Equipment	1,923,546	111,092	2,100,000	65,361
200902/201146 - FRE-Corporate Radio System	2,280,175	84,029	2,439,576	75,372
201151 - FRE-Emergency Preparedness	42,225	41,493	175,000	91,283
201149 - FRE-Training Centre Facilities and Props	72,990	2,535	102,286	26,762

Project Number and Description	Actuals	Commitments	Budget	Variance
201074 - FRE-Aerial Fire Truck	-	2,000,000	2,000,000	0
201144 - FRE-Records Management System	-	-	325,000	325,000
201366 - FRE-Planning and Studies	16,752	-	50,000	33,248
201367 - FRE-Vehicles - New	-	-	78,652	78,652
201368 - FRE-New Station FFE	-	-	800,000	800,000
Total Fire & Rescue - Asset Management Envelopes	15,404,488	6,901,212	26,997,084	4,691,384
Total Fire & Rescue	15,404,488	6,901,212	26,997,084	4,691,384
Chief Administrative Officer				
Chief Administrative Officer				
201265 - CAO-Large project management and support	19,029	-	350,000	330,971
Total Chief Administrative Officer	19,029	-	350,000	330,971
Airport - Asset Management Envelopes				
200167 - AIR-Planning/Studies	141,978	21,991	285,000	121,031
200171 - AIR-Grounds/Underground/Fencing	582,507	1,145	896,100	312,449
200656 - AIR-Runway Rehabilitation	-	-	250,000	250,000
Total Airport - Asset Management Envelopes	724,484	23,136	1,431,100	683,480
Airport - Projects				
200296 - AIR-Airport Building and Runway	42,791	-	135,000	92,209
201358 - AIR-Flight Obstacle Tree Trimming	-	-	150,000	150,000
201359 - AIR-Robotic Grass Cutting	-	-	50,000	50,000
Total Airport - Projects	42,791	-	335,000	292,209
Total Airport	767,275	23,136	1,766,100	975,689

Project Number and Description	Actuals	Commitments	Budget	Variance
Strategy Innovation & Partnerships - Projects				
201135 - SIP-Physician Recruitment	981,979	-	1,600,000	618,021
Total Strategy Innovation & Partnerships	981,979	-	1,600,000	618,021
Chief Financial Officer				
Chief Financial Officer				
201277 - FIN-Service Capacity Modelling	102,807	-	300,000	197,193
201311 - FIN-HAF unallocated grant	-	-	2,307,500	2,307,500
201313 - FIN-UK HAF Aberdeen	91,760	-	315,000	223,240
201357 - FIN-Additional Ambulance	146,524	-	195,365	48,841
Total Chief Financial Officer	341,091	-	3,117,865	2,776,774
Total Capital Projects	418,460,156	73,820,306	764,409,211	272,128,748